



Carlisle Companies (CSL)

Updated November 9th, 2021 by Jonathan Weber

Key Metrics

Current Price:	\$236	5 Year CAGR Estimate:	2.8%	Market Cap:	\$12B
Fair Value Price:	\$184	5 Year Growth Estimate:	7.0%	Ex-Dividend Date:	11/16/21
% Fair Value:	128%	5 Year Valuation Multiple Estimate:	-4.9%	Dividend Payment Date:	12/01/21
Dividend Yield:	0.9%	5 Year Price Target	\$258	Years Of Dividend Growth:	45
Dividend Risk Score:	A	Retirement Suitability Score:	C	Last Dividend Increase:	2.9%

Overview & Current Events

Carlisle Companies is a diversified company that is active in a wide array of niche markets. The segments in which the company produces and sells products include construction materials (roofing, waterproofing, etc.), interconnecting technologies (wires, cables, etc.), fluid technologies, and brake & friction. Carlisle Companies was founded in 1917.

Carlisle Companies reported its third quarter earnings results on October 22. The company reported revenues of \$1.3 billion for the quarter, which was up 16% compared to the revenues that Carlisle Companies generated during the previous year's quarter. Carlisle's revenues were ahead of the analyst estimate, beating it by \$40 million. Carlisle's revenue performance was slightly weaker than during the previous quarter, when the year-over-year growth rate totaled 18%. This was, however, due to the relatively weak Q2 of 2020, when the pandemic had a large impact.

Carlisle Companies generated earnings-per-share of \$2.99 during the third quarter, beating the consensus analyst estimate easily. Carlisle Companies' earnings-per-share were up 27% from the previous year's level, thanks to higher margins and the higher revenues the company generated during the quarter. Carlisle's cost-saving measures that were started during 2020 were responsible for some of the margin improvement, and share repurchases also had a positive impact on the company's earnings-per-share growth rate. It is expected that profitability will improve measurably this year versus 2020 thanks to the ongoing economic recovery. Together with cost savings and share repurchases, this should lead to a steep increase in earnings-per-share, and likely a new record, in fiscal 2021.

Growth on a Per-Share Basis

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2026
EPS	\$2.88	\$4.18	\$3.61	\$3.83	\$4.82	\$5.86	\$5.53	\$6.04	\$8.21	\$6.41	\$9.20	\$12.90
DPS	\$0.70	\$0.76	\$0.84	\$0.94	\$1.10	\$1.30	\$1.44	\$1.54	\$1.80	\$2.05	\$2.16	\$2.89
Shares¹	62	63	64	65	64	64	62	59	57	54	52	45

From 2009 to 2019, Carlisle recorded an average annual earnings-per-share growth rate of 15%, which is a strong result. During the last financial crisis, Carlisle's earnings-per-share did not decline a lot.

Despite its small size, Carlisle is a company that is highly active when it comes to M&A. Carlisle has been divesting lower-growth business units such as its food division in order to focus on higher-growth businesses such as Brake & Friction. Optimizing the portfolio via tuck-in acquisitions to bolster these segments further, is an opportune move that should be beneficial for Carlisle's growth going forward. Without any acquisitions Carlisle would not have been able to grow this quickly, but its organic sales growth has historically been solid as well. Thanks to a strong balance sheet and relatively low leverage levels, Carlisle can engage in M&A easily and will most likely continue to do so in coming years. In September 2021, Carlisle Companies closed the \$1.6 billion acquisition of building materials company Henry Company. Carlisle returns a lot of cash to its owners via share repurchases, which is beneficial for its earnings-per-share growth. In recent years, Carlisle Companies has returned around \$500 million a year to its owners via buybacks, even in 2020, despite the pandemic. Buybacks will remain an important earnings-per-share growth driver, we believe.

¹ In Millions

Disclosure: This analyst has no position in the security discussed in this research report, and no plans to initiate one in the next 72 hours.



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Valuation Analysis

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Now	2026
Avg. P/E	14.8	12.5	18.9	21.6	19.6	17.2	18.7	16.7	19.7	24.3	25.7	20.0
Avg. Yld.	1.6%	1.5%	1.2%	1.1%	1.2%	1.3%	1.4%	1.5%	1.1%	1.3%	0.9%	1.1%

Carlisle Companies trades at around 26 times this year's expected earnings-per-share. This is substantially higher than our fair value estimate, as Carlisle mostly has been less expensive over the last couple of years compared to how shares are valued today. Shareholders get a rather low dividend yield from Carlisle at current prices.

Safety, Quality, Competitive Advantage, & Recession Resiliency

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2026
Payout	24.3%	18.2%	23.3%	24.5%	22.8%	22.2%	26.0%	25.5%	21.9%	32.0%	23.5%	22.4%

