



# Eaton Corporation (ETN)

Updated August 5<sup>th</sup>, 2021 by Nathan Parsh

## Key Metrics

|                             |       |                                            |       |                                  |              |
|-----------------------------|-------|--------------------------------------------|-------|----------------------------------|--------------|
| <b>Current Price:</b>       | \$162 | <b>5 Year CAGR Estimate:</b>               | -3.0% | <b>Market Cap:</b>               | \$65 billion |
| <b>Fair Value Price:</b>    | \$101 | <b>5 Year Growth Estimate:</b>             | 4.0%  | <b>Ex-Dividend Date:</b>         | 8/12/2021    |
| <b>% Fair Value:</b>        | 160%  | <b>5 Year Valuation Multiple Estimate:</b> | -9.0% | <b>Dividend Payment Date:</b>    | 8/27/2021    |
| <b>Dividend Yield:</b>      | 1.9%  | <b>5 Year Price Target</b>                 | \$123 | <b>Years Of Dividend Growth:</b> | 12           |
| <b>Dividend Risk Score:</b> | D     | <b>Retirement Suitability Score:</b>       | F     | <b>Last Dividend Increase:</b>   | 2.8%         |

## Overview & Current Events

Eaton Corporation is a diversified industrial equipment and parts manufacturer. The company's engineered electrical systems and components are used by customers in the industrial, vehicle, commercial, and aerospace markets. The Ireland-based Eaton was founded in 1916 and today has annual sales of nearly \$20 billion. The company employs about 85,000 people. Eaton has 6 divisions: Electrical Americas, Electrical Global, Hydraulics, Aerospace, Vehicle, and eMobility.

On 8/2/2021, Eaton closed on its \$3.3 billion sale of its Hydraulics segment to Danfoss.

Eaton reported earnings results for the second quarter on 8/3/2021. Revenue grew 35.2% to \$5.22 billion and beat estimates by \$230 million. Adjusted earnings-per-share of \$1.72 compared very favorably to adjusted earnings-per-share of \$0.70 in the prior year and was \$0.15 ahead of expectations.

Organic growth was higher by 27% with acquisitions adding 5% and currency exchange contributing 3% to results. Electrical Americas segment grew 24% as demand in data center, residential and commercial markets remain strong. Electrical Global's sales were higher by 28%, again due to data center and residential markets. Aerospace grew 36% as increased travel and flight hours led to higher demand. The Vehicle segment more than doubled as Eaton has lapped its most difficult period of 2020. eMobility improved 57% due to ongoing gains in international markets.

Eaton once again provided updated guidance for 2021. The company expects organic revenue growth of 8% to 10%, up from 7% to 9% and 4% to 6% previously. Eaton now expects adjusted earnings-per-share in a range of \$6.58 to \$6.88, up from \$5.90 to \$6.30 and \$5.40 to \$5.80 previously.

## Growth on a Per-Share Basis

| Year                      | 2011   | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020   | 2021          | 2026          |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|---------------|
| <b>EPS</b>                | \$3.96 | \$3.96 | \$4.19 | \$4.67 | \$4.30 | \$4.21 | 4.60   | \$5.35 | \$5.74 | \$4.24 | <b>\$6.73</b> | <b>\$8.19</b> |
| <b>DPS</b>                | \$1.36 | \$1.52 | \$1.68 | \$1.96 | \$2.20 | \$2.28 | \$2.40 | \$2.64 | \$2.84 | \$2.92 | <b>\$3.04</b> | <b>\$3.52</b> |
| <b>Shares<sup>1</sup></b> | 334    | 471    | 475    | 468    | 459    | 449    | 439    | 433    | 416    | 401    | <b>401</b>    | <b>390</b>    |

Prior to 2020, Eaton had delivered mid-single-digit organic growth in recent years, though the company's earnings-per-share decreased dramatically during the last recession. The short-term will be challenging for the company, but we expect earnings-per-share to grow at a slightly higher rate following a COVID-19 recovery. Eaton is divesting underperforming businesses to focus on its core segments, like Aerospace. We reaffirm our expected growth rate of 4%.

Eaton paused dividend growth in 2009, as this was prudent given the earnings decline. Following the 4.1% dividend increase for the 3/30/2021 payment, Eaton has increased its dividend for 12 consecutive years. We expect dividend growth to be slightly below earnings.

