



# Banco Santander (SAN)

Updated May 2<sup>nd</sup>, 2020 by Josh Arnold

## Key Metrics

|                             |        |                                            |        |                                  |         |
|-----------------------------|--------|--------------------------------------------|--------|----------------------------------|---------|
| <b>Current Price:</b>       | \$2.15 | <b>5 Year CAGR Estimate:</b>               | 10.5%  | <b>Market Cap:</b>               | \$37.1B |
| <b>Fair Value Price:</b>    | \$3.40 | <b>5 Year Growth Estimate:</b>             | 0.0%   | <b>Ex-Dividend Date:</b>         | N/A     |
| <b>% Fair Value:</b>        | 63%    | <b>5 Year Valuation Multiple Estimate:</b> | 9.6%   | <b>Dividend Payment Date:</b>    | N/A     |
| <b>Dividend Yield:</b>      | 0.0%   | <b>5 Year Price Target</b>                 | \$3.40 | <b>Years Of Dividend Growth:</b> | N/A     |
| <b>Dividend Risk Score:</b> | N/A    | <b>Retirement Suitability Score:</b>       | N/A    | <b>Last Dividend Increase:</b>   | N/A     |

## Overview & Current Events

Banco Santander, headquartered in Madrid, Spain, is a diversified banking business with operations in Retail Banking, Santander Corporate and Investment Banking, Wealth Management, and Spain Real Estate Activity. The company is truly global, with a presence in Europe, North America, and South America. Santander's top markets by attributable profit include Brazil (26% of profit), Spain (17%), The United Kingdom (13%), Santander Consumer Finance (13%), Mexico (8%), Chile (6%), USA (5%), Portugal (5%), Poland (3%) and Argentina (1%). The \$37 billion market capitalization company has 12,000 branches, with 196,000 employees serving tens of millions of customers around the globe. Santander reports results in euro, but all numbers for this report are in US dollars.

Santander reported first quarter earnings on April 28<sup>th</sup>, and results were predictably weak. Total revenue was down - 2.4% year-over-year to \$13.1 billion. Fee income fell -2.7% year-over-year to \$3.2 billion, while net interest income was down -2.2% from the year-ago period to \$9.42 billion.

Loans to customers were up 3% year-over-year to \$1.04 trillion, while deposits rose 1% to \$905 billion. That puts the bank's loan-to-deposit ratio at 115%, which is extremely high for any bank. Santander's weak operating history suggests there is little room for additional growth, and high risk of crippling loan defaults because of this.

Adjusted operating profit was up 1% year-over-year, but the bank took \$1.8 billion in loan loss provisions against COVID-19-related losses. We've slashed our earnings-per-share estimate down to \$0.25 for this year, which would be just half of earnings from 2019. We see Santander as having a very tough 2020.

Santander suspended its dividend indefinitely, and while we believe the bank will pay dividends again, the very weak earnings situation for 2020 has us forecasting no payments this year.

## Growth on a Per-Share Basis

| Year                      | 2010   | 2011   | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020          | 2025          |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|---------------|
| <b>EPS</b>                | \$1.25 | \$0.84 | \$0.29 | \$0.54 | \$0.64 | \$0.45 | \$0.45 | \$0.46 | \$0.53 | \$0.52 | <b>\$0.25</b> | <b>\$0.40</b> |
| <b>DPS</b>                | \$0.80 | \$0.78 | \$0.79 | \$0.83 | \$0.73 | \$0.22 | \$0.22 | \$0.26 | \$0.27 | \$0.26 | ---           | <b>\$0.15</b> |
| <b>Shares<sup>1</sup></b> | 8,329  | 8,909  | 10,321 | 11,333 | 12,584 | 14,434 | 14,582 | 16,136 | 16,237 | 16,618 | <b>17,000</b> | <b>19,000</b> |

Note that all of the numbers in this report refer to the Banco Santander American Depositary Receipts (ADRs) in USD, listed on the NYSE (ticker: SAN). Keep in mind that the Euro to USD exchange rate has varied over this time, going from roughly 1.3 or 1.4 Euro / USD from 2009 to 2014 to 1.1 or 1.2 Euro / USD from 2015 to 2019. The company traditionally pays three cash dividends and one scrip dividend each year (which is why the share count rises over time).

