



# Synchrony Financial (SYF)

Updated October 22<sup>nd</sup>, 2020 by Jonathan Weber

## Key Metrics

|                             |      |                                            |       |                                  |          |
|-----------------------------|------|--------------------------------------------|-------|----------------------------------|----------|
| <b>Current Price:</b>       | \$28 | <b>5 Year CAGR Estimate:</b>               | 10.2% | <b>Market Cap:</b>               | \$16B    |
| <b>Fair Value Price:</b>    | \$32 | <b>5 Year Growth Estimate:</b>             | 5.0%  | <b>Ex-Dividend Date:</b>         | 10/30/20 |
| <b>% Fair Value:</b>        | 89%  | <b>5 Year Valuation Multiple Estimate:</b> | 2.4%  | <b>Dividend Payment Date:</b>    | 11/12/20 |
| <b>Dividend Yield:</b>      | 3.1% | <b>5 Year Price Target</b>                 | \$40  | <b>Years Of Dividend Growth:</b> | 4        |
| <b>Dividend Risk Score:</b> | C    | <b>Retirement Suitability Score:</b>       | D     | <b>Last Dividend Increase:</b>   | 4.8%     |

## Overview & Current Events

Synchrony Financial is a consumer financial services company. It operates through the following business units: Payment Solutions, Retail Credit, and CareCredit. Synchrony Financial offers private label credit cards, small-size business credit products, promotional financing for higher-priced consumer goods, promotional financing for healthcare procedures such as dental and vision, as well as a range of other services to its customers. The company is headquartered in Stamford, CT, and was founded in 2003.

Synchrony Financial reported its third quarter earnings results on October 20. The company managed to generate revenues of \$3.6 billion during the quarter, which represents a decline of 18% versus the prior year's quarter. Its top line decline was partially caused by the sale of its Walmart credit portfolio, while lower spending by card holders due to the current pandemic and its impact on the economy played a significant role as well. Synchrony Financial's purchase volume was \$36 billion during the quarter, a major sequential improvement versus Q2's \$31 billion.

Synchrony Financial generated earnings-per-share of \$0.72 during the third quarter, which was ahead of the analyst consensus forecast. Profits were down substantially from the previous year's quarter, mainly due to higher provisions for credit losses, as the coronavirus crisis will likely lead to higher credit losses in the future. Net charge-offs still remained at a quite solid level of 4.4% during the quarter, thus credit losses have not risen a lot so far. To adjust for the one-time crisis impact, we calculate fair value using an earnings power estimate of \$3.50 for the current year.

## Growth on a Per-Share Basis

| Year                      | 2010 | 2011 | 2012 | 2013 | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020          | 2025          |
|---------------------------|------|------|------|------|--------|--------|--------|--------|--------|--------|---------------|---------------|
| <b>EPS</b>                | ---  | ---  | ---  | ---  | \$2.78 | \$2.65 | \$2.71 | \$2.61 | \$3.74 | \$4.29 | <b>\$2.50</b> | <b>\$4.47</b> |
| <b>DPS</b>                | ---  | ---  | ---  | ---  | ---    | ---    | \$0.26 | \$0.56 | \$0.72 | \$0.86 | <b>\$0.88</b> | <b>\$1.18</b> |
| <b>Shares<sup>1</sup></b> | ---  | ---  | ---  | ---  | 757    | 834    | 834    | 771    | 719    | 662    | <b>630</b>    | <b>550</b>    |

Synchrony Financial was founded in 2003, but the company's initial public offering was in 2014, which is why there is no long-term data available for the company. Between 2014 and 2019 Synchrony Financial grew its earnings-per-share by 9% a year, although almost all of that growth took place in 2018 and 2019. Before that, profits remained relatively stagnant. In 2019, Synchrony Financial managed to grow its earnings-per-share at a strong pace.

Synchrony Financial has broadened its cooperation with key vendors in the recent past, which includes companies such as Amazon, Walgreens, and QVC. The relationships with these retailers should positively impact Synchrony Financial's growth during the coming years, as this will allow for a rise in the company's active accounts. On top of that, purchase volumes and loan balances should grow in the long term, which is the basis for rising transaction fees and further growth for Synchrony Financial's net interest income. The coronavirus crisis will likely lead to significant loan losses during 2020, which will hurt this year's bottom line to a large extent. We don't believe that this will hurt the company in future years to the same extent. In the above table, we see our estimate for this year's actual earnings-per-share, but we believe that the underlying earnings power (in normal times) is much higher; our estimate is \$3.50. To better reflect the total returns that shareholders could see, we use the earnings power estimate for our fair value calculation.

