



The Hershey Company (HSY)

Updated October 30th, 2021, by Eli Inkrot

Key Metrics

Current Price:	\$175	5 Year CAGR Estimate:	2.8%	Market Cap:	\$36 B
Fair Value Price:	\$141	5 Year Growth Estimate:	5.0%	Ex-Dividend Date:	11/18/21
% Fair Value:	124%	5 Year Valuation Multiple Estimate:	-4.3%	Dividend Payment Date:	12/15/21
Dividend Yield:	2.1%	5 Year Price Target	\$180	Years Of Dividend Growth:	12
Dividend Risk Score:	B	Retirement Suitability Score:	C	Last Dividend Increase:	12.1%

Overview & Current Events

The Hershey Company, founded in 1894, is a chocolate and sugar confectionary products manufacturer that sells major brands such as Hershey's, Reese's, Kisses, Cadbury, Ice Breakers, Kit Kat, Almond Joy, Jolly Rancher, Twizzlers, Heath and Milk Duds. Hershey primarily operates in North America but has international operations as well. The company is headquartered in Hershey, PA and trades with a market capitalization of \$36 billion.

On July 23rd, 2021, Hershey declared a \$0.901 quarterly dividend, marking a 12.1% increase.

On October 28th, 2021, Hershey reported Q3 2021 results for the period ending October 3rd, 2021. For the quarter the company generated consolidated net sales of \$2.36 billion, a 6.3% increase compared to Q3 2020, led by gains in both price and volume. The North America segment (90% of sales) saw a 5.5% increase in revenue. Reported net income equaled \$444.9 million or \$2.14 per share, while adjusted earnings-per-share equaled \$2.10 compared to \$1.86 prior.

Hershey also updated its 2021 outlook. The company is now anticipating 8% to 9% sales growth (up from 6% to 8% previously) and \$6.98 to \$7.11 in adjusted earnings-per-share (up from \$6.79 to \$6.92 previously).

Growth on a Per-Share Basis

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2026
EPS	\$2.82	\$3.24	\$3.72	\$3.98	\$4.12	\$4.41	\$4.76	\$5.36	\$5.78	\$6.29	\$7.05	\$9.00
DPS	\$1.38	\$1.56	\$1.81	\$2.04	\$2.24	\$2.40	\$2.55	\$2.76	\$2.99	\$3.15	\$3.60	\$4.59
Shares¹	225	224	224	221	217	212	211	210	209	209	208	205

Hershey has recorded both strong and consistent growth over the last decade, with earnings-per-share growing every year since 2008. Since 2007 the earnings-per-share growth rate has come in at an average of 8.9% per annum.

Hershey's earnings-per-share growth stems from several factors. The first one is organic revenue growth, which Hershey has managed to achieve despite the public becoming more conscious about healthy eating habits. The company has also been able to improve its margins throughout the last decade. Hershey owns well-recognized brands, so pricing increases have not been a headwind to increasing the volume of its products. Hershey had also been moderately repurchasing its shares, which has added some additional growth to the company's earnings-per-share. In 2018 Hershey's earnings-per-share growth was above the long-term average, but that was primarily due to the impact of a lower tax rate and the effect of the Amplify acquisition, which was responsible for most the company's revenue growth.

The COVID-19 pandemic is testing all businesses, but we believe Hershey is set up well for nearly any environment. To this point, 2020 proved to be a standout year. We are forecasting 5% annual growth over the intermediate term.

Valuation Analysis

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Now	2026
Avg. P/E	19.8	20.9	24.2	24.5	23.0	21.9	22.8	18.8	23.2	23.4	24.9	20.0
Avg. Yld.	2.5%	2.3%	2.0%	2.1%	2.4%	2.5%	2.3%	2.7%	2.2%	2.2%	2.1%	2.6%

¹ In millions.

