



Macerich Company (MAC)

Updated May 26th, 2022 by Aristofanis Papadatos

Key Metrics

Current Price:	\$12	5 Year CAGR Estimate:	13.9%	Market Cap:	\$2.6 B
Fair Value Price:	\$16	5 Year Growth Estimate:	4.0%	Ex-Dividend Date:	5/19/2022
% Fair Value:	75%	5 Year Valuation Multiple Estimate:	5.9%	Dividend Payment Date:	6/3/2022
Dividend Yield:	5.0%	5 Year Price Target	\$19	Years Of Dividend Growth:	0
Dividend Risk Score:	D	Retirement Suitability Score:	B	Rating:	Hold

Overview & Current Events

Macerich Company is one of the country's leading owners, operators, and developers of major retail real estate. The company is incorporated as a real estate investment trust (REIT) and owns 51 million square feet of real estate consisting primarily of interests in 47 regional shopping centers. The company has a significant presence in the West Coast, Arizona, Chicago, and the Metro New York to Washington, DC corridor. Macerich trades on the New York Stock Exchange with a market capitalization of \$2.6 billion.

In early May, Macerich reported (5/9/22) financial results for the first quarter of fiscal 2022. The REIT continued to recover from the pandemic. Same-store net operating income grew 25% over a depressed level in the prior year's quarter and funds from operations per share (FFOPS) of \$0.50 exceeded the analysts' consensus by \$0.04. Occupancy edged down sequentially, from 91.5% to 91.3%. Thanks to the recovery of the economy from the pandemic and pent-up consumer demand, business momentum has improved in recent months, with the tenants of the REIT currently enjoying higher sales than pre-pandemic levels. Macerich expects FFO per share of \$1.90-\$2.04 this year.

Macerich was struggling before the pandemic, as it was trying to redevelop the properties it had recaptured from Sears. Even worse, the REIT is now facing a downturn due to the pandemic. Due to this downturn, Macerich cut its quarterly dividend twice in 2020, for an -80% total dividend cut. In reference to the pandemic, the worse seems to be behind Macerich but we are concerned over its high debt load.

Growth on a Per-Share Basis

Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2027
FFOPS	\$3.18	\$3.53	\$3.54	\$3.81	\$4.08	\$3.83	\$3.73	\$3.54	\$2.16	\$2.03	\$2.00	\$2.43
EPS	\$2.03	\$1.06	\$10.45	\$3.08	\$3.52	\$1.02	\$0.42	\$0.68	-\$1.58	\$0.07	\$0.10	\$0.40
DPS	\$2.23	\$2.36	\$2.51	\$2.63	\$2.75	\$2.87	\$2.97	\$3.00	\$1.15	\$0.60	\$0.60	\$0.80
Shares¹	137.51	140.73	158.20	154.40	143.99	140.99	141.21	141.4	160.6	223.2	230.0	250.0

Macerich has been unable to generate meaningful growth in funds from operations per share since 2009. Recent years have been particularly challenging as the company's revenue has actually declined. U.S. retailers closed 12,200 stores in 2020 and 5,079 stores in 2021. Even in 2019, before the pandemic, more than 9,300 stores were shut down. Fewer than half of U.S. malls are expected to survive the ongoing business disruption. The rent per square foot is still growing but it is misleading, as vacancy rates have increased. In 2019, UBS estimated that about 75,000 U.S. stores will close if the market share of online sales rises from 16% to 25%. The market share of online sales currently stands at 20%.

Macerich has tried to defend its business model by reducing its exposure to department stores and increasing its exposure to flagship apparel stores, restaurants, and home furnishing stores. However, the REIT still has significant exposure to the secular decline of traditional retail stores. Even worse, the pandemic is likely to have a long-lasting effect on malls, as it will lead many consumers to get used to online purchases for life. We thus expect just 4% average annual growth of funds from operations per share over the next five years off this year's nearly decade-low level.

1. In millions.

Disclosure: This analyst has no position in the security discussed in this research report, and no plans to initiate one in the next 72 hours.



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Valuation Analysis

Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Now	2027
P/FFO	18.0	17.3	18.7	21.3	19.2	16.0	15.1	10.0	5.1	8.6	6.0	8.0
Yield	3.9%	3.9%	3.8%	3.2%	3.5%	4.7%	5.3%	8.4%	10.6%	3.4%	5.0%	4.1%

Macerich is trading at a price-to-funds-from-operations (P/FFO) ratio of 6.0, which is much lower than its 10-year average of 14.9. We assume a fair P/FFO ratio of 8.0 for this REIT. This level is much lower than the historical average of Macerich, but it is warranted given the aforementioned challenges. If the stock trades at our fair valuation level in five years, it will enjoy a 5.9% annualized gain thanks to the expansion of its valuation level.

