



# The Hershey Company (HSY)

Updated August 16<sup>th</sup>, 2019 by Eli Inkrot

## Key Metrics

|                             |       |                                            |       |                                 |       |
|-----------------------------|-------|--------------------------------------------|-------|---------------------------------|-------|
| <b>Current Price:</b>       | \$156 | <b>5 Year CAGR Estimate:</b>               | 0.8%  | <b>Volatility Percentile:</b>   | 22.7% |
| <b>Fair Value Price:</b>    | \$108 | <b>5 Year Growth Estimate:</b>             | 6.0%  | <b>Momentum Percentile:</b>     | 98.9% |
| <b>% Fair Value:</b>        | 145%  | <b>5 Year Valuation Multiple Estimate:</b> | -7.2% | <b>Growth Percentile:</b>       | 54.2% |
| <b>Dividend Yield:</b>      | 2.0%  | <b>5 Year Price Target</b>                 | \$144 | <b>Valuation Percentile:</b>    | 9.5%  |
| <b>Dividend Risk Score:</b> | C     | <b>Retirement Suitability Score:</b>       | D     | <b>Total Return Percentile:</b> | 8.5%  |

## Overview & Current Events

The Hershey Company, founded in 1894, is a chocolate and sugar confectionary products manufacturer that sells major brands such as Hershey's, Reese's, Kisses, Cadbury, Ice Breakers, Kit Kat, Almond Joy, Jolly Rancher, Twizzlers, Heath and Milk Duds. Hershey operates in North America as well as internationally. The company is headquartered in Hershey, PA and trades with a market capitalization of \$33 billion.

On July 25<sup>th</sup>, 2019 Hershey reported Q2 2019 results for the period ending June 30<sup>th</sup>, 2019. For the quarter the company generated consolidated net sales of \$1.767 billion, representing a 0.9% increase compared to Q2 2018 as net price realizations and volumes were both higher during the period. The North America segment (89% of sales) saw a 0.5% gain in revenue. Reported net income came in at \$312.8 million or \$1.48 per share, representing a 37% increase. On an adjusted basis, earnings-per-share came in at \$1.31, a 14.9% improvement compared to the year ago period.

Hershey also updated its full-year 2019 outlook. For the year the company now anticipates sales increasing 2% (from a 1% to 3% range previously). Reported earnings-per-share are expected to be in the \$5.54 to \$5.66 range, while adjusted earnings-per-share are now expected to increase 6% to 7% (at the higher end of 5% to 7% previous guidance).

In addition, Hershey announced a quarterly dividend of \$0.773, representing a 7.1% increase and the 359<sup>th</sup> consecutive dividend paid on the common stock.

## Growth on a Per-Share Basis

| Year                      | 2009   | 2010   | 2011   | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019          | 2024          |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|---------------|
| <b>EPS</b>                | \$2.17 | \$2.55 | \$2.82 | \$3.24 | \$3.72 | \$3.98 | \$4.12 | \$4.41 | \$4.76 | \$5.36 | <b>\$5.68</b> | <b>\$7.60</b> |
| <b>DPS</b>                | \$1.19 | \$1.28 | \$1.38 | \$1.56 | \$1.81 | \$2.04 | \$2.24 | \$2.40 | \$2.55 | \$2.76 | <b>\$3.09</b> | <b>\$3.80</b> |
| <b>Shares<sup>1</sup></b> | 228    | 227    | 225    | 224    | 224    | 221    | 217    | 212    | 211    | 210    | <b>211</b>    | <b>205</b>    |

Hershey has recorded both strong and consistent growth over the last decade, with earnings-per-share growing every year since 2008. Since 2007 the earnings-per-share growth rate has come in at an average of 7.2% per annum.

Hershey's earnings-per-share growth stems from several factors. The first one is organic revenue growth, which Hershey has managed to achieve despite the public becoming more conscious about healthy eating habits over the last decade. The company has also been able to improve its margins throughout the last decade. Hershey owns well-recognized brands, so pricing increases have not been a headwind as it relates to increasing volumes of its products. Hershey has also been repurchasing its shares relatively consistently over the last couple of years, which has added some additional growth to the company's earnings-per-share, above the already solid net earnings growth rate. In 2018 Hershey's earnings-per-share growth was above the long-term average, but that is primarily due to the impact of a lower tax rate and the effect of the Amplify acquisition, which was responsible for the majority of the company's revenue growth. In early 2019 Hershey has been able to grow its top line as well, but not at an overly strong pace. We believe that Hershey has the potential to grow by 6% annually over the intermediate-term.

