



# Harley-Davidson Inc. (HOG)

Updated April 16<sup>th</sup>, 2020 by Samuel Smith

## Key Metrics

|                             |        |                                            |       |                                  |                      |
|-----------------------------|--------|--------------------------------------------|-------|----------------------------------|----------------------|
| <b>Current Price:</b>       | \$18   | <b>5 Year CAGR Estimate:</b>               | 11.2% | <b>Market Cap:</b>               | \$2.8B               |
| <b>Fair Value Price:</b>    | \$12.6 | <b>5 Year Growth Estimate:</b>             | 14.7% | <b>Ex-Dividend Date:</b>         | 6/13/20 <sup>1</sup> |
| <b>% Fair Value:</b>        | 143%   | <b>5 Year Valuation Multiple Estimate:</b> | -6.9% | <b>Dividend Payment Date:</b>    | 6/27/20 <sup>2</sup> |
| <b>Dividend Yield:</b>      | 5.6%   | <b>5 Year Price Target</b>                 | \$25  | <b>Years Of Dividend Growth:</b> | 9                    |
| <b>Dividend Risk Score:</b> | D      | <b>Retirement Suitability Score:</b>       | C     | <b>Last Dividend Increase:</b>   | 1.4%                 |

## Overview & Current Events

Since 1903, Harley Davidson has been making American-style motorcycles. They take pride in being the pioneers of the style of bikes they manufacture and finance the sale of. Harley Davidson also makes and sells parts, accessories, merchandise and maintenance/repair services. Harley Davidson has a current market capitalization of \$2.8 billion. The company's dividend history has been good except for the last recession, when the dividend was cut from \$1.29 in 2008 to \$0.40 in 2009. This change came as their earnings per share fell from \$3.77 in 2008 to \$1.11 in 2009. As their motorcycles are mainly luxury items, Harley Davidson's sales are significantly impacted by economic downturns.

The fourth quarter results for Harley-Davidson reported on 1/28/2020 were weak. Shipments declined by 7% to 40,500 units and retail sales fell by 3.1% and 0.5% in the U.S. and international markets, respectively. Gross margin was 25.2% of sales, down 240 basis points year-over-year and operating margin continued its negative streak at -5.3%.

Since then, news for the company has only gotten worse. Management was forced to temporarily suspend the majority of its U.S. manufacturing operations due to the Coronavirus, and its credit rating was downgraded by Moody's from Baa1 to Baa2 with a negative outlook given disappointments with the results of the company's heavy investments in marketing, restructuring, and geographic expansion initiatives. The company is also having to significantly reduce all non-essential spending, including cutting executive salaries and freezing its hiring.

## Growth on a Per-Share Basis

| Year                      | 2010   | 2011   | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020          | 2025          |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|---------------|
| <b>EPS</b>                | \$1.38 | \$2.34 | \$2.72 | \$3.28 | \$3.88 | \$3.62 | \$3.83 | \$3.02 | \$3.19 | \$3.04 | <b>\$1.26</b> | <b>\$2.50</b> |
| <b>DPS</b>                | \$0.40 | \$0.48 | \$0.62 | \$0.84 | \$1.10 | \$1.24 | \$1.40 | \$1.46 | \$1.48 | \$1.50 | <b>\$1.00</b> | <b>\$1.20</b> |
| <b>Shares<sup>3</sup></b> | 235.5  | 230.5  | 226.1  | 220.0  | 211.9  | 184.7  | 176.0  | 168.1  | 162.8  | 162.8  | <b>162.8</b>  | <b>162.8</b>  |

Harley-Davidson is using a three-pronged approach to growth development called "New Roads". They are focused on new products, broader access, and stronger dealers. In terms of new products, this past year the company premiered its first electric motorcycle. Also, 23 new physical stores were opened in Asia to expand their market. Harley-Davidson is also expanding with e-commerce, opening a storefront on Amazon and Tmall, a large Chinese e-commerce site. That being said, the company has been hammered by the coronavirus outbreak and will likely turn in a very disappointing performance this year, which will likely force them to cut their dividend this year as they seek to conserve cash and retain some of their future growth in cash flows for reinvestment in their business and balance sheet repair.

