



# Deere & Company (DE)

Updated February 17<sup>th</sup>, 2019 by Jonathan Weber

## Key Metrics

|                             |       |                                            |       |                                 |       |
|-----------------------------|-------|--------------------------------------------|-------|---------------------------------|-------|
| <b>Current Price:</b>       | \$159 | <b>5 Year CAGR Estimate:</b>               | 7.8%  | <b>Volatility Percentile:</b>   | 54.5% |
| <b>Fair Value Price:</b>    | \$158 | <b>5 Year Growth Estimate:</b>             | 6.0%  | <b>Momentum Percentile:</b>     | 34.9% |
| <b>% Fair Value:</b>        | 101%  | <b>5 Year Valuation Multiple Estimate:</b> | -0.1% | <b>Growth Percentile:</b>       | 52.2% |
| <b>Dividend Yield:</b>      | 1.9%  | <b>5 Year Price Target</b>                 | \$211 | <b>Valuation Percentile:</b>    | 51.8% |
| <b>Dividend Risk Score:</b> | B     | <b>Retirement Suitability Score:</b>       | C     | <b>Total Return Percentile:</b> | 42.3% |

## Overview & Current Events

Deere manufactures equipment used in agriculture, construction, forestry & turf care. Deere also produces engines and provides financial solutions to its customers. Deere was founded in 1837, is headquartered in Moline, Illinois and is currently valued at \$51 billion.

Deere reported its first quarter earnings results on February 14. The company reported that its net sales totaled \$7.98 billion during the first quarter, which was 15% more than the revenues that Deere has generated during the previous year's quarter. Deere's equipment operations sales rose 16% compared to the prior year's first quarter, to \$6.94 billion. Deere's strong sales growth rate was possible due to tailwinds from the Wirtgen takeover, which added 7 percentage points to Deere's top line growth. Deere also was able to grow its pricing considerably, as average selling prices rose by 5% compared to the prior year's quarter. Construction & Forestry saw a sales increase of 31% year over year. On top of that profits in this segment rose by a massive 600%, although from an admittedly low level.

Deere's earnings-per-share totaled \$1.54 during the first quarter, which was less than what the analyst community had forecasted. Deere's earnings-per-share nevertheless rose substantially versus the \$1.31 that Deere had earned on a per-share basis during the first quarter of fiscal 2018.

## Growth on a Per-Share Basis

| Year          | 2009   | 2010   | 2011   | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019           | 2024           |
|---------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------------|----------------|
| <b>EPS</b>    | \$2.82 | \$4.35 | \$6.36 | \$7.64 | \$9.08 | \$8.63 | \$5.77 | \$4.81 | \$6.68 | \$9.39 | <b>\$11.25</b> | <b>\$15.06</b> |
| <b>DPS</b>    | \$1.12 | \$1.16 | \$1.52 | \$1.79 | \$1.99 | \$2.22 | \$2.40 | \$2.40 | \$2.40 | \$2.58 | <b>\$3.04</b>  | <b>\$3.80</b>  |
| <b>Shares</b> | 423    | 422    | 406    | 388    | 374    | 346    | 317    | 315    | 322    | 321    | <b>318</b>     | <b>305</b>     |

Deere's earnings-per-share are relatively cyclical. Depending on conditions in the markets the company addresses (agriculture, forestry, and construction), demand for Deere's products can vary widely on a year-to-year basis. Overall the earnings-per-share growth trend is positive, but it took Deere five years to grow its EPS above the peak from 2013. Between 2011 (after the financial crisis) and 2018 Deere has grown its earnings-per-share by 5.7% annually.

During fiscal 2019 and beyond there are several factors that should prove positive for the company's profitability. The first one is the takeover of Wirtgen Group that closed during December of 2017 and that positively impacted Deere's results up to Q1 of 2019. Wirtgen is a German manufacturer of construction machinery, which has increased Deere's market share in this segment considerably. Expanding its presence in the construction machinery industry is an opportunistic move by Deere, as growth rates in the construction machinery business are higher than in the agriculture & turf business. With a wider presence in the construction machinery market Deere should be able to benefit from strong construction activity in markets such as the US and China. Deere has also forecasted that its financial solutions business, *Worldwide Financial Services*, will be significantly more profitable going forward.

With rising profits and cash flows Deere will likely ramp up its share repurchases in the near future. The company lowered its share count by close to 30% in the 2008 to 2016 time frame, but its share count has not declined much since. During fiscal 2018, Deere spent \$1 billion on buybacks, which is still well below the peak buyback level from 2015, when Deere bought back \$2.5 billion worth of stock in a single year.