The Global Recession hit Santander hard and the company has yet to hit pre-recession earnings-per-share. However, there has been stability in the last 5 years, as the dividend was rebased and earnings had started to slowly grow before the pandemic hit.

Future growth could be aided by bolt-on acquisitions. In addition, the Latin America markets have higher growth rates than their European counterparts. Of course, this is also a point of risk as these markets are not as established and

<sup>1</sup> Share count in millions

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overall credit tends to be more finicky. However, due to extremely low rates around the world, we have cut our growth estimate from 2% annually to 0%. Santander continues to struggle with rates, and we don't see that changing.

## Valuation Analysis

| Year      | 2010 | 2011  | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | Now  | 2025 |
|-----------|------|-------|------|------|------|------|------|------|------|------|------|------|
| Avg. P/E  | 8.5  | 9.1   | 27.8 | 16.6 | 13.3 | 11.0 | 11.6 | 14.3 | 8.5  | 8.5  | 5.4  | 8.5  |
| Avg. Yld. | 7.6% | 10.3% | 9.8% | 9.3% | 8.6% | 4.4% | 4.2% | 4.0% | 6.0% | 5.9% | 0.0% | 4.4% |

We are using a normalized earnings power value of \$0.40 per share for our valuation and fair value metrics, instead of actual estimates for this year. Santander has somewhat of a peculiar trading history, as the dividend was held relatively steady for years even after earnings collapsed. Eventually, the high dividend payment caught up with the firm and a dividend cut was required. Indeed, the dividend has been suspended for 2020 for the same reasons.

Since the dividend cut shares have been trading in a more normalized range. Our fair value estimate is 8.5 times earnings, due to the obvious growth struggles the company is facing, in addition to the lateness of the global economic cycle. We see shares as undervalued today at just 5.4 times earnings power.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2025 |
|--------|------|------|------|------|------|------|------|------|------|------|------|------|
| Payout | 64%  | 93%  | 272% | 154% | 114% | 49%  | 49%  | 57%  | 51%  | 50%  | ---  | 38%  |

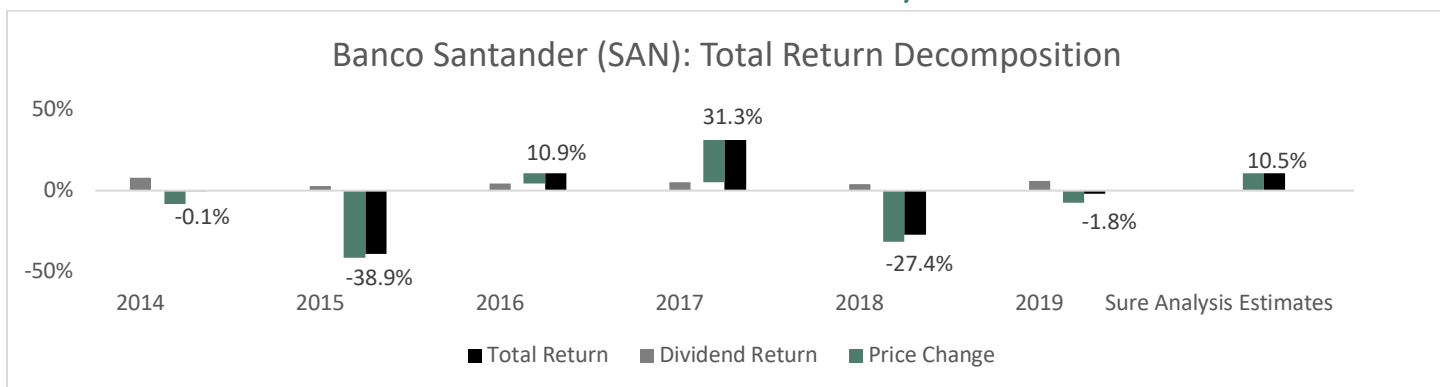
Santander has a few advantages over a typical bank, stemming from its top-five deposit market share in countries like Spain, Brazil, Mexico, Chile and Argentina. The wide geographical base gives the company multiple positions in markets that are not necessarily correlated.

Recession performance and its aftermath are noteworthy. Santander went from earning \$1.79 per share in 2008 down to \$0.84 in 2011 and \$0.29 in 2012. Since then earnings have rebounded, but not nearly to the same level. Furthermore, we believe that Santander should have slashed the dividend much earlier. Despite the material and lasting impact to earnings, the dividend continued along as though nothing had changed until 2014. Those four years of a near (or well above) 100% payout ratio required significant dilutive action. We see 2020's recession as damaging as well.

