

MSC Industrial Direct Co. Inc. (MSM)

Updated July 31st, 2020 by Quinn Mohammed

Key Metrics

Current Price:	\$66	5 Year CAGR Estimate:	10.3%	Market Cap:	\$3.8B
Fair Value Price:	\$68	5 Year Growth Estimate:	6.0%	Ex-Dividend Date¹:	09/12/2019
% Fair Value:	98%	5 Year Valuation Multiple Estimate:	0.5%	Dividend Payment Date²:	09/26/2019
Dividend Yield:	4.2%	5 Year Price Target	\$90	Years Of Dividend Growth:	16
Dividend Risk Score:	B	Retirement Suitability Score:	B	Last Dividend Increase:	19%

Overview & Current Events

Founded in 1941 by Sid Jacobson, MSC Industrial Direct (MSM) is one the largest direct marketers and distributors of metalworking and maintenance, repair, and operations (MRO) products in North America. The company has 12 fulfillment centers (8 in the U.S., 3 in Canada and 1 in the U.K.) and 99 branch offices. MSM is a \$3.8 billion market cap company that employees over 6,500 people.

On July 8th, MSM reported third quarter results for fiscal 2020. Net sales for the quarter came in at \$835 million, a 3.6% year-over-year decrease. Operating income of \$109.9 million was down 0.6% from last year's \$110.5 million. Diluted earnings per share was \$1.40, a 2.8% drop from the \$1.44 posted a year earlier. Year-to-date, diluted EPS has dropped 11% from \$4.00 to \$3.57.

In light of the ongoing coronavirus pandemic, these results are quite stable. Weakness in industrial demand persisted, especially in their metalworking-centric end markets like automotive, aerospace, and oil and gas. However, this was somewhat offset from the surge in demand for safety and janitorial products. The company reports that this surge subsided in June.

Management is continuing not to give quarterly EPS guidance but is providing monthly updates.

Progress on initiatives announced in 2019 are pushing along as the company has been eliminating the bottlenecks in new business conversion, deepening their supplier partnerships to drive future profitability and market share gains, and begin to reshape and resize the organization.

Growth on a Per-Share Basis

Year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2025
EPS	\$2.37	\$3.43	\$4.11	\$3.91	\$3.94	\$3.78	\$3.76	\$4.00	\$5.10	\$5.20	4.50	\$6.02
DPS	\$0.82	\$0.88	\$1.00	\$1.20	\$1.32	\$1.60	\$1.72	\$1.80	\$2.22	\$2.76	3.00	\$3.83
Shares³	63	63	63	63	62	62	57	56	56	56	55	50

Dating back to fiscal year 2008 (where EPS was \$3.04 per share), MSM had grown earnings-per-share by a compound annual rate in the 5% to 6% range, and we rate this a fair expectation going forward. Unfortunately, softness in industrial demand continues to persist against the solid execution of the company. However, the company has been able to regularly increase product prices as they see continued supplier list price movement. The company still struggles to increase margins even after completing a stream of acquisitions and investments, and efforts to reduce headcount and other expenses. The company has implemented a three-part action plan to improve sales execution and new account implementations, increase profitability in supplier programs and further increase expense control and productivity, and they report it is going as planned. The emergence of Amazon is a threat; however, MSM's business is difficult to replicate and the company has done well over the last several years.

¹ An estimate based on last year

² An estimate based on last year

³ In millions

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Valuation Analysis

Year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	Now	2025
Avg. P/E	20.2	18.2	17.2	19.9	21.7	20.1	18.0	21.5	17.0	14.6	14.7	15.0
Avg. Yld.	1.7%	1.4%	1.4%	1.5%	1.5%	2.1%	2.5%	2.1%	2.6%	3.3%	4.5%	4.2%

Over the past five years, shares of MSM have traded hands with an average P/E ratio of about 18.2 times earnings. We credit this premium multiple to three basic items: a solid and growing business, a conservative balance sheet and a large family stake. MSM is effectively a third-generation company (the founder's grandson is now CEO) with the family owning about a fourth of the economic interest of MSM and having majority of the voting power. Regardless, we have tempered this expectation due to the uncertainties hanging over the company and the trade environment of today.

It is also worthwhile to note that MSM paid a special dividend in 2005, 2011 and 2015 and now in 2020.

Safety, Quality, Competitive Advantage, & Recession Resiliency

Year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2025
Payout	35%	26%	24%	31%	34%	42%	46%	45%	44%	53%	67%	64%

