



# Harley-Davidson Inc. (HOG)

Updated March 1<sup>st</sup>, 2022 by Samuel Smith

## Key Metrics

|                             |        |                                            |       |                                  |                       |
|-----------------------------|--------|--------------------------------------------|-------|----------------------------------|-----------------------|
| <b>Current Price:</b>       | \$41.3 | <b>5 Year CAGR Estimate:</b>               | 11.6% | <b>Market Cap:</b>               | \$6.3 B               |
| <b>Fair Value Price:</b>    | \$55.8 | <b>5 Year Growth Estimate:</b>             | 3.1%  | <b>Ex-Dividend Date:</b>         | 05/25/22 <sup>1</sup> |
| <b>% Fair Value:</b>        | 74%    | <b>5 Year Valuation Multiple Estimate:</b> | 6.3%  | <b>Dividend Payment Date:</b>    | 06/18/22 <sup>2</sup> |
| <b>Dividend Yield:</b>      | 1.5%   | <b>5 Year Price Target</b>                 | \$65  | <b>Years Of Dividend Growth:</b> | 1                     |
| <b>Dividend Risk Score:</b> | C      | <b>Retirement Suitability Score:</b>       | D     | <b>Last Dividend Increase:</b>   | 36.4%                 |

## Overview & Current Events

Since 1903, Harley Davidson has been making American-style motorcycles. They take pride in being the pioneers of the style of bikes they manufacture and finance the sale of. Harley Davidson also makes and sells parts, accessories, merchandise and maintenance/repair services. Harley Davidson has a current market capitalization of \$6.3 billion.

Harley-Davidson reported Q4 results on 02/08/2022. GAAP EPS came in at \$0.14. Revenue increased by 53.69% year-over-year to \$816.02 million. Gross margin stood at 19.5%, down from 21.6% year-over-year. Adjusted diluted EPS stood at \$0.15. Meanwhile, Harley-Davidson, for the full-year 2022, expects HDMC operating income growth of 11% to 12%, HDMC revenue growth of 5% to 10%, capital investment of \$190 million to \$220 million. Lastly, the company also expects HDFS operating income to decline by 20% to 25%.

## Growth on a Per-Share Basis

| Year                      | 2012   | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020   | 2021   | 2022          | 2027          |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|---------------|
| <b>EPS</b>                | \$2.72 | \$3.28 | \$3.88 | \$3.62 | \$3.83 | \$3.02 | \$3.19 | \$3.04 | \$0.77 | \$4.21 | <b>\$4.29</b> | <b>\$5.00</b> |
| <b>DPS</b>                | \$0.62 | \$0.84 | \$1.10 | \$1.24 | \$1.40 | \$1.46 | \$1.48 | \$1.50 | \$0.44 | \$0.60 | <b>\$0.63</b> | <b>\$2.00</b> |
| <b>Shares<sup>3</sup></b> | 226.1  | 220.0  | 211.9  | 184.7  | 176.3  | 168.1  | 159.5  | 152.8  | 153.3  | 153.9  | <b>153.9</b>  | <b>162.8</b>  |

Harley-Davidson is using a three-pronged approach to growth development called "New Roads". They are focused on new products, broader access, and stronger dealers. In terms of new products, this past year the company premiered its first electric motorcycle. Also, 23 new physical stores were opened in Asia to expand their market. Harley-Davidson is also expanding with e-commerce, opening a storefront on Amazon and Tmall, a large Chinese e-commerce site.

That said, the company has been hammered by the coronavirus outbreak and turned in a very disappointing performance in 2020, which forced them to cut their dividend that year and keep it low since then as they seek to conserve cash and retain some of their cash flows for reinvestment in their business, as well as balance sheet repair. That said, the business has fully recovered from COVID-19 impacts and has a much rosier outlook moving forward.

## Valuation Analysis

| Year             | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022        | 2027        |
|------------------|------|------|------|------|------|------|------|------|------|------|-------------|-------------|
| <b>Avg. P/E</b>  | 16.9 | 17.8 | 17.1 | 15.5 | 12.9 | 15.6 | 11.9 | 11.5 | 13.6 | 10.3 | <b>9.6</b>  | <b>13.0</b> |
| <b>Avg. Yld.</b> | 1.3% | 1.4% | 1.7% | 2.2% | 2.8% | 3.1% | 3.9% | 4.3% | 4.2% | 1.6% | <b>1.5%</b> | <b>3.1%</b> |

Based on their historical averages and a recent recovery in the company's performance as the COVID-19 headwinds continue to dissipate in the U.S., we assume a fair value multiple of 13 times earnings. As a result, we expect the multiple to expand in the years to come, providing a meaningful tailwind to total returns.

We expect the yield to rise substantially in the coming years through dividend growth as the company looks to rebuild its prior payout.