## Final Thoughts & Recommendation

We see Santander as undervalued today following yet another selloff in the share price. We are forecasting 10.5% annual total returns, even after accounting for the decline in our estimates. We are reiterating Santander at a hold rating despite high projected total returns because of high risks. The stock no longer offers a dividend, and we think Santander's balance sheet is overly leveraged, increasing risks during a time of economic uncertainty.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year           | 2010  | 2011  | 2012  | 2013   | 2014   | 2015  | 2016  | 2017  | 2018   | 2019   |
|----------------|-------|-------|-------|--------|--------|-------|-------|-------|--------|--------|
| Revenue        | 66282 | 70652 | 64580 | 62234  | 67078  | 53524 | 52466 | 59337 | 51617  | 50561  |
| SG&A Exp.      | 27746 | 30332 | 26250 | 26076  | 25137  | 19784 | 20184 | 23075 | 24742  | 23729  |
| D&A Exp.       | 2571  | 2925  | 2807  | 3175   | 3041   | 2683  | 2616  | 2937  | 2863   | 3360   |
| Net Profit     | 10844 | 7432  | 2935  | 5545   | 7734   | 6620  | 6866  | 7496  | 9222   | 7294   |
| Net Margin     | 16.4% | 10.5% | 4.5%  | 8.9%   | 11.5%  | 12.4% | 13.1% | 12.6% | 17.9%  | 14.4%  |
| Free Cash Flow | 61946 | 45324 | 26029 | -50.5B | -20.1B | -3948 | 14923 | 35334 | -10.3B | -12.0B |
| Income Tax     | 3874  | 2447  | 751   | 2701   | 4944   | 2456  | 3632  | 4399  | 5769   | 4956   |

## Balance Sheet Metrics

| Year               | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  |
|--------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Total Assets (\$B) | 1619  | 1620  | 1679  | 1541  | 1540  | 1465  | 1416  | 1733  | 1669  | 1706  |
| Cash & Eq. (\$B)   | 103   | 125   | 157   | 106   | 85    | 85    | 81    | 133   | 130   | 113   |
| Goodwill & Int.    | 37324 | 36376 | 37112 | 36235 | 36968 | 32176 | 31103 | 34411 | 32670 | 31014 |
| Total Liab. (\$B)  | 1512  | 1516  | 1572  | 1431  | 1431  | 1357  | 1307  | 1605  | 1546  | 1582  |
| Accounts Payable   | 3320  | 2123  | 1926  | 1692  | 1786  | N/A   | 1491  | 2218  | 1814  | 1891  |
| Long-Term Debt     | 40531 | 29782 | 24120 | 22286 | -     | -     | -     | -     | -     | -     |
| Total Equity (\$B) | 100   | 96    | 95    | 97    | 98    | 96    | 96    | 113   | 110   | 112   |
| D/E Ratio          | 0.41  | 0.31  | 0.25  | 0.23  | -     | -     | -     | -     | -     | -     |

## Profitability & Per Share Metrics

| Year             | 2010  | 2011  | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   |
|------------------|-------|-------|--------|--------|--------|--------|--------|--------|--------|--------|
| Return on Assets | 0.7%  | 0.5%  | 0.2%   | 0.3%   | 0.5%   | 0.4%   | 0.5%   | 0.5%   | 0.5%   | 0.4%   |
| Return on Equity | 11.0% | 7.6%  | 3.1%   | 5.8%   | 7.9%   | 6.8%   | 7.1%   | 7.2%   | 8.2%   | 6.6%   |
| ROIC             | 7.1%  | 5.3%  | 2.2%   | 4.2%   | 6.4%   | 6.1%   | 6.3%   | 6.3%   | 7.3%   | 5.9%   |
| Shares Out.      | 8,329 | 8,909 | 10,321 | 11,333 | 12,584 | 14,434 | 14,582 | 16,136 | 16,237 | 16,618 |
| Revenue/Share    | 7.58  | 7.89  | 6.57   | 5.72   | 5.64   | 3.72   | 3.57   | 3.84   | 3.19   | 2.80   |
| FCF/Share        | 7.08  | 5.06  | 2.65   | -4.63  | -1.69  | -0.27  | 1.02   | 2.29   | -0.64  | -0.73  |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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