<sup>1</sup> In millions of shares

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## Valuation Analysis

| Year      | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | Now  | 2026 |
|-----------|------|------|------|------|------|------|------|------|------|------|------|------|
| Avg. P/E  | 12.1 | 11.8 | 15.6 | 15.2 | 14.6 | 14.6 | 16.3 | 14.7 | 14.3 | 22.7 | 24.1 | 15.0 |
| Avg. Yld. | 2.8% | 3.2% | 2.6% | 2.8% | 3.5% | 3.7% | 3.2% | 3.4% | 3.5% | 3.0% | 1.9% | 2.9% |

Shares of Eaton have increased \$14, or 9.5%, since our 5/10/2021 update. Based off of estimates for 2021, the stock now trades with a price-to-earnings multiple of 24.1. Eaton's stock has an average price-to-earnings ratio of 15.2 over the past decade. Given the steep drop in earnings that the company had in 2009, it appears that investors aren't usually willing to pay a high multiple for shares, given that the company is far from recession-proof. If shares were to trade at our target P/E of 15 by 2026, then valuation would be a 9% headwind to total returns over this time frame. Eaton has a current yield of 1.9%, which is below the stock's 10-year average yield of 3.2%.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

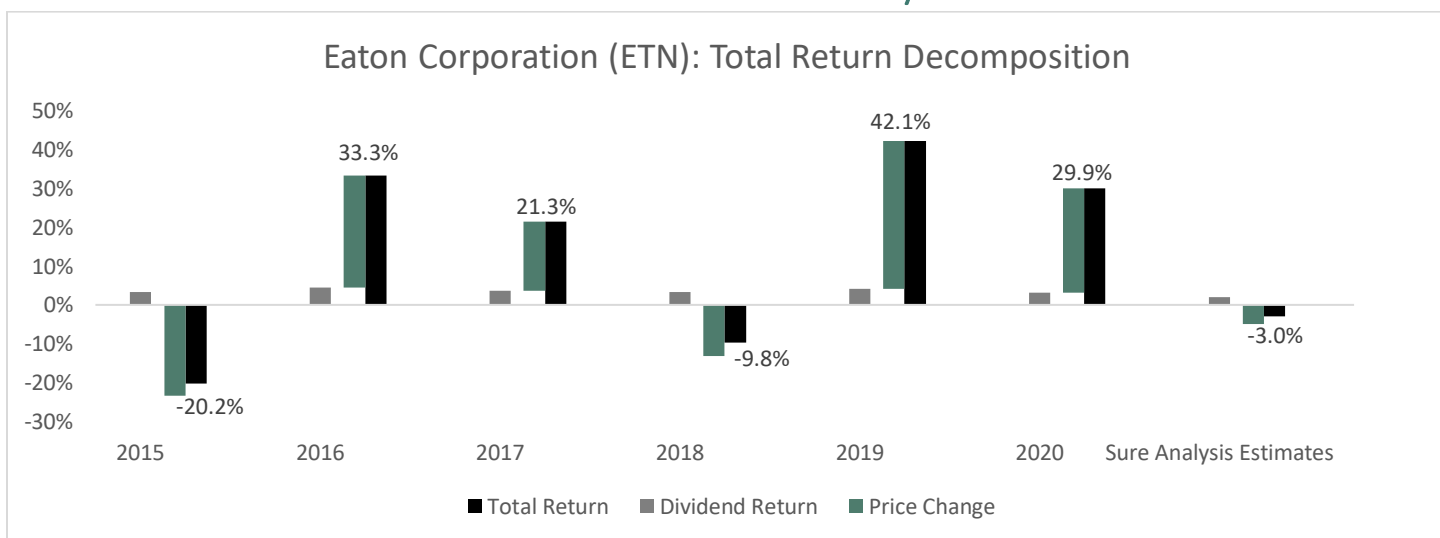
| Year   | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2026 |
|--------|------|------|------|------|------|------|------|------|------|------|------|------|
| Payout | 34%  | 38%  | 40%  | 42%  | 51%  | 54%  | 52%  | 49%  | 49%  | 69%  | 45%  | 43%  |

Eaton suffered an extreme decline in earnings during the last recession that forced the company to pause its dividend growth. The company would likely experience a decline in earnings in another recession due to the nature of its business and could pause its dividend increases again. Eaton's key competitive advantages are its expertise and understanding of the businesses that it operates. The company specializes in providing highly engineered products to customers in niche end markets. Switching to a different provider could prove costly and comes with a risk of failure. While Eaton is not recession-proof, the company is likely to do well in an improving economy due to these factors.

