



# MSC Industrial Direct Co. Inc. (MSM)

Updated January 11<sup>th</sup>, 2024 by Quinn Mohammed

## Key Metrics

|                             |      |                                            |       |                                           |            |
|-----------------------------|------|--------------------------------------------|-------|-------------------------------------------|------------|
| <b>Current Price:</b>       | \$94 | <b>5 Year CAGR Estimate:</b>               | 11.5% | <b>Market Cap:</b>                        | \$5.3B     |
| <b>Fair Value Price:</b>    | \$93 | <b>5 Year Growth Estimate:</b>             | 9.0%  | <b>Ex-Dividend Date<sup>1</sup>:</b>      | 01/08/2024 |
| <b>% Fair Value:</b>        | 101% | <b>5 Year Valuation Multiple Estimate:</b> | -0.3% | <b>Dividend Payment Date<sup>1</sup>:</b> | 01/23/2024 |
| <b>Dividend Yield:</b>      | 3.5% | <b>5 Year Price Target</b>                 | \$142 | <b>Years Of Dividend Growth:</b>          | 2          |
| <b>Dividend Risk Score:</b> | C    | <b>Retirement Suitability Score:</b>       | B     | <b>Rating:</b>                            | Buy        |

## Overview & Current Events

Founded in 1941 by Sid Jacobson, MSC Industrial Direct (MSM) is one the largest direct marketers and distributors of metalworking and maintenance, repair, and operations (MRO) products in North America. The company has 6 customer fulfillment centers, 10 regional inventory centers and 38 warehouses. MSM is a \$5.3 billion market cap company that employees over 7,000 people.

On January 11th, 2023, MSC Industrial acquired Buckeye Industrial Supply Co, an independent metalworking distributor, as well as Tru-Edge Grinding, a custom tool manufacturer. Combined, the two companies generated \$28 million in revenue in 2022.

On October 11th, 2023, MSC Industrial Direct increased its quarterly dividend by 5% to \$0.83 per share.

On January 9<sup>th</sup>, 2024, MSM reported first quarter results. Net sales for the quarter came in at \$954 million, a 0.4% year-over-year decline. Adjusted income from operations decreased 12.3% to \$103.7 million. The adjusted operating margin was weaker than in the prior year, at 10.9% vs 12.3%. Adjusted net income decreased by 14.5% to \$70.9 million and adjusted diluted EPS declined by 15.5% to \$1.25 from \$1.48 in the same prior year period.

Leadership reaffirmed its FY outlook, expecting adjusted operating margin to come in around 12.4% for 2024.

## Growth on a Per-Share Basis

| Year                      | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020   | 2021   | 2022   | 2023   | 2024          | 2029          |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|---------------|
| <b>EPS</b>                | \$3.94 | \$3.78 | \$3.76 | \$4.00 | \$5.10 | \$5.20 | \$4.51 | \$4.81 | \$6.15 | \$6.29 | <b>\$5.97</b> | <b>\$9.19</b> |
| <b>DPS</b>                | \$1.32 | \$1.60 | \$1.72 | \$1.80 | \$2.22 | \$2.76 | \$3.00 | \$3.00 | \$3.00 | \$3.16 | <b>\$3.32</b> | <b>\$4.24</b> |
| <b>Shares<sup>2</sup></b> | 62     | 62     | 57     | 56     | 56     | 56     | 55     | 55     | 56     | 56     | <b>56</b>     | <b>50</b>     |

MSM has an average 9-year EPS compound annual growth rate of 5.3%, and a 5-year average growth rate of 4.3%. We estimate that MSM can grow forward earnings at around 9%, above its historic growth rate. The company has been able to regularly increase product prices as they see continued supplier list price movement. The company successfully completed the first chapter of its Mission Critical Program in fourth quarter 2023, and it grew over 500 basis points above the Industrial Production Index, improved adjusted operating margin by more than 200 basis points, and improved ROIC into the high teens since fourth quarter 2020. It has now announced chapter two of this program, aiming to outgrow the Industrial Production Index by at least 400 basis points, and margins of at least 20% through a business cycle. Longer term, the business aspires to achieve mid-teens operating margins and return on invested capital of 20%.

Additionally, the company states their next growth priorities include tuck-in acquisitions, such as the recent purchase of Buckeye Industrial Supply Co., and share repurchases. The emergence of Amazon is a threat; however, MSM's business is difficult to replicate, and the company has done well over the last several years to keep this threat at bay.