Safety, Quality, Competitive Advantage, & Recession Resiliency

Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2027
Payout	70.1%	66.9%	70.9%	69.0%	67.4%	74.9%	79.6%	84.7%	53.2%	29.6%	30.0%	33.0%

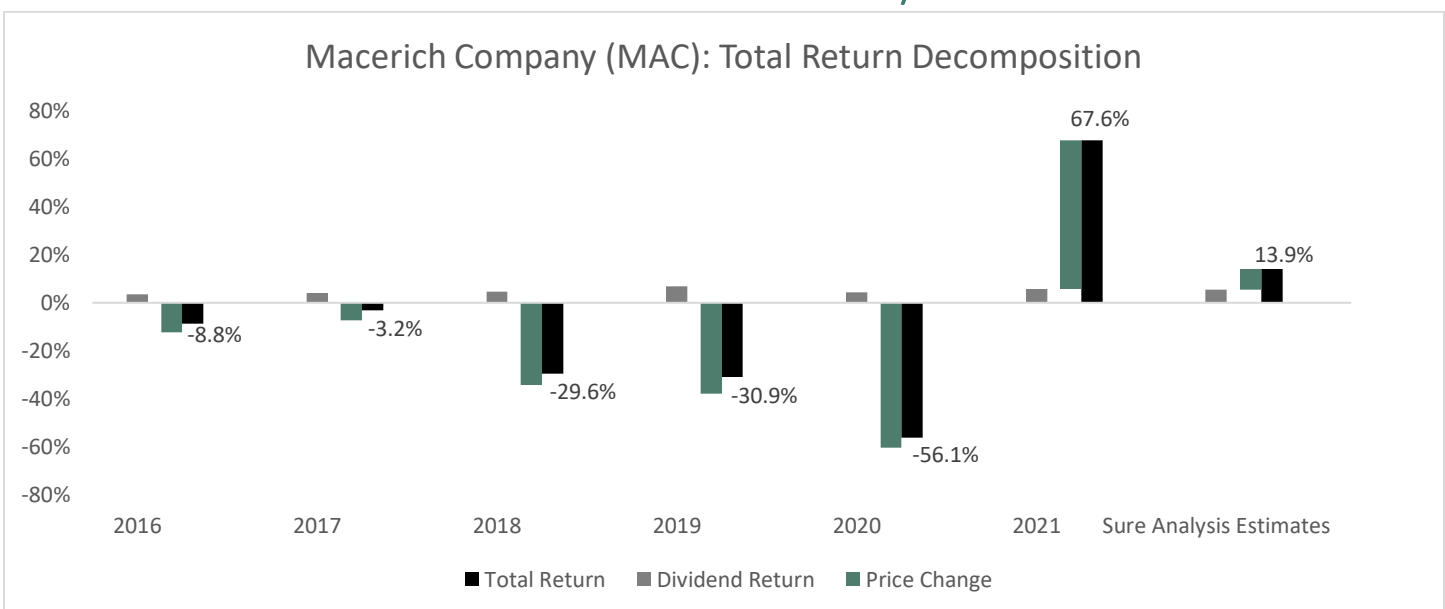
Macerich has properties in densely populated areas, with high barriers to entry. However, its poor performance record does not indicate the existence of a meaningful competitive advantage.

Moreover, Macerich has a high debt load, as its interest expense currently exceeds its operating income and its net debt stands at \$4.8 billion, which is 185% its current market cap. The high debt load is a major concern, particularly given the secular decline of this business. Furthermore, the trust has diluted its unitholders significantly over the last decade. This dilution has provided a strong headwind in growth of funds from operations per share while it has also greatly increased the financial burden of the dividend. Macerich cut its dividend in the Great Recession and in 2020 due to the pandemic. Macerich does not appear suitable for Income investors.

Final Thoughts & Recommendation

Thanks to the strong recovery of the economy from the pandemic, Macerich has stabilized its business performance lately. In the absence of another downturn, Macerich could offer a 13.9% average annual return over the next five years. However, we are concerned over its secular decline and its excessive risk during downturns. Shares earn a hold rating.

Total Return Breakdown by Year



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Income Statement Metrics

Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Revenue	798	1029	1105	1288	1041	994	960	927	786	847
Gross Profit	460	606	663	816	635	598	579	560	438	467
Gross Margin	57.7%	58.9%	60.0%	63.3%	61.0%	60.2%	60.3%	60.3%	55.7%	55.1%
SG&A Expense	20	28	29	30	28	28	44	23	30	30
D&A Expense	317	376	379	455	343	340	333	338	326	324
Operating Profit	162	221	255	322	259	235	208	206	88	125
Operating Margin	20.3%	21.5%	23.1%	25.0%	24.8%	23.6%	21.7%	22.2%	11.2%	14.8%
Net Profit	337	420	1499	488	517	146	60	97	(230)	14
Net Margin	42.3%	40.8%	136%	37.8%	49.7%	14.7%	6.2%	10.4%	-29.3%	1.7%
Free Cash Flow	351	422	401	555	430	386	344	355	125	286
Income Taxes	-4	-2	-4	-3	1	16	-4	2	(0)	7

Balance Sheet Metrics

Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Total Assets	9311	9075	13122	11236	9958	9606	9027	8854	9184	8,346
Cash & Equivalents	66	70	85	87	94	91	103	100	465	112
Total Liabilities	5895	5357	7082	6164	5531	5638	5838	6023	6739	211
Accounts Payable	70	77	115	74	61	58	59	51	69	59
Long-Term Debt	5261	4583	6292	5261	4966	5170	4982	5210	6038	4,528
Shareholders' Equity	3078	3359	5640	4715	4106	3682	2950	2632	2257	3,047
LTD/E Ratio	1.71	1.36	1.12	1.12	1.21	1.40	1.69	1.98	2.68	1.49

Profitability Metrics

Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Return on Assets	3.9%	4.6%	13.5%	4.0%	4.9%	1.5%	0.6%	1.1%	-2.6%	0.2%
Return on Equity	11.5%	13.1%	33.3%	9.4%	11.7%	3.8%	1.8%	3.5%	-9.4%	0.5%
ROIC	4.2%	4.9%	14.5%	4.3%	5.2%	1.6%	0.7%	1.2%	-2.8%	0.2%

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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