## Final Thoughts & Recommendation

After second quarter results, Eaton Corporation is expected to lose 3.0% annually through 2026, matching our prior estimate. Eaton performed very well during the most recent quarter, with particular strength in Aerospace as this business seeks to rebound from an extremely challenging year last year. However, the valuation leaves something to be desired as shares trade with a significant premium to the historical average. We have increased our five-year price target \$12 to \$123, but maintain our sell rating on shares of Eaton due to projected returns.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue          | 16049 | 16311 | 22046 | 22552 | 20855 | 19747 | 20404 | 21609 | 21390 | 17858 |
| Gross Profit     | 4,788 | 4,863 | 6,677 | 6,906 | 6,551 | 6,351 | 6,648 | 7,098 | 7,052 | 5,450 |
| Gross Margin     | 29.8% | 29.8% | 30.3% | 30.6% | 31.4% | 32.2% | 32.6% | 32.8% | 33.0% | 30.5% |
| SG&A Exp.        | 2,738 | 2,894 | 3,886 | 3,810 | 3,596 | 3,464 | 3,526 | 3,548 | 3,583 | 3,075 |
| D&A Exp.         | 556   | 598   | 997   | 983   | 925   | 929   | 914   | 903   | 884   |       |
| Operating Profit | 1,633 | 1,530 | 2,147 | 2,449 | 2,330 | 2,300 | 2,538 | 2,966 | 2,863 | 1,824 |
| Op. Margin       | 10.2% | 9.4%  | 9.7%  | 10.9% | 11.2% | 11.6% | 12.4% | 13.7% | 13.4% | 10.2% |
| Net Profit       | 1,350 | 1,217 | 1,861 | 1,793 | 1,972 | 1,916 | 2,985 | 2,145 | 2,211 | 1,410 |
| Net Margin       | 8.4%  | 7.5%  | 8.4%  | 8.0%  | 9.5%  | 9.7%  | 14.6% | 9.9%  | 10.3% | 7.9%  |
| Free Cash Flow   | 680   | 1,071 | 1,671 | 1,246 | 1,903 | 2,073 | 2,146 | 2,093 | 2,864 |       |
| Income Tax       | 201   | 31    | 11    | (42)  | 159   | 199   | 382   | 278   | 378   | 331   |

## Balance Sheet Metrics

| Year               | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  |
|--------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Total Assets       | 17873 | 35810 | 35491 | 33529 | 30996 | 30476 | 32623 | 31092 | 32805 | 31824 |
| Cash & Equivalents | 385   | 577   | 915   | 781   | 268   | 543   | 561   | 283   | 370   | 438   |
| Acc. Receivable    | 2444  | 3474  | 3648  | 3667  | 3479  | 3560  | 3943  | 3858  | 3437  | 2904  |
| Inventories        | 1701  | 2336  | 2382  | 2428  | 2323  | 2346  | 2620  | 2785  | 2805  | 2109  |
| Goodwill & Int.    | 7729  | 22023 | 21681 | 20449 | 19493 | 18715 | 18833 | 18174 | 18094 | 17078 |
| Total Liabilities  | 10381 | 20632 | 18628 | 17690 | 15765 | 15478 | 15333 | 14950 | 16672 | 16851 |
| Accounts Payable   | 1491  | 1879  | 1960  | 1940  | 1758  | 1718  | 2166  | 2130  | 2114  | 1987  |
| Long-Term Debt     | 3773  | 10836 | 9549  | 9034  | 8414  | 8277  | 7751  | 7521  | 8322  | 8058  |
| Total Equity       | 7469  | 15113 | 16791 | 15786 | 15186 | 14954 | 17253 | 16107 | 16082 | 14930 |
| D/E Ratio          | 0.51  | 0.72  | 0.57  | 0.57  | 0.55  | 0.55  | 0.45  | 0.47  | 0.52  | 0.54  |

## Profitability & Per Share Metrics

| Year             | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Return on Assets | 7.7%  | 4.5%  | 5.2%  | 5.2%  | 6.1%  | 6.2%  | 9.5%  | 6.7%  | 6.9%  | 4.4%  |
| Return on Equity | 18.2% | 10.8% | 11.7% | 11.0% | 12.7% | 12.7% | 18.5% | 12.9% | 13.7% | 9.1%  |
| ROIC             | 12.2% | 6.5%  | 7.1%  | 7.0%  | 8.1%  | 8.2%  | 12.4% | 8.8%  | 9.2%  | 5.9%  |
| Shares Out.      | 334   | 471   | 475   | 468   | 459   | 449   | 439   | 433   | 416   | 401   |
| Revenue/Share    | 46.82 | 46.48 | 46.25 | 47.30 | 44.65 | 43.26 | 45.65 | 49.46 | 50.83 | 44.20 |
| FCF/Share        | 1.98  | 3.05  | 3.51  | 2.61  | 4.07  | 4.54  | 4.80  | 4.79  | 6.81  |       |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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