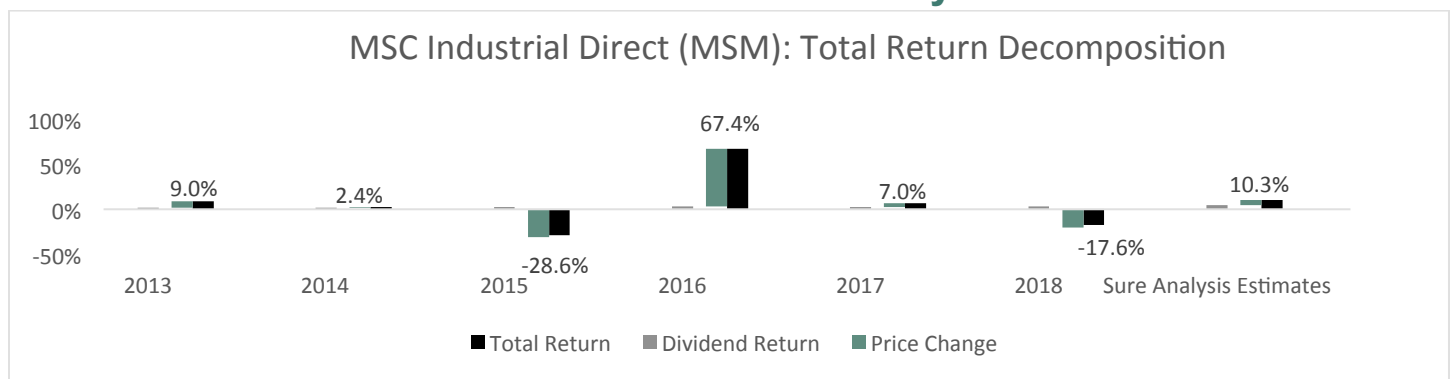
MSM's competitive advantage stems from its superior scale and execution. The company has roughly 1.7 million SKUs and boasts of a 99% same day order fulfillment rate. It is true that Amazon is a formidable threat, but thus far MSM has been able to ward off attacks through its niche market relationships. A greater threat to the business is the possibility of American manufacturing, especially metalworking, moving overseas; however, this seems less and less likely.

During the last recession MSM's performance was average, posting earnings-per-share of \$3.04, \$2.00, \$2.37, and \$3.43 for the fiscal years ending 2008, 2009, 2010 and 2011, respectively. Earnings are likely to be cyclical in the future, but the overall trend has been largely positive. As of the last quarterly report, long-term debt stood at \$667 million against underlying earnings power around \$300 million. Debt has skyrocketed since coronavirus began; however, the company appears safe and conservatively financed as they are holding roughly \$350 million in cash and cash equivalents.

Final Thoughts & Recommendation

MSM is one of those companies that can easily slide under the radar unless you are directly involved in the supply chain. The general public does not see a strong brand fronting the business, so it can be difficult to conceptualize the company's competitive position. Yet due to MSM's scale, dependability, and niche relationships the company has developed a consistent profit machine. Total returns going forward are estimated at 10.3%, which includes a 4.5% dividend and an expected 5.8% change in share price. While expected total returns exceed 10%, the stock lacks a margin of safety, so we rate MSC Industrial Direct a hold.

Total Return Breakdown by Year



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Income Statement Metrics

Year	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Revenue	1490	1692	2022	2356	2458	2787	2910	2864	2888	3204
Gross Profit	688	767	941	1078	1119	1286	1317	1289	1286	1393
Gross Margin	46.2%	45.3%	46.5%	45.8%	45.5%	46.1%	45.2%	45.0%	44.5%	43.5%
D&A Exp.	27	26	29	35	49	65	70	72	63	63
Operating Profit	205	242	350	412	386	383	380	376	379	421
Op. Margin	13.7%	14.3%	17.3%	17.5%	15.7%	13.7%	13.0%	13.1%	13.1%	13.1%
Net Profit	125	150	219	259	238	236	231	231	231	329
Net Margin	8.4%	8.9%	10.8%	11.0%	9.7%	8.5%	7.9%	8.1%	8.0%	10.3%
Free Cash Flow	263	120	184	187	236	202	198	313	200	295
Income Tax	77	90	131	153	145	143	142	141	137	77

Balance Sheet Metrics

Year	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Total Assets	1158	1153	1244	1445	1943	2061	2100	2065	2099	2289
Cash & Equivalents	226	121	96	168	56	47	38	53	16	46
Acc. Receivable	165	221	267	297	345	383	403	392	472	524
Inventories	247	286	345	393	419	450	507	444	465	518
Goodwill & Int.	328	321	326	340	786	768	743	729	744	798
Total Liabilities	352	253	251	258	553	662	767	967	874	901
Accounts Payable	55	81	96	97	114	116	114	111	121	145
Long-Term Debt	193	39	0	3	256	337	427	607	533	535
Total Equity	806	900	993	1187	1390	1399	1333	1098	1225	1387
D/E Ratio	0.24	0.04	0.00	0.00	0.18	0.24	0.32	0.55	0.44	0.39

Profitability & Per Share Metrics

Year	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Return on Assets	11.1%	13.0%	18.2%	19.3%	14.0%	11.8%	11.1%	11.1%	11.1%	15.0%
Return on Equity	16.5%	17.6%	23.1%	23.8%	18.5%	16.9%	16.9%	19.0%	19.9%	25.2%
ROIC	12.9%	15.5%	22.6%	23.7%	16.8%	14.0%	13.2%	13.3%	13.4%	17.9%
Shares Out.	63	63	63	63	63	62	62	57	56	56
Revenue/Share	23.89	26.89	31.93	37.51	39.00	44.71	47.33	46.88	50.69	56.50
FCF/Share	4.21	1.90	2.91	2.97	3.75	3.24	3.23	5.13	3.52	5.20

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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