



# Equity Residential (EQR)

Updated November 29<sup>th</sup>, 2019 by Samuel Smith

## Key Metrics

|                             |      |                                            |       |                                 |       |
|-----------------------------|------|--------------------------------------------|-------|---------------------------------|-------|
| <b>Current Price:</b>       | \$85 | <b>5 Year CAGR Estimate:</b>               | 0.7%  | <b>Volatility Percentile:</b>   | 8.3%  |
| <b>Fair Value Price:</b>    | \$64 | <b>5 Year Growth Estimate:</b>             | 3.4%  | <b>Momentum Percentile:</b>     | 71.9% |
| <b>% Fair Value:</b>        | 132% | <b>5 Year Valuation Multiple Estimate:</b> | -5.5% | <b>Growth Percentile:</b>       | 24.7% |
| <b>Dividend Yield:</b>      | 2.7% | <b>5 Year Price Target</b>                 | \$76  | <b>Valuation Percentile:</b>    | 23.6% |
| <b>Dividend Risk Score:</b> | D    | <b>Retirement Suitability Score:</b>       | F     | <b>Total Return Percentile:</b> | 11.8% |

## Overview & Current Events

Equity Residential (EQR) is a \$32 billion multifamily REIT that owns a portfolio of 303 apartment communities with over 78,000 units, with more in development. The trust's strategy consists of owning large, high-quality properties in the urban and suburban submarkets of Southern California, San Francisco, Washington, D.C., New York, Seattle, and Boston. It was formed 50 years ago as a property management partnership between two individuals and has grown into a large multifamily equity business today.

EQR reported Q3 results on 10/22/19. Normalized FFO-per-share came in at \$0.91, up significantly from \$0.83 in the year-ago quarter on the strength of same store NOI growth of 3.3% and physical occupancy of 96.5%. The strong performance caused management to boost the midpoint of its full-year FFO-per-share guidance by \$0.01 to \$3.47. We have adjusted our 2019 forecast accordingly.

One item of concern moving forward, however, is the impact of rent control in some of its markets. In New York, management reported that rent renewal increases are down 50 basis points as the result of a new rent law. Furthermore, in California, management believes that 70% of its assets in the state could be subject to new rent caps. As a way of diversifying away from these regulatory threats, management plans to more than triple its NOI exposure to Denver by acquiring more assets in that market.

## Growth on a Per-Share Basis

| Year                      | 2009   | 2010   | 2011   | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019          | 2024          |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|---------------|
| <b>FFO</b>                | \$2.41 | \$2.41 | \$2.58 | \$2.76 | \$2.99 | \$3.17 | \$3.46 | \$3.09 | \$3.13 | \$3.25 | <b>\$3.47</b> | <b>\$4.11</b> |
| <b>DPS</b>                | \$1.64 | \$1.47 | \$1.58 | \$1.78 | \$1.85 | \$2.00 | \$2.21 | \$2.02 | \$2.02 | \$2.16 | <b>\$2.27</b> | <b>\$2.63</b> |
| <b>Shares<sup>1</sup></b> | 274    | 283    | 295    | 320    | 354    | 378    | 381    | 382    | 383    | 384    | <b>384</b>    | <b>387</b>    |

Over the past decade, EQR has generated a solid ~3.4% Core FFO/share growth rate. This is even more impressive when you consider that the trust downsized and deleveraged, which led to a decline in FFO/share between 2015 and 2016. Since the deleveraging, the growth rate has gradually accelerated, coming in at just over 1% in 2017, 3.8% in 2018, and is forecast to be 4.3% this year. This shows that the trust continues to deploy capital effectively while managing its costs, despite rising margin pressures from inflation and plenty of competing new supply hitting key markets. These positive trends are due to the fact that when the trust downsized several years ago; it sold out of its inland markets that have very low barriers to entry in order to concentrate on coastal markets which possess greater development challenges due to regulatory and land restrictions. Additionally, these coastal markets have strong economic fundamentals thanks to strong jobs growth in high-paying sectors. At the same time, the multifamily cycle is a bit long in the tooth and cap rate spreads are increasingly compressed due to property value inflation and rising interest rates. As a result, we are projecting a 3.5% growth rate over the next five years. We expect the dividend to slightly outgrow (~4%) FFO/share during this time span due to the low payout ratio and management's trend for doing so in recent years as well.