<sup>1</sup> In Millions

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## Valuation Analysis

| Year      | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | Now         | 2025        |
|-----------|------|------|------|------|------|------|------|------|------|------|-------------|-------------|
| Avg. P/E  | ---  | ---  | ---  | ---  | 9.5  | 12.0 | 10.7 | 12.4 | 8.7  | 8.4  | <b>8.0</b>  | <b>9.0</b>  |
| Avg. Yld. | ---  | ---  | ---  | ---  | ---  | ---  | 0.9% | 1.7% | 2.2% | 2.4% | <b>3.1%</b> | <b>2.9%</b> |

Synchrony Financial has been valued at a price to earnings ratio of roughly 10 throughout the majority of the years since its IPO. More recently, shares have become cheaper, even before the current pandemic. Based on our earnings power estimate of \$3.50 for 2020, the multiple is roughly 8 right now. Some multiple expansion tailwinds should occur over the coming years, which will positively impact Synchrony Financial's total returns.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017  | 2018  | 2019  | 2020         | 2025         |
|--------|------|------|------|------|------|------|------|-------|-------|-------|--------------|--------------|
| Payout | ---  | ---  | ---  | ---  | ---  | ---  | 9.6% | 21.5% | 19.3% | 20.0% | <b>25.1%</b> | <b>26.4%</b> |

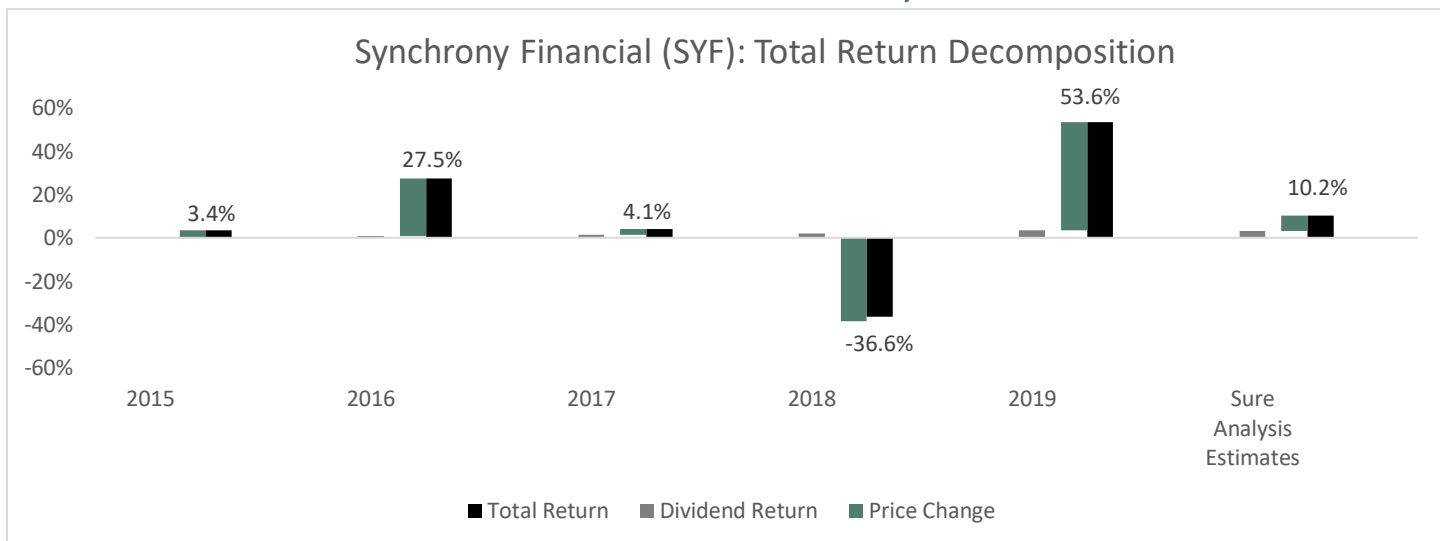
Synchrony Financial started to make dividend payments just a few years ago. Since then, the company has raised its dividend regularly and at a meaningful pace. Yet, Synchrony Financial's dividend payout ratio is still relatively low. We do not know whether Synchrony Financial will maintain its dividend during every recession, as the company's track record does not date back to the last financial crisis. During the current pandemic, the company has maintained its dividend.

