



# The Hershey Company (HSY)

Updated October 26<sup>th</sup>, 2023, by Eli Inkrot

## Key Metrics

|                             |       |                                            |       |                                  |          |
|-----------------------------|-------|--------------------------------------------|-------|----------------------------------|----------|
| <b>Current Price:</b>       | \$193 | <b>5 Year CAGR Estimate:</b>               | 6.9%  | <b>Market Cap:</b>               | \$40 B   |
| <b>Fair Value Price:</b>    | \$189 | <b>5 Year Growth Estimate:</b>             | 5.0%  | <b>Ex-Dividend Date:</b>         | 11/16/23 |
| <b>% Fair Value:</b>        | 102%  | <b>5 Year Valuation Multiple Estimate:</b> | -0.4% | <b>Dividend Payment Date:</b>    | 12/15/23 |
| <b>Dividend Yield:</b>      | 2.5%  | <b>5 Year Price Target</b>                 | \$241 | <b>Years Of Dividend Growth:</b> | 14       |
| <b>Dividend Risk Score:</b> | B     | <b>Retirement Suitability Score:</b>       | C     | <b>Rating:</b>                   | Hold     |

## Overview & Current Events

The Hershey Company, founded in 1894, is a chocolate and sugar confectionary products manufacturer that sells major brands such as Hershey's, Reese's, Kisses, Cadbury, Ice Breakers, Kit Kat, Almond Joy, Jolly Rancher, Twizzlers, Heath, and Milk Duds. Hershey primarily operates in North America but has international operations as well. The company is headquartered in Hershey, PA, and trades with a market capitalization of \$40 billion.

On December 14<sup>th</sup>, 2021, Hershey completed the acquisition of Dot's Pretzels.

On February 1<sup>st</sup>, 2022, Hershey announced it was changing its reportable segments to North America Confectionery, North America Salty Snacks, and International.

On July 26<sup>th</sup>, 2023, Hershey declared a \$1.192 quarterly dividend, marking a 15.1% increase.

On October 26<sup>th</sup>, 2023, Hershey reported Q3 results for the period ending October 1<sup>st</sup>, 2023. For the quarter, the company generated consolidated net sales of \$3.03 billion, an 11.1% increase compared to Q3 2022. The North America Confectionary segment (81% of sales) increased 9.9%. Reported net income equaled \$518.6 million or \$2.52 per share, while adjusted earnings-per-share equaled \$2.60, a 19.8% increase.

Hershey also reiterated its 2023 outlook. The company expects ~8% sales growth and 11% to 12% adjusted earnings-per-share growth (both unchanged from previous guidance).

## Growth on a Per-Share Basis

| Year                      | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020   | 2021   | 2022   | 2023          | 2028           |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|----------------|
| <b>EPS</b>                | \$3.72 | \$3.98 | \$4.12 | \$4.41 | \$4.76 | \$5.36 | \$5.78 | \$6.29 | \$7.19 | \$8.52 | <b>\$9.46</b> | <b>\$12.07</b> |
| <b>DPS</b>                | \$1.81 | \$2.04 | \$2.24 | \$2.40 | \$2.55 | \$2.76 | \$2.99 | \$3.15 | \$3.41 | \$3.87 | <b>\$4.78</b> | <b>\$6.10</b>  |
| <b>Shares<sup>1</sup></b> | 224    | 221    | 217    | 212    | 211    | 210    | 209    | 209    | 207    | 206    | <b>205</b>    | <b>200</b>     |

Hershey has recorded both strong and consistent growth over the last decade, with earnings-per-share growing every year since 2008. Since 2007 the earnings-per-share growth rate has come in at an average of 9.9% per annum.

Hershey's earnings-per-share growth stems from several factors. The first one is organic revenue growth, which Hershey has managed to achieve despite the public becoming more conscious about healthy eating habits. The company has also been able to improve its margins throughout the last decade. Hershey owns well-recognized brands, so pricing increases have not been a headwind to increasing the volume of its products. Hershey had also been moderately repurchasing its shares, which has added some additional growth to the company's earnings-per-share. In 2018 Hershey's earnings-per-share growth was above the long-term average, but that was primarily due to the impact of a lower tax rate and the effect of the Amplify acquisition, which was responsible for most of the company's revenue growth.

The COVID-19 pandemic tested all businesses, but Hershey is set up well for nearly any environment. To this point, 2020 and 2021 proved to be standout years. We are forecasting 5% annual growth.

<sup>1</sup> In millions.