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During the past decade shares of Hershey have traded hands with an average P/E ratio of about 22 times earnings. While we believe a premium multiple is warranted, we are a bit more cautious – using 20 times earnings as a starting place – given the reduced growth expectations. The security presently trades around 25 times our estimated earnings for this year. If shares revert to a 20 multiple, this will imply a moderate valuation headwind.

Safety, Quality, Competitive Advantage, & Recession Resiliency

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2026
Payout	49%	48%	49%	51%	54%	54%	54%	51%	52%	50%	51%	51%

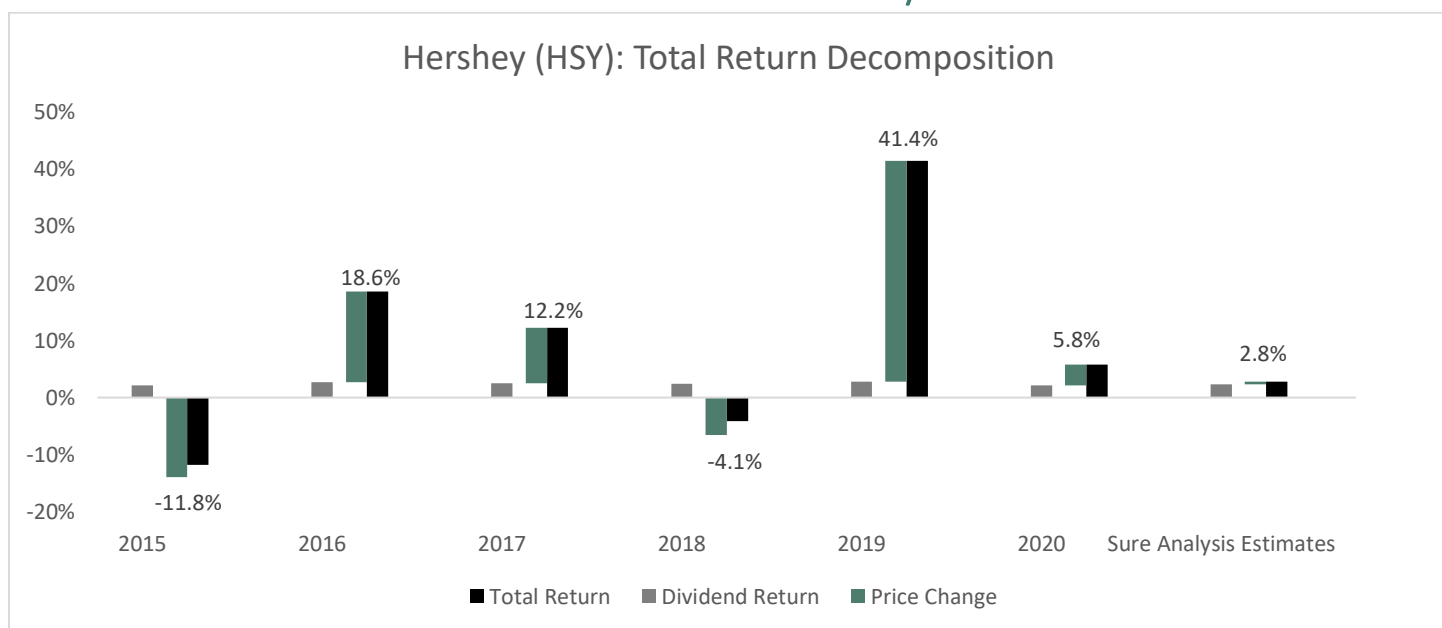
Hershey's dividend payout ratio has moved in a very narrow range throughout the last decade. The company has paid out marginally more than half of its net profits in the form of dividends throughout the majority of those years. The stability of the payout ratio even during the last financial crisis, coupled with the fact that the payout ratio is not overly high on an absolute basis, makes us believe that Hershey's dividend is relatively safe.

