



# The Hershey Company (HSY)

Updated February 4<sup>th</sup>, 2022, by Eli Inkrot

## Key Metrics

|                             |       |                                            |       |                                  |          |
|-----------------------------|-------|--------------------------------------------|-------|----------------------------------|----------|
| <b>Current Price:</b>       | \$204 | <b>5 Year CAGR Estimate:</b>               | 1.8%  | <b>Market Cap:</b>               | \$42 B   |
| <b>Fair Value Price:</b>    | \$158 | <b>5 Year Growth Estimate:</b>             | 5.0%  | <b>Ex-Dividend Date:</b>         | 02/17/22 |
| <b>% Fair Value:</b>        | 129%  | <b>5 Year Valuation Multiple Estimate:</b> | -4.9% | <b>Dividend Payment Date:</b>    | 03/15/22 |
| <b>Dividend Yield:</b>      | 1.8%  | <b>5 Year Price Target</b>                 | \$202 | <b>Years Of Dividend Growth:</b> | 12       |
| <b>Dividend Risk Score:</b> | B     | <b>Retirement Suitability Score:</b>       | C     | <b>Last Dividend Increase:</b>   | 12.1%    |

## Overview & Current Events

The Hershey Company, founded in 1894, is a chocolate and sugar confectionary products manufacturer that sells major brands such as Hershey's, Reese's, Kisses, Cadbury, Ice Breakers, Kit Kat, Almond Joy, Jolly Rancher, Twizzlers, Heath and Milk Duds. Hershey primarily operates in North America but has international operations as well. The company is headquartered in Hershey, PA, and trades with a market capitalization of \$42 billion.

On July 23<sup>rd</sup>, 2021, Hershey declared a \$0.901 quarterly dividend, marking a 12.1% increase.

On December 14<sup>th</sup>, 2021, Hershey completed the acquisition of Dot's Pretzels.

On February 1<sup>st</sup>, 2022, Hershey announced it was changing its reportable segments to North America Confectionery, North America Salty Snacks and International.

On February 3<sup>rd</sup>, 2022, Hershey reported Q4 and full year 2021 results for the period ending December 31<sup>st</sup>, 2021. For the quarter the company generated consolidated net sales of \$2.326 billion, a 6.4% increase compared to Q4 2020. The North America Confectionery segment (85% of sales) increased 4.9%. Reported net income equaled \$335.6 million or \$1.62 per share, while adjusted earnings-per-share equaled \$1.69 compared to \$1.49 previously.

For the year Hershey generated consolidated net sales of \$8.971 billion, an increase of 10.1% compared to 2020. Adjusted earnings-per-share equaled \$7.19, ahead of prior guidance and representing a 14.3% increase.

Hershey also provided a 2022 outlook. The company anticipates 8% to 10% sales growth and 9% to 11% adjusted earnings-per-share growth, working out to \$7.84 to \$7.98. We have initiated our forecast accordingly.

## Growth on a Per-Share Basis

| Year                      | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020   | 2021   | 2022          | 2027           |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|----------------|
| <b>EPS</b>                | \$3.24 | \$3.72 | \$3.98 | \$4.12 | \$4.41 | \$4.76 | \$5.36 | \$5.78 | \$6.29 | \$7.19 | <b>\$7.91</b> | <b>\$10.10</b> |
| <b>DPS</b>                | \$1.56 | \$1.81 | \$2.04 | \$2.24 | \$2.40 | \$2.55 | \$2.76 | \$2.99 | \$3.15 | \$3.41 | <b>\$3.60</b> | <b>\$4.59</b>  |
| <b>Shares<sup>1</sup></b> | 224    | 224    | 221    | 217    | 212    | 211    | 210    | 209    | 209    | 207    | <b>207</b>    | <b>205</b>     |

Hershey has recorded both strong and consistent growth over the last decade, with earnings-per-share growing every year since 2008. Since 2007 the earnings-per-share growth rate has come in at an average of 9.3% per annum.

Hershey's earnings-per-share growth stems from several factors. The first one is organic revenue growth, which Hershey has managed to achieve despite the public becoming more conscious about healthy eating habits. The company has also been able to improve its margins throughout the last decade. Hershey owns well-recognized brands, so pricing increases have not been a headwind to increasing the volume of its products. Hershey had also been moderately repurchasing its shares, which has added some additional growth to the company's earnings-per-share. In 2018 Hershey's earnings-per-share growth was above the long-term average, but that was primarily due to the impact of a lower tax rate and the effect of the Amplify acquisition, which was responsible for most the company's revenue growth.

The COVID-19 pandemic is testing all businesses, but we believe Hershey is set up well for nearly any environment. To this point, 2020 and 2021 proved to be a standout years. We are forecasting 5% annual growth.