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## Valuation Analysis

| Year      | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | Now  | 2028 |
|-----------|------|------|------|------|------|------|------|------|------|------|------|------|
| Avg. P/E  | 24.2 | 24.5 | 23.0 | 21.9 | 22.8 | 18.8 | 23.2 | 23.4 | 23.8 | 27.5 | 20.4 | 20.0 |
| Avg. Yld. | 2.0% | 2.1% | 2.4% | 2.5% | 2.3% | 2.7% | 2.2% | 2.2% | 2.0% | 1.8% | 2.5% | 2.5% |

During the past decade, shares of Hershey have traded hands with an average P/E ratio of about 23 times earnings. While we believe a premium multiple is warranted, we are a bit more cautious – using 20 times earnings as a starting place – given the reduced growth expectations. The security presently trades near 20 times our estimated earnings for this year, implying little change from the valuation.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2028 |
|--------|------|------|------|------|------|------|------|------|------|------|------|------|
| Payout | 49%  | 51%  | 54%  | 54%  | 54%  | 51%  | 52%  | 50%  | 47%  | 45%  | 51%  | 51%  |

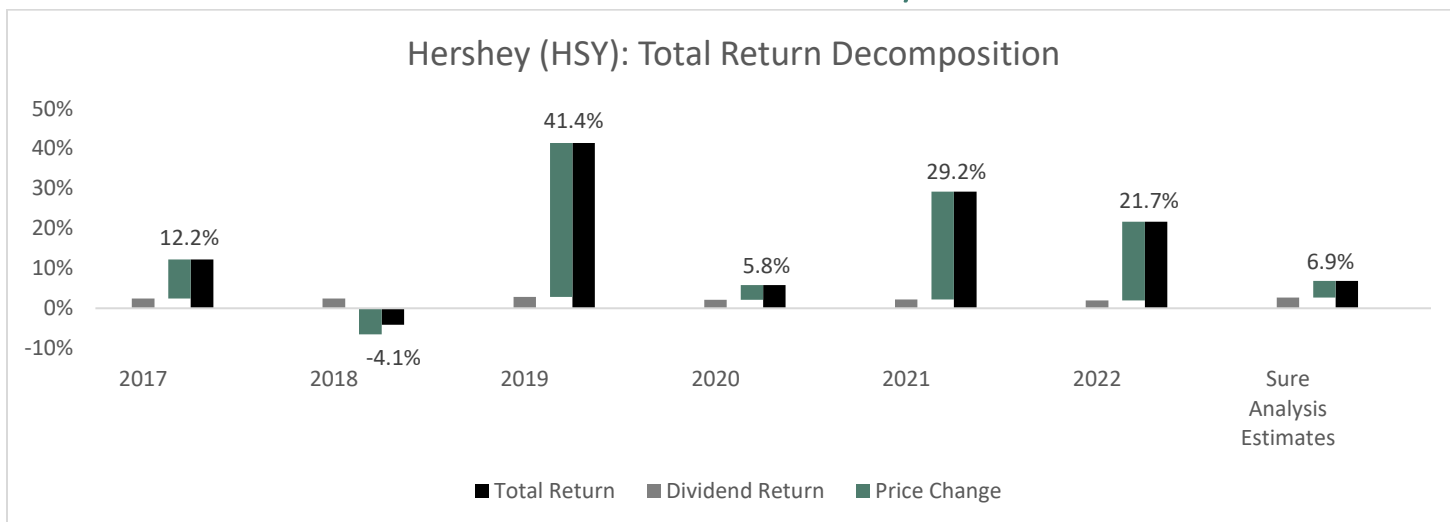
Hershey's dividend payout ratio has moved in a very narrow range throughout the last decade. The company has paid around half of its net profits in the form of dividends throughout this period. The stability of the payout ratio even during the last financial crisis, coupled with the fact that the payout ratio is not overly high on an absolute basis, makes us believe that Hershey's dividend is relatively safe.

Hershey is one of the top chocolate and confectionary companies in the world, controlling iconic brands that are ubiquitous to consumers. Competition is not an overwhelming problem for the company, but if customers became more health-conscious, that could hurt the growth rate for the whole industry. During the last financial crisis – an especially severe recession – the company managed to increase both its profits and its sales, although the dividend was frozen. In addition, 2020 results were strong as well.