Synchrony Financial is not the largest credit card company in the world; it has significantly larger peers, such as American Express. The market is large enough for many companies to operate profitably, though, which is why Synchrony Financial's relatively small size is not necessarily a large disadvantage. During and following the current recession, Synchrony Financial should see a larger-than-normal amount of credit losses, but the company will remain profitable in 2020, we believe. Once this crisis has passed, profitability should recover as things revert back to normal.

## Final Thoughts & Recommendation

Synchrony Financial is one of the smaller credit card players. In 2020 its share price has declined a lot, although shares recovered some of their losses over the last couple of months. The long-term growth outlook is not too bad, and we believe that Synchrony Financial should get back to pre-crisis profitability levels eventually. Based on this expectation, we rate shares a buy, but we want to note that Synchrony Financial is not a low-risk investment.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year           | 2010 | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  |
|----------------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue        |      | 8706  | 10048 | 11071 | 11805 | 12485 | 13874 | 15304 | 16383 | 17170 |
| SG&A Exp.      |      | 974   | 993   | 1160  | 1538  | 1772  | 1959  | 2175  | 2381  | 2489  |
| D&A Exp.       |      | 96    | 83    | 104   | 131   | 174   | 219   | 254   | 302   | 367   |
| Net Profit     |      | 1890  | 2119  | 1979  | 2109  | 2214  | 2251  | 1935  | 2790  | 3747  |
| Net Margin     |      | 21.7% | 21.1% | 17.9% | 17.9% | 17.7% | 16.2% | 12.6% | 17.0% | 21.8% |
| Free Cash Flow |      | 5516  | 5637  | 5679  | 5340  | 6184  | 6511  | 8575  | 9342  | 8990  |
| Income Tax     |      | 1120  | 1257  | 1163  | 1277  | 1317  | 1319  | 1389  | 854   | 1140  |

## Balance Sheet Metrics

| Year                 | 2010 | 2011 | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018   | 2019   |
|----------------------|------|------|-------|-------|-------|-------|-------|-------|--------|--------|
| Total Assets         |      |      | 53462 | 59085 | 75707 | 83990 | 90207 | 95808 | 106792 | 104826 |
| Cash & Equivalents   |      |      | 1334  | 2319  | 11828 | 12325 | 9321  | 11602 | 9396   | 12147  |
| Goodwill & Int. Ass. |      |      | 1191  | 1249  | 1468  | 1650  | 1661  | 1740  | 2161   | 2343   |
| Total Liabilities    |      |      | 48880 | 53125 | 65229 | 71386 | 76011 | 81574 | 92114  | 89738  |
| Long-Term Debt       |      |      | 27815 | 24321 | 27460 | 24279 | 20147 | 20799 | 23996  | 19866  |
| Shareholder's Equity |      |      | 4582  | 5960  | 10478 | 12604 | 14196 | 14234 | 14678  | 14354  |
| D/E Ratio            |      |      | 6.07  | 4.08  | 2.62  | 1.93  | 1.42  | 1.46  | 1.63   | 1.32   |

## Profitability & Per Share Metrics

| Year             | 2010 | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  |
|------------------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Return on Assets |      |       |       | 3.5%  | 3.1%  | 2.8%  | 2.6%  | 2.1%  | 2.8%  | 3.5%  |
| Return on Equity |      |       |       | 37.5% | 25.7% | 19.2% | 16.8% | 13.6% | 19.3% | 25.8% |
| ROIC             |      |       |       | 6.3%  | 6.2%  | 5.9%  | 6.3%  | 5.6%  | 7.6%  | 10.2% |
| Shares Out.      |      |       |       |       | 757   | 834   | 834   | 771   | 719   | 662   |
| Revenue/Share    |      | 10.48 | 12.09 | 13.32 | 15.58 | 14.94 | 16.69 | 19.14 | 21.93 | 25.49 |
| FCF/Share        |      | 6.64  | 6.78  | 6.83  | 7.05  | 7.40  | 7.83  | 10.72 | 12.51 | 13.35 |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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