<sup>1</sup> In millions.

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## Valuation Analysis

| Year      | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | Now  | 2027 |
|-----------|------|------|------|------|------|------|------|------|------|------|------|------|
| Avg. P/E  | 20.9 | 24.2 | 24.5 | 23.0 | 21.9 | 22.8 | 18.8 | 23.2 | 23.4 | 23.7 | 25.8 | 20.0 |
| Avg. Yld. | 2.3% | 2.0% | 2.1% | 2.4% | 2.5% | 2.3% | 2.7% | 2.2% | 2.2% | 2.1% | 1.8% | 2.3% |

During the past decade shares of Hershey have traded hands with an average P/E ratio of about 23 times earnings. While we believe a premium multiple is warranted, we are a bit more cautious – using 20 times earnings as a starting place – given the reduced growth expectations. The security presently trades around 26 times our estimated earnings for this year. If shares revert to a 20 multiple, this will imply a moderate valuation headwind.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2027 |
|--------|------|------|------|------|------|------|------|------|------|------|------|------|
| Payout | 48%  | 49%  | 51%  | 54%  | 54%  | 54%  | 51%  | 52%  | 50%  | 47%  | 46%  | 46%  |

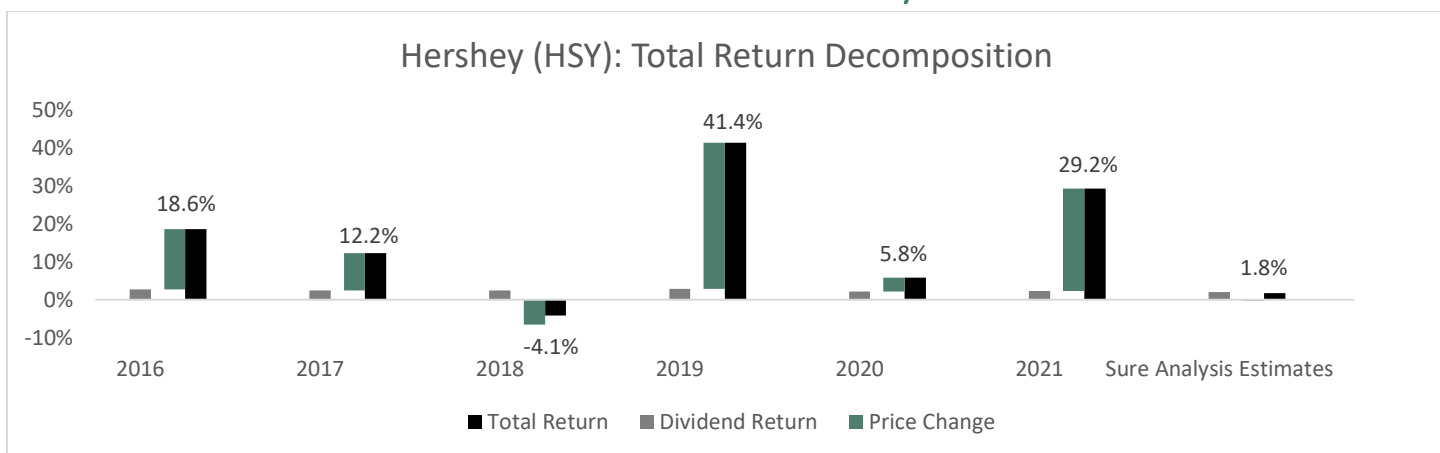
Hershey's dividend payout ratio has moved in a very narrow range throughout the last decade. The company has paid out marginally more than half of its net profits in the form of dividends throughout the majority of those years. The stability of the payout ratio even during the last financial crisis, coupled with the fact that the payout ratio is not overly high on an absolute basis, makes us believe that Hershey's dividend is relatively safe.

Hershey is one of the top chocolate and confectionary companies in the world, controlling iconic brands that are ubiquitous to consumers. Competition is not a terrific problem for the company, but if customers became more health-conscious, that could hurt the growth rate for the whole industry. During the last financial crisis – an especially severe recession – the company managed to increase both its profits and its sales, although the dividend was frozen. In addition, 2020 results were strong as well.