Hershey is one of the top chocolate and confectionary companies in the world, controlling iconic brands that are ubiquitous to consumers. Competition is not a terrific problem for the company, but if customers became more health-conscious, that could hurt the growth rate for the whole industry. During the last financial crisis – an especially severe recession – the company managed to increase both its profits and its sales, although the dividend was frozen. In addition, 2020 results were strong as well.

Final Thoughts & Recommendation

Shares are up 17% in the last year. Hershey is a solid company, generating highly attractive earnings and dividend growth in the past. On top of that, Hershey is not especially vulnerable to recessions, which makes the company's shares a viable choice for risk-averse investors. However, the total annual return potential of 2.8% per annum - stemming from 5% growth and a 2.1% starting dividend offset by a potential valuation headwind – does not look especially compelling. We are enthused by the quality of the business but believe the valuation could hinder an investment thesis from this point. This view could be too conservative if shares were to continue to command a mid-20's multiple, but we are not ready to make that speculation. We rate shares as a hold.

Total Return Breakdown by Year



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Income Statement Metrics

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Revenue	6,081	6,644	7,146	7,422	7,387	7,440	7,515	7,791	7,986	8,150
Gross Profit	2,532	2,860	3,281	3,336	3,383	3,170	3,455	3,575	3,622	3,701
Gross Margin	41.6%	43.0%	45.9%	45.0%	45.8%	42.6%	46.0%	45.9%	45.4%	45.4%
SG&A Exp.	1,478	1,704	1,924	1,898	1,969	1,891	1,885	1,875	1,906	1,891
D&A Exp.	216	210	201	212	245	302	262	295	292	295
Operating Profit	1,054	1,156	1,357	1,438	1,413	1,278	1,570	1,700	1,717	1,810
Operating Margin	17.3%	17.4%	19.0%	19.4%	19.1%	17.2%	20.9%	21.8%	21.5%	22.2%
Net Profit	629	661	820	847	513	720	783	1,178	1,150	1,279
Net Margin	10.3%	9.9%	11.5%	11.4%	6.9%	9.7%	10.4%	15.1%	14.4%	15.7%
Free Cash Flow	240	817	840	474	900	744	992	1,271	1,446	1,258
Income Tax	334	355	431	459	389	379	354	239	234	220

Balance Sheet Metrics

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Total Assets	4,407	4,755	5,357	5,623	5,344	5,524	5,554	7,703	8,140	9,132
Cash & Equivalents	694	728	1,119	375	347	297	380	588	493	1,144
Accounts Receivable	399	461	478	597	599	581	588	594	569	615
Inventories	649	633	660	801	751	746	753	785	815	964
Goodwill & Int. Ass.	629	803	828	1,151	1,132	1,400	1,295	3,206	3,327	3,471
Total Liabilities	3,526	3,706	3,741	4,103	4,297	4,697	4,622	6,296	6,395	6,894
Accounts Payable	420	442	462	482	474	523	523	502	551	580
Long-Term Debt	1,888	1,907	1,962	2,178	2,421	2,980	2,920	4,458	4,266	4,522
Shareholder's Equity	857	1,037	1,605	1,455	998	786	915	1,399	1,745	2,234
D/E Ratio	2.20	1.84	1.22	1.50	2.43	3.79	3.19	3.19	2.45	2.02

Profitability & Per Share Metrics

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Return on Assets	14.5%	14.4%	16.2%	15.4%	9.4%	13.2%	14.1%	17.8%	14.5%	14.8%
Return on Equity	71.5%	69.8%	62.1%	55.4%	41.8%	80.7%	92.1%	102%	73.1%	64.4%
ROIC	22.7%	23.1%	25.1%	23.3%	14.3%	19.8%	20.4%	24.2%	19.4%	20.2%
Shares Out.	225	224	224	221	217	212	211	210	211	209
Revenue/Share	26.45	29.10	31.45	33.01	33.48	34.56	35.16	36.93	29.44	38.92
FCF/Share	1.05	3.58	3.70	2.11	4.08	3.46	4.64	6.03	6.86	6.01

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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