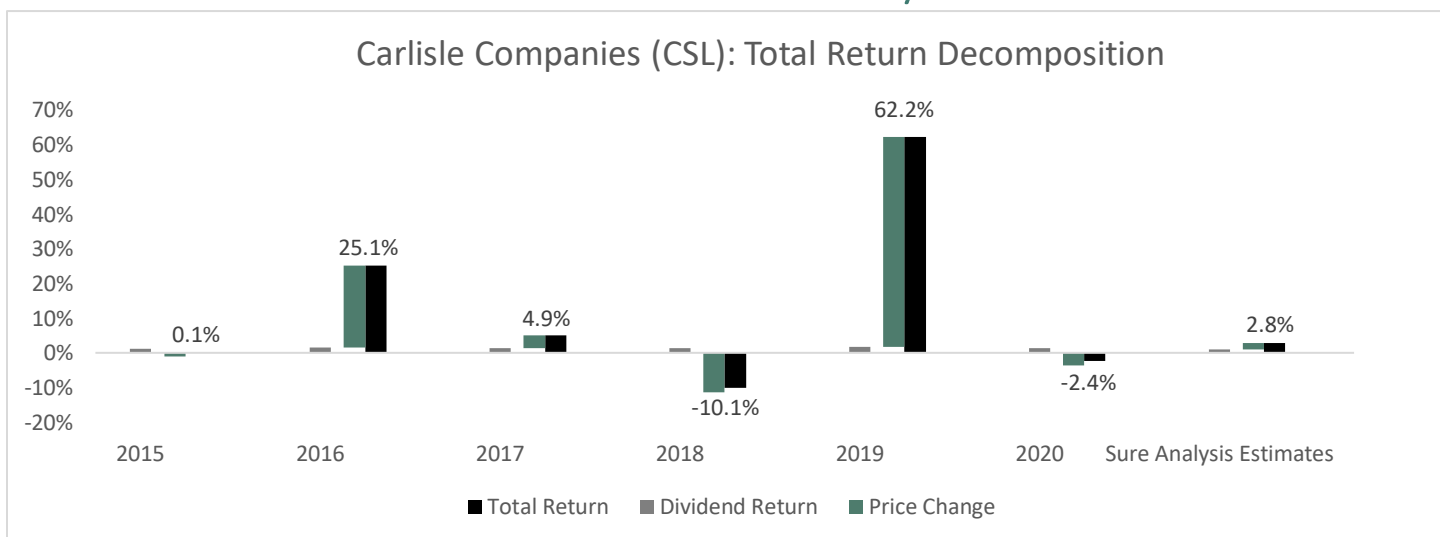
Carlisle Companies has grown its dividend every year for more than four decades, and the dividend growth rate has been attractive over the last couple of years. The company nevertheless has a relatively low dividend payout ratio, as earnings-per-share growth has been quite strong as well during that time frame. The dividend looks safe, as Carlisle Companies was able to easily cover its dividend payments during every year in the past.

As an industrial company, demand for Carlisle's products can be somewhat cyclical, but the company still managed to remain highly profitable during the last financial crisis, when profits dropped by just ten percent from 2008 to 2010. Carlisle is active in niche markets where it has a strong market position, despite its rather small size. The company's approach of growing its presence organically as well as via acquisitions allows for improving scale as the company gets bigger, which brings benefits such as operating leverage and more efficient purchasing.

Final Thoughts & Recommendation

Carlisle Companies is a small industrial company that combines many positives, including a strong earnings and dividend growth track record, a solid long-term growth outlook, and some resilience to economic downturns. Carlisle's approach of consolidating its niche industries through M&A will likely deliver meaningful growth going forward, even though 2020 was a down year due to the impact of the pandemic. Carlisle's shares trade well above fair value right now, however, and the total return outlook is not compelling, which is why we rate Carlisle a sell at current prices.

Total Return Breakdown by Year



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Income Statement Metrics

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Revenue	2,492	2,851	2,943	3,204	3,543	3,425	3,751	4,480	4,812	4,245
Gross Profit	584	767	746	820	1,007	1,086	1,048	1,175	1,372	1,182
Gross Margin	23.4%	26.9%	25.3%	25.6%	28.4%	31.7%	27.9%	26.2%	28.5%	27.9%
SG&A Exp.	299	357	354	379	462	495	533	625	667	642
D&A Exp.	88	105	114	104	129	138	169	191	205	
Operating Profit	266	372	367	408	503	546	464	509	654	484
Operating Margin	10.7%	13.0%	12.5%	12.7%	14.2%	15.9%	12.4%	11.4%	13.6%	11.4%
Net Profit	180	270	210	251	320	250	366	611	473	320
Net Margin	7.2%	9.5%	7.1%	7.8%	9.0%	7.3%	9.7%	13.6%	9.8%	7.5%
Free Cash Flow	112	346	304	177	457	422	299	219	614	601
Income Tax	73	118	98	124	148	148	88	87	122	77

Balance Sheet Metrics

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Total Assets	3,138	3,457	3,493	3,759	3,951	3,966	5,300	5,249	5,496	
Cash & Equivalents	75	113	755	731	411	385	378	804	351	902
Accounts Receivable	486	408	400	439	503	512	626	698	783	
Inventories	539	325	299	339	356	377	449	458	511	
Goodwill & Int. Ass.	1,324	1,474	1,439	1,576	2,022	1,953	2,517	2,410	2,857	
Total Liabilities	1,638	1,669	1,507	1,554	1,604	1,499	2,772	2,652	2,853	
Accounts Payable	261	206	187	198	213	244	332	312	327	
Long-Term Debt	762	752	751	750	745	596	1,586	1,588	1,592	-
Shareholder's Equity	1,500	1,788	1,986	2,205	2,347	2,467	2,528	2,597	2,643	2,538
D/E Ratio	0.51	0.42	0.38	0.34	0.32	0.24	0.63	0.61	0.60	-

Profitability & Per Share Metrics

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Return on Assets	6.4%	8.2%	6.0%	6.9%	8.3%	6.3%	7.9%	11.6%	8.8%	
Return on Equity	12.7%	16.4%	11.1%	12.0%	14.0%	10.4%	14.6%	23.8%	18.0%	12.4%
ROIC	8.8%	11.3%	7.9%	8.8%	10.6%	8.1%	10.2%	14.7%	11.2%	9.5%
Shares Out.	62	63	64	65	64	64	62	59	57	54
Revenue/Share	39.88	44.82	45.41	49.06	53.84	52.79	59.02	73.69	83.61	77.19
FCF/Share	1.79	5.43	4.69	2.71	6.95	6.51	4.70	3.59	10.67	10.93

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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