## Valuation Analysis

| Year             | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | Now         | 2025        |
|------------------|------|------|------|------|------|------|------|------|------|------|-------------|-------------|
| <b>Avg. P/E</b>  | 20.7 | 16.4 | 16.9 | 17.8 | 17.1 | 15.5 | 12.9 | 15.6 | 11.9 | 11.5 | <b>14.3</b> | <b>10.0</b> |
| <b>Avg. Yld.</b> | 1.4% | 1.3% | 1.3% | 1.4% | 1.7% | 2.2% | 2.8% | 2.8% | 3.5% | 4.3% | <b>5.6%</b> | <b>4.8%</b> |

<sup>1</sup> Estimate

<sup>2</sup> Estimate

<sup>3</sup> In millions

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Given the massive headwinds facing the company, we are reducing our fair value estimate from 13 times earnings to 10 times earnings. As a result, we expect the multiple to contract in the years to come, providing a headwind to total returns. At the same time, growth in earnings per share from this year's expected sharp decline will help to offset some of this hit to total returns.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2025  |
|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Payout | 29.0% | 20.0% | 23.0% | 26.0% | 28.0% | 34.0% | 36.0% | 43.0% | 46.4% | 49.3% | 79.4% | 48.0% |

Harley-Davidson has a competitive advantage with its history, unique style and name brand recognition. Harley-Davidson has crafted their image through careful marketing such as licensing deals with TV shows such as 'Sons of Anarchy' that convey the brand's image.

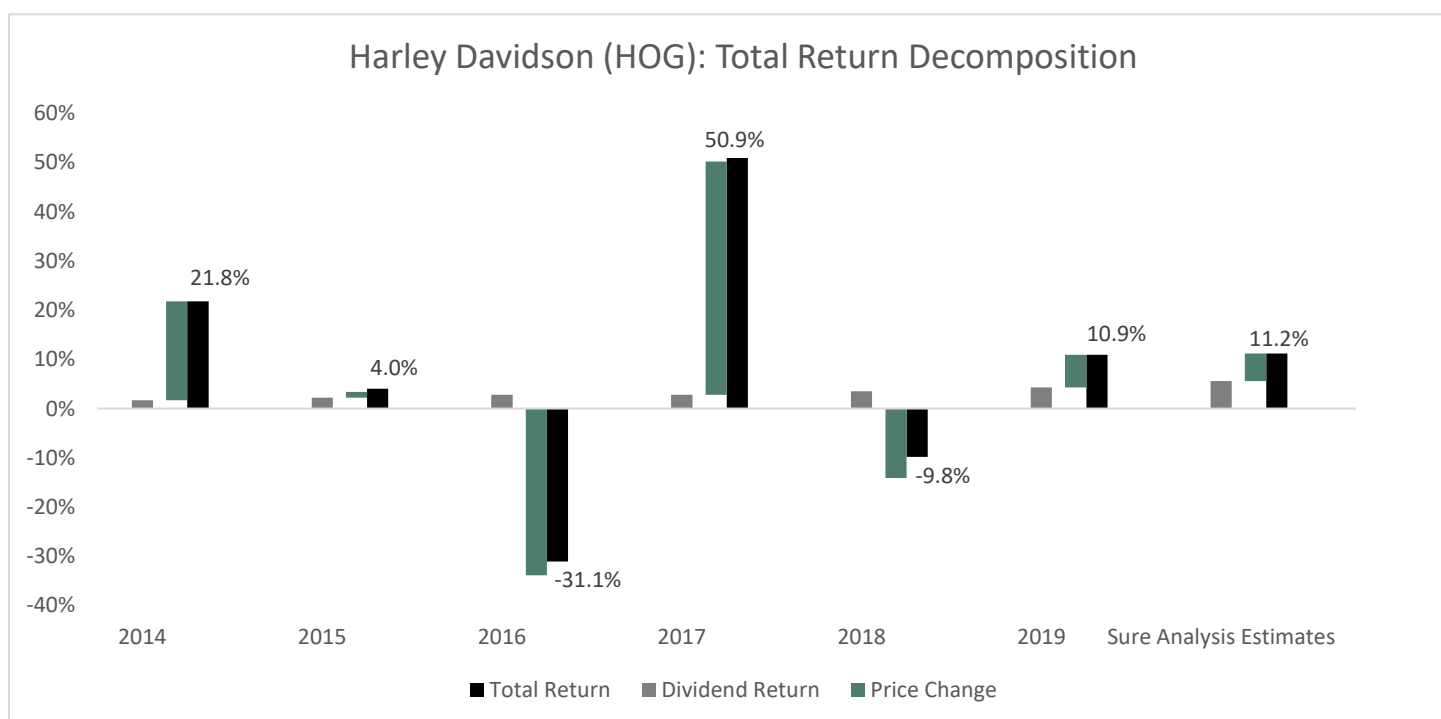
During the Great Recession, Harley-Davidson was hit hard, losing 86% of its market capitalization. Earnings per share also dropped to \$0.06 in 2009. Harley-Davidson has an interest coverage ratio of 28.8 and is slowly decreasing long-term debt. The payout ratio is starting to decline as earnings-per-share rise.

The largest risk to Harley-Davidson is an economic slowdown or recession. This is highly sensitive to the United States economy as 60%+ of all retail sales in recent years were in the United States.