<sup>1</sup> In millions

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## Valuation Analysis

| Year       | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | Now         | 2024        |
|------------|------|------|------|------|------|------|------|------|------|------|-------------|-------------|
| Avg. P/FFO | 14.1 | 21.7 | 22.4 | 20.8 | 17.3 | 22.8 | 23.3 | 21.0 | 20.4 | 20.1 | <b>24.5</b> | <b>18.5</b> |
| Avg. Yld.  | 4.3% | 3.2% | 2.2% | 3.1% | 3.2% | 3.9% | 3.1% | 2.5% | 3.1% | 3.4% | <b>2.7%</b> | <b>3.5%</b> |

The recent valuation multiple has hovered at or above 20x FFO/share and the dividend yield has ranged between 2.5% and 3.9%. However, due to the aforementioned flattening growth trend that we project for Equity Residential, the stock will warrant a lower valuation multiple and a higher dividend yield. Therefore, we expect a fairly steep contraction in the valuation multiple towards 18.5x FFO. This number is not without precedent, as it fell to ~17x FFO back in 2013 during a general period of public market weakness in the multifamily sector.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019         | 2024         |
|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------------|--------------|
| Payout | 68.0% | 61.0% | 61.2% | 64.5% | 61.9% | 63.1% | 63.9% | 65.4% | 64.5% | 66.5% | <b>65.4%</b> | <b>64.0%</b> |

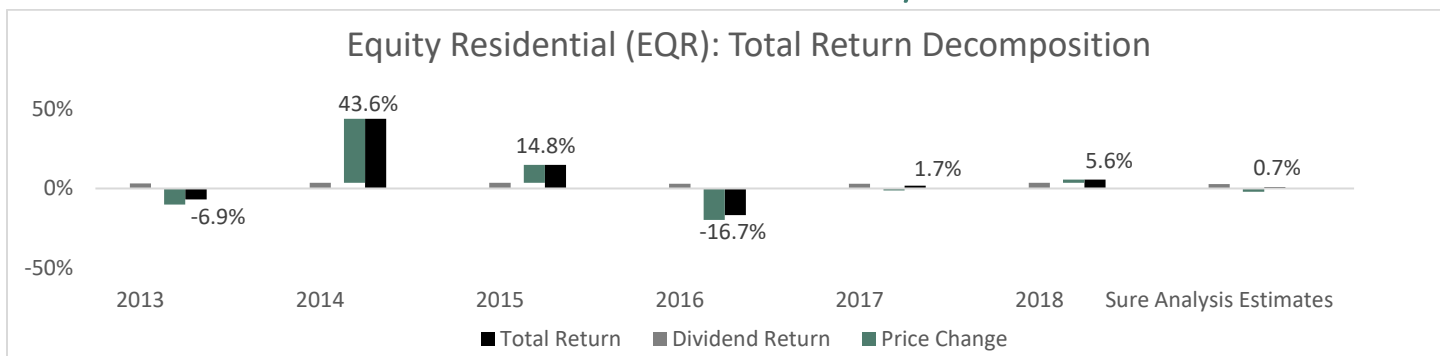
Equity Residential experienced a lot of market volatility during the stock market crash, but rebounded quickly from the Great Recession due to the defensive nature of the multifamily sector. However, it still experienced a sizable decline in FFO/share and a dividend cut during the recession. While multifamily apartments lack a strong competitive advantage due to the ease of creating new supply, as well as the alternative sources of affordable housing in the large metropolitan areas in which Equity Residential operates, the REIT does have the advantage of scale, low cost of capital, operational and marketing expertise, and a brand name advantage in markets that benefit from higher than average barriers to entry. A risk during a recession will be that the trust's properties are mostly "A" quality, which tend to outperform during economic expansions but underperform during contractions.

The trust's balance sheet is also very strong, as its sector-leading A- credit rating makes clear. After issuing \$400 million of 10-year unsecured notes at a coupon of 4.15%, executing an accretive capital recycling program, and carrying a mid-60% payout ratio, EQR has plenty of resources to invest in its growth projects and sustain the dividend during a downturn while also reacting opportunistically to opportunities that may become available.