*Disclosure: This analyst has no position in the security discussed in this research report, and no plans to initiate one in the next 72 hours.*



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## Valuation Analysis

| Year      | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | Now         | 2024        |
|-----------|------|------|------|------|------|------|------|------|------|------|-------------|-------------|
| Avg. P/E  | 14.0 | 13.7 | 12.5 | 10.4 | 9.5  | 10.1 | 15.2 | 16.7 | 17.1 | 16.1 | <b>14.1</b> | <b>14.0</b> |
| Avg. Yld. | 2.8% | 1.9% | 1.8% | 2.3% | 2.3% | 2.5% | 2.7% | 3.0% | 2.1% | 1.8% | <b>1.9%</b> | <b>1.8%</b> |

Deere's share price has risen substantially since our last quarterly update, which has made Deere's valuation expand. Its price to earnings ratio has risen to ~14 times this year's net profits. This is, we believe, a relatively fair valuation for Deere's shares, the company's stock is thus not undervalued any longer.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019         | 2024         |
|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------------|--------------|
| Payout | 39.7% | 26.7% | 23.9% | 23.4% | 21.9% | 25.7% | 41.6% | 49.9% | 35.9% | 27.5% | <b>27.0%</b> | <b>25.2%</b> |

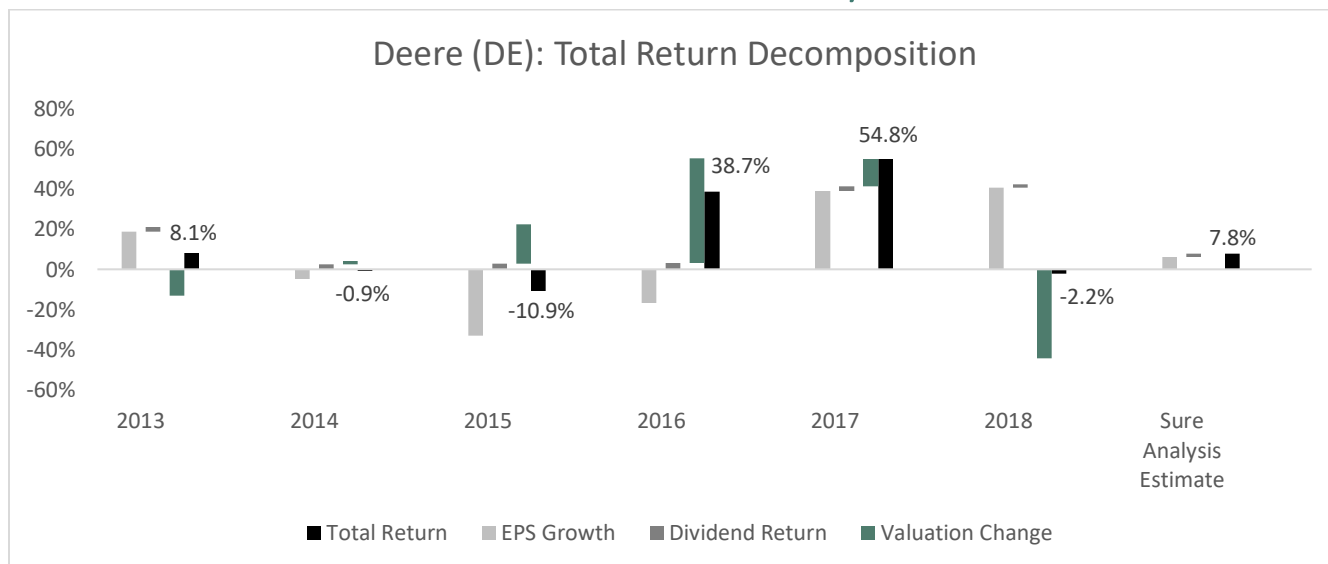
Deere's dividend payout ratio has never been especially high. The company paid out a maximum of ~50% of its net profits during 2016. Since then, the payout ratio has trended downwards as earnings-per-share have risen considerably. We believe that the dividend is quite safe, but dividend growth has not been overly reliable in the past – during 2015 to 2017 the company paid out \$2.40 each year.

Deere is the largest player in the agricultural machinery manufacturing industry. This means that it is hard for new competitors to steal market share from Deere, especially since it is difficult to replicate Deere's global sales and dealership network. Deere has also been growing its presence in the higher-growth construction machinery market, both organically as well as via takeovers. Deere is impacted by downturns in the industries it addresses. During the last financial crisis Deere remained profitable, but its earnings-per-share declined by 40%.