## Final Thoughts & Recommendation

As the New Roads restructuring takes hold and new customers come forward, total annualized returns for Harley-Davidson are expected to be around 11.2% over the next half decade. That being said, it will likely be a rough road fraught with risk given the unstable nature of the global economy and the company's persistently disappointing results. As a result, we view the stock as a buy for speculative investors, but not one that conservative dividend growth investors should favor as we expect a steep dividend cut this year and concerns from the recent credit rating downgrade weigh in.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue          | 4859  | 5312  | 5581  | 5900  | 6229  | 5995  | 5996  | 5647  | 5717  | 5,362 |
| Gross Profit     | 1838  | 1976  | 2162  | 2338  | 2521  | 2477  | 2397  | 2195  | 2172  | 1,922 |
| Gross Margin     | 37.8% | 37.2% | 38.7% | 39.6% | 40.5% | 41.3% | 40.0% | 38.9% | 38.0% | 35.8% |
| SG&A Exp.        | 1020  | 1061  | 1111  | 1125  | 1160  | 1220  | 1214  | 1180  | 1258  | 1,199 |
| D&A Exp.         | 255   | 180   | 169   | 167   | 179   | 198   | 210   | 222   | 265   | 233   |
| Operating Profit | 724   | 898   | 1029  | 1154  | 1281  | 1156  | 1046  | 882   | 807   | 588   |
| Operating Margin | 14.9% | 16.9% | 18.4% | 19.6% | 20.6% | 19.3% | 17.4% | 15.6% | 14.1% | 11.0% |
| Net Profit       | 147   | 599   | 624   | 734   | 845   | 752   | 692   | 522   | 531   | 424   |
| Net Margin       | 3.0%  | 11.3% | 11.2% | 12.4% | 13.6% | 12.5% | 11.5% | 9.2%  | 9.3%  | 7.9%  |
| Free Cash Flow   | 922   | 696   | 612   | 769   | 914   | 840   | 918   | 799   | 992   | 687   |
| Income Tax       | 131   | 245   | 338   | 380   | 439   | 398   | 332   | 342   | 155   | 134   |

## Balance Sheet Metrics

| Year                 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018  | 2019  |
|----------------------|------|------|------|------|------|------|------|------|-------|-------|
| Total Assets         | 9431 | 9674 | 9171 | 9405 | 9528 | 9973 | 9890 | 9973 | 10666 | 10528 |
| Cash & Equivalents   | 1022 | 1527 | 1068 | 1067 | 907  | 722  | 760  | 688  | 1204  | 834   |
| Accounts Receivable  | 262  | 1980 | 1973 | 2035 | 2164 | 2301 | 2361 | 2436 | 2521  | 2,532 |
| Inventories          | 326  | 418  | 394  | 425  | 449  | 586  | 500  | 538  | 556   | 604   |
| Goodwill & Int. Ass. | 30   | 29   | 30   | 30   | 28   | 54   | 53   | 63   | 61    | 75    |
| Total Liabilities    | 7224 | 7254 | 6613 | 6396 | 6619 | 8133 | 7970 | 8128 | 8892  | 8724  |
| Accounts Payable     | 225  | 256  | 257  | 240  | 197  | 236  | 235  | 228  | 285   | 294   |
| Long-Term Debt       | 5752 | 5723 | 5103 | 5259 | 5505 | 6872 | 6808 | 6988 | 7599  | 7,445 |
| Shareholder's Equity | 2207 | 2420 | 2558 | 3009 | 2909 | 1840 | 1920 | 1844 | 1774  | 1,804 |
| D/E Ratio            | 2.61 | 2.36 | 2.00 | 1.75 | 1.89 | 3.74 | 3.55 | 3.79 | 4.28  | 4.13  |

## Profitability & Per Share Metrics

| Year             | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Return on Assets | 1.6%  | 6.3%  | 6.6%  | 7.9%  | 8.9%  | 7.7%  | 7.0%  | 5.3%  | 5.2%  | 4.0%  |
| Return on Equity | 6.8%  | 25.9% | 25.1% | 26.4% | 28.5% | 31.7% | 36.8% | 27.7% | 29.4% | 23.7% |
| ROIC             | 1.9%  | 7.4%  | 7.9%  | 9.2%  | 10.1% | 8.8%  | 7.9%  | 5.9%  | 5.8%  | 4.5%  |
| Shares Out.      | 235.5 | 230.5 | 226.1 | 220.0 | 211.9 | 184.7 | 176.0 | 168.1 | 162.8 | 162.8 |
| Revenue/Share    | 20.70 | 22.61 | 24.34 | 26.33 | 28.61 | 29.43 | 33.21 | 32.66 | 34.33 | 33.98 |
| FCF/Share        | 3.92  | 2.96  | 2.67  | 3.43  | 4.20  | 4.12  | 5.09  | 4.62  | 5.96  | 4.35  |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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