## Final Thoughts & Recommendation

Equity Residential has a strong track record and a stellar balance sheet, but its dividend yield and growth potential remain weak. Without a strong moat protecting its earnings power and the economy appearing poised for a general slowdown, the stock appears overpriced at this time and likely to deliver underwhelming total returns (0.7%) over the next several years as significant margin compression will largely offset income from dividends and appreciation from FFO growth. Consequently we rate it a sell.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue          | 1640  | 1675  | 1525  | 1748  | 2388  | 2615  | 2745  | 2426  | 2471  | 2578  |
| Gross Profit     | 1001  | 1015  | 956   | 1122  | 1553  | 1731  | 1840  | 1620  | 1645  | 1699  |
| Gross Margin     | 61.1% | 60.6% | 62.7% | 64.2% | 65.1% | 66.2% | 67.0% | 66.8% | 66.6% | 65.9% |
| SG&A Exp.        | 39    | 40    | 44    | 47    | 62    | 51    | 65    | 58    | 52    | 54    |
| D&A Exp.         | 600   | 673   | 664   | 685   | 1013  | 759   | 766   | 706   | 744   | 786   |
| Operating Profit | 444   | 394   | 407   | 514   | 512   | 922   | 1009  | 856   | 849   | 859   |
| Operating Margin | 27.1% | 23.5% | 26.7% | 29.4% | 21.5% | 35.2% | 36.8% | 35.3% | 34.4% | 33.3% |
| Net Profit       | 362   | 284   | 894   | 842   | 1831  | 631   | 870   | 4292  | 603   | 658   |
| Net Margin       | 22.1% | 16.9% | 58.6% | 48.2% | 76.7% | 24.1% | 31.7% | 177%  | 24.4% | 25.5% |
| Free Cash Flow   | 4     | 723   | 793   | 885   | 729   | 1133  | 1171  | 1036  | 1062  | 1163  |
| Income Tax       | 3     | 0     | 1     | 1     | 1     | 1     | 1     | 2     | 0     | 1     |

## Balance Sheet Metrics

| Year               | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  |
|--------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Total Assets       | 15418 | 16184 | 16659 | 17201 | 22835 | 22951 | 23110 | 20704 | 20571 | 20394 |
| Cash & Equivalents | 193   | 431   | 384   | 613   | 54    | 40    | 42    | 77    | 51    | 47    |
| Total Liabilities  | 9985  | 10592 | 10796 | 9674  | 11989 | 12243 | 12414 | 10243 | 10097 | 9995  |
| Accounts Payable   | 59    | 39    | 35    | 38    | 119   | 154   | 187   | 147   | 115   | 102   |
| Long-Term Debt     | 9393  | 9948  | 9721  | 8529  | 10766 | 10845 | 10921 | 8987  | 8957  | 8818  |
| Total Equity       | 4839  | 4890  | 5469  | 7240  | 10457 | 10318 | 10433 | 10192 | 10205 | 10136 |
| D/E Ratio          | 1.86  | 1.95  | 1.71  | 1.17  | 1.02  | 1.05  | 1.04  | 0.88  | 0.87  | 0.87  |

## Profitability & Per Share Metrics

| Year             | 2009 | 2010 | 2011  | 2012  | 2013  | 2014 | 2015 | 2016  | 2017 | 2018 |
|------------------|------|------|-------|-------|-------|------|------|-------|------|------|
| Return on Assets | 2.3% | 1.8% | 5.4%  | 5.0%  | 9.1%  | 2.8% | 3.8% | 19.6% | 2.9% | 3.2% |
| Return on Equity | 7.6% | 5.8% | 17.3% | 13.2% | 20.7% | 6.1% | 8.4% | 41.6% | 5.9% | 6.5% |
| ROIC             | 2.4% | 1.9% | 5.7%  | 5.3%  | 9.7%  | 2.9% | 4.0% | 20.9% | 3.1% | 3.4% |
| Shares Out.      | 274  | 283  | 295   | 320   | 354   | 378  | 381  | 382   | 383  | 384  |
| Revenue/Share    | 5.99 | 5.92 | 5.17  | 5.46  | 6.74  | 6.92 | 7.21 | 6.35  | 6.46 | 6.72 |
| FCF/Share        | 0.01 | 2.56 | 2.69  | 2.77  | 2.06  | 3.00 | 3.08 | 2.71  | 2.77 | 3.03 |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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