## Final Thoughts & Recommendation

Deere is the market leader in the agricultural equipment industry. The company's global presence provides sizeable competitive advantages. Growth has been acceptable during the last decade, and quite strong during 2018. 2019 will be another year of strong earnings growth, but we believe that Deere's growth rate will revert back to the single-digits during the following years. Shares look fairly valued right here, which is why we rate Deere a hold at current prices.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue          | 21270 | 25873 | 31842 | 35963 | 37621 | 35816 | 28609 | 26364 | 29116 | 37358 |
| Gross Profit     | 4825  | 7464  | 9048  | 10051 | 11069 | 10225 | 7626  | 7189  | 8115  | 10583 |
| Gross Margin     | 22.7% | 28.9% | 28.4% | 27.9% | 29.4% | 28.5% | 26.7% | 27.3% | 27.9% | 28.3% |
| SG&A Exp.        | 2948  | 3115  | 3362  | 3662  | 3810  | 3608  | 3056  | 2952  | 3254  | 3456  |
| D&A Exp.         | N/A   | 915   | 915   | 1004  | 1140  | 1307  | 1382  | 1560  | 1716  | 1927  |
| Operating Profit | 540   | 3015  | 4212  | 4720  | 5468  | 4781  | 2755  | 2133  | 2761  | 4071  |
| Op. Margin       | 2.5%  | 11.7% | 13.2% | 13.1% | 14.5% | 13.3% | 9.6%  | 8.1%  | 9.5%  | 10.9% |
| Net Profit       | 874   | 1865  | 2800  | 3065  | 3537  | 3162  | 1940  | 1524  | 2159  | 2368  |
| Net Margin       | 4.1%  | 7.2%  | 8.8%  | 8.5%  | 9.4%  | 8.8%  | 6.8%  | 5.8%  | 7.4%  | 6.3%  |
| Free Cash Flow   | 677   | 969   | 646   | -953  | 879   | 867   | 933   | 815   | -393  | -1130 |
| Income Tax       | 460   | 1162  | 1424  | 1659  | 1946  | 1627  | 840   | 700   | 971   | 1727  |

## Balance Sheet Metrics

| Year               | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  |
|--------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Total Assets       | 41133 | 43267 | 48207 | 56266 | 59521 | 61336 | 57948 | 57919 | 65786 | 70108 |
| Cash & Equivalents | 4652  | 3791  | 3647  | 4652  | 3504  | 3787  | 4162  | 4336  | 9335  | 3904  |
| Acc. Receivable    | 3520  | 3464  | 3295  | 3799  | 3758  | 3278  | 3051  | 3011  | 3925  | 5004  |
| Inventories        | 2397  | 3063  | 4371  | 5170  | 4935  | 4210  | 3817  | 3341  | 3904  | 6149  |
| Goodwill & Int.    | 1173  | 1116  | 1127  | 1026  | 922   | 860   | 790   | 920   | 1251  | 4663  |
| Total Liabilities  | 36314 | 36963 | 41393 | 49404 | 49254 | 52271 | 51190 | 51388 | 56226 | 58817 |
| Accounts Payable   | 1721  | 2007  | 2675  | 2986  | 2739  | 2325  | 1872  | 2096  | 2551  | 10111 |
| Long-Term Debt     | 24551 | 24349 | 26589 | 32421 | 34476 | 36958 | 36850 | 35612 | 40045 | 42256 |
| Total Equity       | 4819  | 6290  | 6800  | 6842  | 10266 | 9063  | 6743  | 6520  | 9557  | 11288 |
| D/E Ratio          | 5.09  | 3.87  | 3.91  | 4.74  | 3.36  | 4.08  | 5.46  | 5.46  | 4.19  | 3.74  |

## Profitability & Per Share Metrics

| Year             | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018   |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|
| Return on Assets | 2.2%  | 4.4%  | 6.1%  | 5.9%  | 6.1%  | 5.2%  | 3.3%  | 2.6%  | 3.5%  | 3.5%   |
| Return on Equity | 15.4% | 33.6% | 42.8% | 44.9% | 41.4% | 32.7% | 24.5% | 23.0% | 26.9% | 22.7%  |
| ROIC             | 3.0%  | 6.2%  | 8.7%  | 8.4%  | 8.4%  | 7.0%  | 4.3%  | 3.6%  | 4.7%  | 4.6%   |
| Shares Out.      | 423   | 422   | 406   | 388   | 374   | 346   | 317   | 315   | 322   | 321    |
| Revenue/Share    | 50.12 | 60.37 | 75.38 | 89.57 | 96.66 | 97.83 | 85.15 | 83.27 | 90.06 | 114.14 |
| FCF/Share        | 1.59  | 2.26  | 1.53  | -2.37 | 2.26  | 2.37  | 2.78  | 2.57  | -1.21 | -3.45  |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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