Since 2008 Hershey has raised its dividend right around 10% annually. Moving forward we would expect this rate of growth to slow somewhat, and track earnings-per-share growth closely.

1: In millions.

Disclosure: This analyst has no position in the security discussed in this research report, and no plans to initiate one in the next 72 hours.



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## Valuation Analysis

| Year      | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | Now  | 2024 |
|-----------|------|------|------|------|------|------|------|------|------|------|------|------|
| Avg. P/E  | 16.9 | 17.9 | 19.8 | 20.9 | 24.2 | 24.5 | 23.0 | 21.9 | 22.8 | 18.8 | 27.5 | 19.0 |
| Avg. Yld. | 3.2% | 2.8% | 2.5% | 2.3% | 2.0% | 2.1% | 2.4% | 2.5% | 2.3% | 2.7% | 2.0% | 2.6% |

During the past decade shares of Hershey have traded hands with an average P/E ratio of about 21 times earnings. While we believe a premium multiple is warranted, we are more cautious – using 19 times earnings as a starting place – given the reduced growth expectations. With shares up meaningfully as of late, now trading around 27.5 times our estimate of this year's earnings, this could imply a substantial valuation headwind in the years to come.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2024 |
|--------|------|------|------|------|------|------|------|------|------|------|------|------|
| Payout | 55%  | 50%  | 49%  | 48%  | 49%  | 51%  | 54%  | 54%  | 54%  | 51%  | 54%  | 50%  |

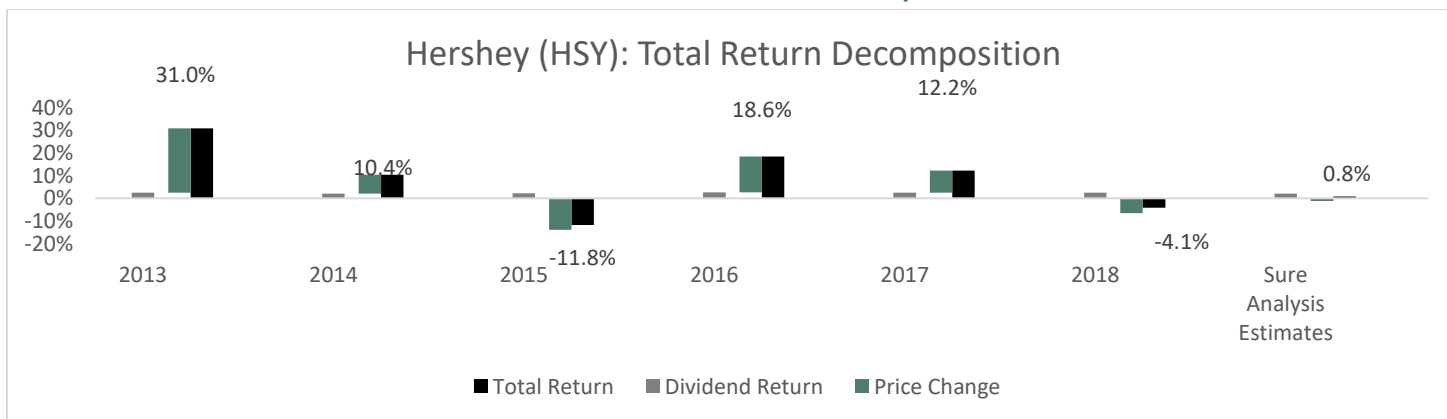
Hershey's dividend payout ratio has moved in a very narrow range throughout the last decade. The company has paid out marginally more than half of its net profits in the form of dividends throughout the majority of those years. The stability of the payout ratio even during the last financial crisis, coupled with the fact that the payout ratio is not overly high on an absolute basis, makes us believe that Hershey's dividend is relatively safe.

Hershey is one of the top chocolate and confectionary companies in the world, and it controls iconic brands that are ubiquitous to consumers. Competition is not a terrific problem for the company, but if customers became more health-conscious, that could hurt the growth rate for the whole industry. Customers do not tend to cut back on chocolate when the economy is weak, which is why Hershey is not vulnerable to recessions. During the last financial crisis – an especially severe recession – the company managed to increase both its profits and its sales, although the dividend was frozen.