## Final Thoughts & Recommendation

Shares are down 15% in the last year. Hershey is a solid company, generating highly attractive earnings and dividend growth in the past. On top of that, Hershey is not especially vulnerable to recessions, which makes the company's shares a viable choice for risk-averse investors. Total annual return potential comes in at 6.9% per annum - stemming from 5% growth and a 2.5% starting dividend. We are enthused by the quality of the business, but believe shares are fairly valued at this juncture. Shares earn a hold rating.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022   |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|
| Revenue          | 7,146 | 7,422 | 7,387 | 7,440 | 7,515 | 7,791 | 7,986 | 8,150 | 8,971 | 10,420 |
| Gross Profit     | 3,281 | 3,336 | 3,383 | 3,170 | 3,455 | 3,575 | 3,622 | 3,701 | 4,049 | 4,499  |
| Gross Margin     | 45.9% | 45.0% | 45.8% | 42.6% | 46.0% | 45.9% | 45.4% | 45.4% | 45.1% | 43.2%  |
| SG&A Exp.        | 1,924 | 1,898 | 1,969 | 1,891 | 1,885 | 1,875 | 1,906 | 1,891 | 2,001 | 2,236  |
| D&A Exp.         | 201   | 212   | 245   | 302   | 262   | 295   | 292   | 295   | ---   | 379    |
| Operating Profit | 1,357 | 1,438 | 1,413 | 1,278 | 1,570 | 1,700 | 1,717 | 1,810 | 2,047 | 2,263  |
| Operating Margin | 19.0% | 19.4% | 19.1% | 17.2% | 20.9% | 21.8% | 21.5% | 22.2% | 22.8% | 21.7%  |
| Net Profit       | 820   | 847   | 513   | 720   | 783   | 1,178 | 1,150 | 1,279 | 1,478 | 1,645  |
| Net Margin       | 11.5% | 11.4% | 6.9%  | 9.7%  | 10.4% | 15.1% | 14.4% | 15.7% | 16.5% | 15.8%  |
| Free Cash Flow   | 840   | 474   | 900   | 744   | 992   | 1,271 | 1,446 | 1,258 | ---   | 1,808  |
| Income Tax       | 431   | 459   | 389   | 379   | 354   | 239   | 234   | 220   | 314   | 272    |

## Balance Sheet Metrics

| Year                 | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021   | 2022   |
|----------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|
| Total Assets         | 5,357 | 5,623 | 5,344 | 5,524 | 5,554 | 7,703 | 8,140 | 9,132 | 10,410 | 10,950 |
| Cash & Equivalents   | 1,119 | 375   | 347   | 297   | 380   | 588   | 493   | 1,144 | 329    | 464    |
| Accounts Receivable  | 478   | 597   | 599   | 581   | 588   | 594   | 569   | 615   | 671    | 711    |
| Inventories          | 660   | 801   | 751   | 746   | 753   | 785   | 815   | 964   | 989    | 1,173  |
| Goodwill & Int. Ass. | 828   | 1,151 | 1,132 | 1,400 | 1,295 | 3,206 | 3,327 | 3,471 | 4,671  | 4,893  |
| Total Liabilities    | 3,741 | 4,103 | 4,297 | 4,697 | 4,622 | 6,296 | 6,395 | 6,894 | 7,655  | 7,649  |
| Accounts Payable     | 462   | 482   | 474   | 523   | 523   | 502   | 551   | 580   | 692    | 971    |
| Long-Term Debt       | 1,962 | 2,178 | 2,421 | 2,980 | 2,920 | 4,458 | 4,266 | 4,522 | 5,029  | 4,791  |
| Shareholder's Equity | 1,605 | 1,455 | 998   | 786   | 915   | 1,399 | 1,745 | 2,234 | 2,757  | 3,300  |
| LTD/E Ratio          | 1.22  | 1.50  | 2.43  | 3.79  | 3.19  | 3.19  | 2.45  | 2.02  | 1.82   | 1.45   |

## Profitability & Per Share Metrics

| Year             | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Return on Assets | 16.2% | 15.4% | 9.4%  | 13.2% | 14.1% | 17.8% | 14.5% | 14.8% | 15.1% | 15.4% |
| Return on Equity | 62.1% | 55.4% | 41.8% | 80.7% | 92.1% | 102%  | 73.1% | 64.4% | 59.2% | 54.3% |
| ROIC             | 25.1% | 23.3% | 14.3% | 19.8% | 20.4% | 24.2% | 19.4% | 20.2% | 20.3% | 20.7% |
| Shares Out.      | 224   | 221   | 217   | 212   | 211   | 210   | 211   | 209   | 208   | 207   |
| Revenue/Share    | 31.45 | 33.01 | 33.48 | 34.56 | 35.16 | 36.93 | 29.44 | 38.92 | 43.18 | 50.44 |
| FCF/Share        | 3.70  | 2.11  | 4.08  | 3.46  | 4.64  | 6.03  | 6.86  | 6.01  | ---   | 8.75  |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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