## Final Thoughts & Recommendation

Shares are up 38% in the last year. Hershey is a solid company, generating highly attractive earnings and dividend growth in the past. On top of that, Hershey is not especially vulnerable to recessions, which makes the company's shares a viable choice for risk-averse investors. However, the total annual return potential of 1.8% per annum - stemming from 5% growth and a 1.8% starting dividend offset by a potential valuation headwind – does not look especially compelling. We are enthused by the quality of the business, but believe the valuation could hinder an investment thesis from this point. This view could be too conservative if shares were to continue to command a mid-20's multiple, but we are not ready to make that speculation. We rate shares as a hold.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue          | 6,081 | 6,644 | 7,146 | 7,422 | 7,387 | 7,440 | 7,515 | 7,791 | 7,986 | 8,150 |
| Gross Profit     | 2,532 | 2,860 | 3,281 | 3,336 | 3,383 | 3,170 | 3,455 | 3,575 | 3,622 | 3,701 |
| Gross Margin     | 41.6% | 43.0% | 45.9% | 45.0% | 45.8% | 42.6% | 46.0% | 45.9% | 45.4% | 45.4% |
| SG&A Exp.        | 1,478 | 1,704 | 1,924 | 1,898 | 1,969 | 1,891 | 1,885 | 1,875 | 1,906 | 1,891 |
| D&A Exp.         | 216   | 210   | 201   | 212   | 245   | 302   | 262   | 295   | 292   | 295   |
| Operating Profit | 1,054 | 1,156 | 1,357 | 1,438 | 1,413 | 1,278 | 1,570 | 1,700 | 1,717 | 1,810 |
| Operating Margin | 17.3% | 17.4% | 19.0% | 19.4% | 19.1% | 17.2% | 20.9% | 21.8% | 21.5% | 22.2% |
| Net Profit       | 629   | 661   | 820   | 847   | 513   | 720   | 783   | 1,178 | 1,150 | 1,279 |
| Net Margin       | 10.3% | 9.9%  | 11.5% | 11.4% | 6.9%  | 9.7%  | 10.4% | 15.1% | 14.4% | 15.7% |
| Free Cash Flow   | 240   | 817   | 840   | 474   | 900   | 744   | 992   | 1,271 | 1,446 | 1,258 |
| Income Tax       | 334   | 355   | 431   | 459   | 389   | 379   | 354   | 239   | 234   | 220   |

## Balance Sheet Metrics

| Year                 | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  |
|----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Total Assets         | 4,407 | 4,755 | 5,357 | 5,623 | 5,344 | 5,524 | 5,554 | 7,703 | 8,140 | 9,132 |
| Cash & Equivalents   | 694   | 728   | 1,119 | 375   | 347   | 297   | 380   | 588   | 493   | 1,144 |
| Accounts Receivable  | 399   | 461   | 478   | 597   | 599   | 581   | 588   | 594   | 569   | 615   |
| Inventories          | 649   | 633   | 660   | 801   | 751   | 746   | 753   | 785   | 815   | 964   |
| Goodwill & Int. Ass. | 629   | 803   | 828   | 1,151 | 1,132 | 1,400 | 1,295 | 3,206 | 3,327 | 3,471 |
| Total Liabilities    | 3,526 | 3,706 | 3,741 | 4,103 | 4,297 | 4,697 | 4,622 | 6,296 | 6,395 | 6,894 |
| Accounts Payable     | 420   | 442   | 462   | 482   | 474   | 523   | 523   | 502   | 551   | 580   |
| Long-Term Debt       | 1,888 | 1,907 | 1,962 | 2,178 | 2,421 | 2,980 | 2,920 | 4,458 | 4,266 | 4,522 |
| Shareholder's Equity | 857   | 1,037 | 1,605 | 1,455 | 998   | 786   | 915   | 1,399 | 1,745 | 223,4 |
| LTD/E Ratio          | 2.20  | 1.84  | 1.22  | 1.50  | 2.43  | 3.79  | 3.19  | 3.19  | 2.45  | 2.02  |

## Profitability & Per Share Metrics

| Year             | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Return on Assets | 14.5% | 14.4% | 16.2% | 15.4% | 9.4%  | 13.2% | 14.1% | 17.8% | 14.5% | 14.8% |
| Return on Equity | 71.5% | 69.8% | 62.1% | 55.4% | 41.8% | 80.7% | 92.1% | 102%  | 73.1% | 64.4% |
| ROIC             | 22.7% | 23.1% | 25.1% | 23.3% | 14.3% | 19.8% | 20.4% | 24.2% | 19.4% | 20.2% |
| Shares Out.      | 225   | 224   | 224   | 221   | 217   | 212   | 211   | 210   | 211   | 209   |
| Revenue/Share    | 26.45 | 29.10 | 31.45 | 33.01 | 33.48 | 34.56 | 35.16 | 36.93 | 29.44 | 38.92 |
| FCF/Share        | 1.05  | 3.58  | 3.70  | 2.11  | 4.08  | 3.46  | 4.64  | 6.03  | 6.86  | 6.01  |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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