## Final Thoughts & Recommendation

Shares are up 21% since our last update, while earnings expectations are more or less unchanged. Hershey is a top chocolate company, and it has generated highly attractive earnings and dividend growth during the past. On top of that, Hershey is not especially vulnerable to recessions, which makes the company's shares a viable choice for risk-averse investors. However, the total return potential of just 0.8% - stemming from 6% growth and a 2% starting dividend offset by a potential -7.2% valuation headwind – does not look compelling. We are enthused by the quality of the business, but believe the valuation will significantly hinder an investment thesis from this point. This view could be too conservative if shares continue to command a high-20's multiple, but we are not ready to make that speculation and rate shares a sell.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue          | 5299  | 5671  | 6081  | 6644  | 7146  | 7422  | 7387  | 7440  | 7515  | 7791  |
| Gross Profit     | 2053  | 2415  | 2532  | 2860  | 3281  | 3336  | 3383  | 3170  | 3455  | 3575  |
| Gross Margin     | 38.7% | 42.6% | 41.6% | 43.0% | 45.9% | 45.0% | 45.8% | 42.6% | 46.0% | 45.9% |
| SG&A Exp.        | 1209  | 1426  | 1478  | 1704  | 1924  | 1898  | 1969  | 1891  | 1885  | 1875  |
| D&A Exp.         | 182   | 197   | 216   | 210   | 201   | 212   | 245   | 302   | 262   | 295   |
| Operating Profit | 844   | 989   | 1054  | 1156  | 1357  | 1438  | 1413  | 1278  | 1570  | 1700  |
| Operating Margin | 15.9% | 17.4% | 17.3% | 17.4% | 19.0% | 19.4% | 19.1% | 17.2% | 20.9% | 21.8% |
| Net Profit       | 436   | 510   | 629   | 661   | 820   | 847   | 513   | 720   | 783   | 1178  |
| Net Margin       | 8.2%  | 9.0%  | 10.3% | 9.9%  | 11.5% | 11.4% | 6.9%  | 9.7%  | 10.4% | 15.1% |
| Free Cash Flow   | 920   | 700   | 240   | 817   | 840   | 474   | 900   | 744   | 992   | 1271  |
| Income Tax       | 235   | 299   | 334   | 355   | 431   | 459   | 389   | 379   | 354   | 239   |

## Balance Sheet Metrics

| Year                 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|----------------------|------|------|------|------|------|------|------|------|------|------|
| Total Assets         | 3675 | 4273 | 4407 | 4755 | 5357 | 5623 | 5344 | 5524 | 5554 | 7703 |
| Cash & Equivalents   | 254  | 885  | 694  | 728  | 1119 | 375  | 347  | 297  | 380  | 588  |
| Accounts Receivable  | 410  | 390  | 399  | 461  | 478  | 597  | 599  | 581  | 588  | 594  |
| Inventories          | 520  | 534  | 649  | 633  | 660  | 801  | 751  | 746  | 753  | 785  |
| Goodwill & Int. Ass. | 697  | 647  | 629  | 803  | 828  | 1151 | 1132 | 1400 | 1295 | 3206 |
| Total Liabilities    | 2915 | 3335 | 3526 | 3706 | 3741 | 4103 | 4297 | 4697 | 4622 | 6296 |
| Accounts Payable     | 288  | 411  | 420  | 442  | 462  | 482  | 474  | 523  | 523  | 502  |
| Long-Term Debt       | 1542 | 1827 | 1888 | 1907 | 1962 | 2178 | 2421 | 2980 | 2920 | 4458 |
| Shareholder's Equity | 720  | 902  | 857  | 1037 | 1605 | 1455 | 998  | 786  | 915  | 1399 |
| D/E Ratio            | 2.14 | 2.03 | 2.20 | 1.84 | 1.22 | 1.50 | 2.43 | 3.79 | 3.19 | 3.19 |

## Profitability & Per Share Metrics

| Year             | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Return on Assets | 11.9% | 12.8% | 14.5% | 14.4% | 16.2% | 15.4% | 9.4%  | 13.2% | 14.1% | 17.8% |
| Return on Equity | 84.0% | 62.8% | 71.5% | 69.8% | 62.1% | 55.4% | 41.8% | 80.7% | 92.1% | 102%  |
| ROIC             | 18.7% | 20.1% | 22.7% | 23.1% | 25.1% | 23.3% | 14.3% | 19.8% | 20.4% | 24.2% |
| Shares Out.      | 228   | 227   | 225   | 224   | 224   | 221   | 217   | 212   | 211   | 210   |
| Revenue/Share    | 23.14 | 24.62 | 26.45 | 29.10 | 31.45 | 33.01 | 33.48 | 34.56 | 35.16 | 36.93 |
| FCF/Share        | 4.02  | 3.04  | 1.05  | 3.58  | 3.70  | 2.11  | 4.08  | 3.46  | 4.64  | 6.03  |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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