<sup>1</sup> Estimate

<sup>2</sup> Estimate

<sup>3</sup> In millions

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## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020 | 2021  | 2022  | 2027  |
|--------|-------|-------|-------|-------|-------|-------|-------|-------|------|-------|-------|-------|
| Payout | 23.0% | 26.0% | 28.0% | 34.0% | 36.0% | 43.0% | 46.4% | 49.3% | 5.6% | 16.7% | 14.7% | 40.0% |

Harley-Davidson has a competitive advantage with its history, unique style and name brand recognition. Harley-Davidson has crafted their image through careful marketing such as licensing deals with TV shows such as 'Sons of Anarchy' that convey the brand's image.

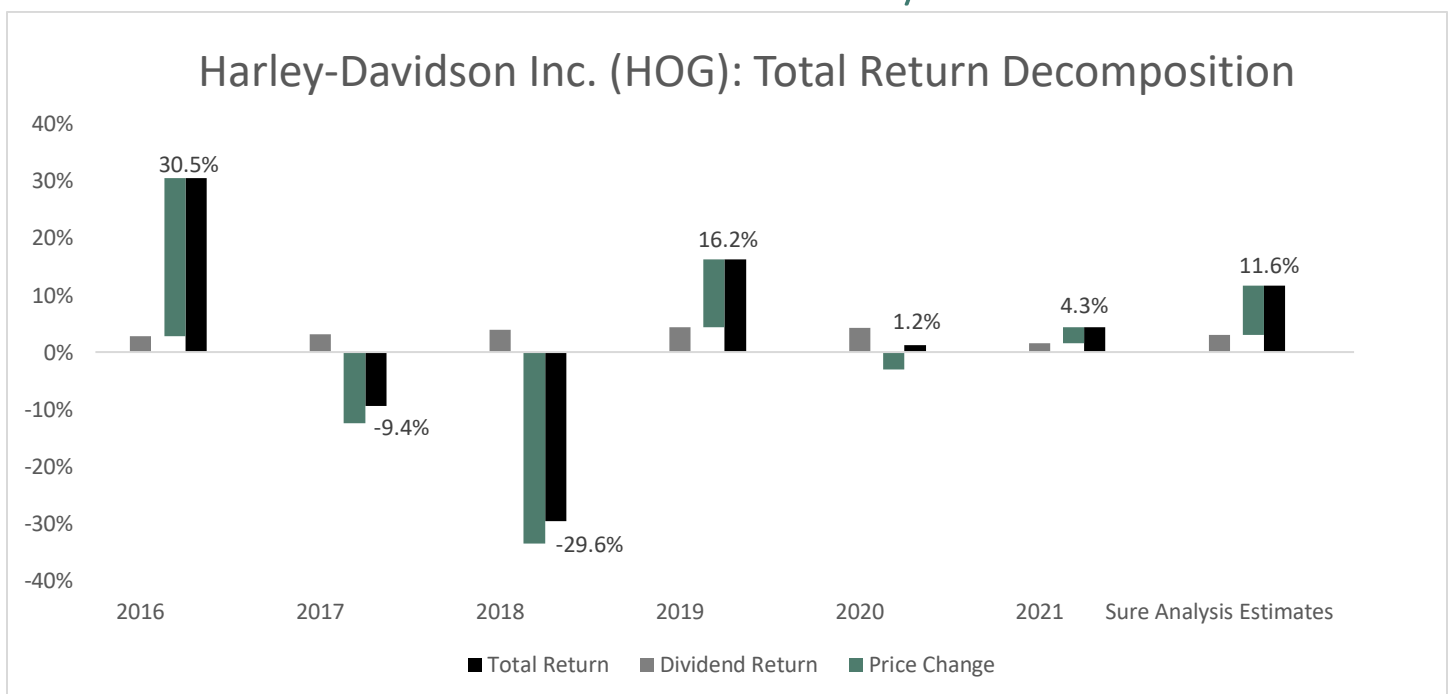
The company's dividend history has been good except for the last recession, when the dividend was cut from \$1.29 in 2008 to \$0.40 in 2009. This change came as their earnings per share fell from \$3.77 in 2008 to \$1.11 in 2009. As their motorcycles are mainly luxury items, Harley Davidson's sales are significantly impacted by economic downturns. During the Great Recession, Harley-Davidson was hit hard, losing 86% of its market capitalization. Earnings per share also dropped to \$0.06 in 2009. The company cut its payout during the 2020 recession as well.

Harley-Davidson has a strong interest coverage ratio and is making strides towards decreasing long-term debt. The largest risk to Harley-Davidson is an economic slowdown or recession. This is highly sensitive to the United States economy as 60%+ of all retail sales in recent years were in the United States. The COVID-19 outbreak had a huge impact on sales and earnings, and we expect Harley-Davidson to see a continued recovery in demand in the coming years.

## Final Thoughts & Recommendation

As the "Rewire" restructuring takes hold and new customers come forward, HOG is expected to rebound. That being said, it will likely be a rough road fraught with risk given the unstable nature of the global economy and the company's persistently disappointing results. Notwithstanding, we expect total annualized returns for Harley-Davidson to be 11.6% over the next half decade, and therefore view the stock as a Buy. It is certainly not a stock that conservative dividend growth investors should favor as there has already been a recent steep dividend cut, but it still offers substantial upside potential for more aggressive investors.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue          | 5,581 | 5,900 | 6,229 | 5,995 | 5,996 | 5,647 | 5,717 | 5,362 | 4,054 | 5,336 |
| Gross Profit     | 2,162 | 2,338 | 2,521 | 2,477 | 2,397 | 2,195 | 2,172 | 1,922 | 1,372 | 1,900 |
| Gross Margin     | 38.7% | 39.6% | 40.5% | 41.3% | 40.0% | 38.9% | 38.0% | 35.8% | 33.8% | 35.6% |
| SG&A Exp.        | 1,111 | 1,125 | 1,160 | 1,220 | 1,214 | 1,180 | 1,258 | 1,199 | 1,051 | 1,048 |
| D&A Exp.         | 169   | 167   | 179   | 198   | 210   | 222   | 265   | 233   | 186   | 165   |
| Operating Profit | 1,029 | 1,154 | 1,281 | 1,156 | 1,046 | 882   | 807   | 588   | 140   | 827   |
| Operating Margin | 18.4% | 19.6% | 20.6% | 19.3% | 17.4% | 15.6% | 14.1% | 11.0% | 3.4%  | 15.5% |
| Net Profit       | 624   | 734   | 845   | 752   | 692   | 522   | 531   | 424   | 1     | 650   |
| Net Margin       | 11.2% | 12.4% | 13.6% | 12.5% | 11.5% | 9.2%  | 9.3%  | 7.9%  | 0.0%  | 12.2% |
| Free Cash Flow   | 612   | 769   | 914   | 840   | 918   | 799   | 992   | 687   | 1,047 | 856   |
| Income Tax       | 338   | 380   | 439   | 398   | 332   | 342   | 155   | 134   | (17)  | 169   |

## Balance Sheet Metrics

| Year                 | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018   | 2019   | 2020   | 2021   |
|----------------------|-------|-------|-------|-------|-------|-------|--------|--------|--------|--------|
| Total Assets         | 9,171 | 9,405 | 9,528 | 9,973 | 9,890 | 9,973 | 10,666 | 10,528 | 12,011 | 11,051 |
| Cash & Equivalents   | 1,068 | 1,067 | 907   | 722   | 760   | 688   | 1,204  | 834    | 3,257  | 1,875  |
| Accounts Receivable  | 1,973 | 2,035 | 2,164 | 2,301 | 2,361 | 2,436 | 2,521  | 2,532  | 1,653  | 1,648  |
| Inventories          | 394   | 425   | 449   | 586   | 500   | 538   | 556    | 604    | 523    | 713    |
| Goodwill & Int. Ass. | 30    | 30    | 28    | 54    | 53    | 63    | 61     | 75     | 76     | 71     |
| Total Liabilities    | 6,613 | 6,396 | 6,619 | 8,133 | 7,970 | 8,128 | 8,892  | 8,724  | 10,288 | 8,498  |
| Accounts Payable     | 257   | 240   | 197   | 236   | 235   | 228   | 285    | 294    | 291    | 375    |
| Long-Term Debt       | 5,103 | 5,259 | 5,505 | 6,872 | 6,808 | 6,988 | 7,599  | 7,445  | 8,987  | 6,889  |
| Shareholder's Equity | 2,558 | 3,009 | 2,909 | 1,840 | 1,920 | 1,844 | 1,774  | 1,804  | 1,723  | 2,553  |
| LTD/E Ratio          | 2.00  | 1.75  | 1.89  | 3.74  | 3.55  | 3.79  | 4.28   | 4.13   | 5.22   | 2.70   |

## Profitability & Per Share Metrics

| Year             | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Return on Assets | 6.6%  | 7.9%  | 8.9%  | 7.7%  | 7.0%  | 5.3%  | 5.2%  | 4.0%  | 0.0%  | 5.6%  |
| Return on Equity | 25.1% | 26.4% | 28.5% | 31.7% | 36.8% | 27.7% | 29.4% | 23.7% | 0.1%  | 30.4% |
| ROIC             | 7.9%  | 9.2%  | 10.1% | 8.8%  | 7.9%  | 5.9%  | 5.8%  | 4.5%  | 0.0%  | 6.5%  |
| Shares Out.      | 226.1 | 220.0 | 211.9 | 184.7 | 176.3 | 168.1 | 159.5 | 152.8 | 153.3 | 153.9 |
| Revenue/Share    | 24.34 | 26.33 | 28.61 | 29.43 | 33.21 | 32.66 | 34.33 | 33.98 | 26.34 | 34.43 |
| FCF/Share        | 2.67  | 3.43  | 4.20  | 4.12  | 5.09  | 4.62  | 5.96  | 4.35  | 6.80  | 5.52  |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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