<sup>1</sup> Estimate

<sup>2</sup> In millions

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## Valuation Analysis

| Year      | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | Now  | 2029 |
|-----------|------|------|------|------|------|------|------|------|------|------|------|------|
| Avg. P/E  | 21.7 | 20.1 | 18.0 | 21.5 | 17.0 | 14.4 | 14.6 | 17.9 | 13.1 | 14.6 | 15.7 | 15.5 |
| Avg. Yld. | 1.5% | 2.1% | 2.5% | 2.1% | 2.6% | 3.7% | 4.4% | 3.5% | 3.8% | 3.3% | 3.5% | 3.0% |

Over the past nine and five years, shares of MSM have traded hands with an average P/E ratio of 17.3 and 14.9 times earnings, respectively. We credit this multiple to three basic items: a solid established business, a conservative balance sheet and a large family stake. MSM is effectively a third-generation company with the family owning about a fourth of the economic interest of MSM and having the majority of the voting power.

It is also worthwhile to note that MSM paid a special dividend in 2005, 2011, 2015 and 2020.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2029 |
|--------|------|------|------|------|------|------|------|------|------|------|------|------|
| Payout | 34%  | 42%  | 46%  | 45%  | 44%  | 53%  | 67%  | 62%  | 49%  | 50%  | 56%  | 46%  |

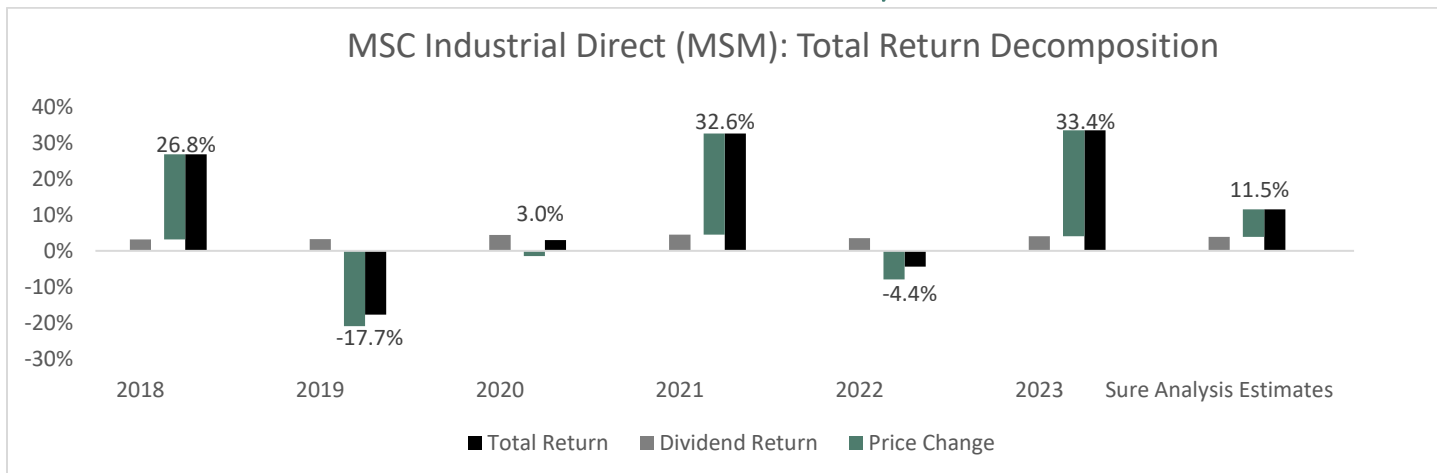
MSM's competitive advantage stems from its superior scale and execution. The company has roughly 2.4 million SKUs and boasts a strong and quick order fulfillment rate. It is true that Amazon is a formidable threat, but thus far MSM has been able to ward off attacks through its niche market relationships. A greater threat to the business is the possibility of American manufacturing, especially metalworking, moving overseas; however, this seems less and less likely.

During the last recession MSM's performance was average, posting earnings-per-share of \$3.04, \$2.00, \$2.37, and \$3.43 for the fiscal years ending 2008, 2009, 2010 and 2011, respectively. Earnings are likely to be cyclical in the future, but the overall trend has been positive. As of the last quarterly report, long-term debt stood at \$294 million against adjusted operating income of around \$505 million.

## Final Thoughts & Recommendation

MSM is one of those companies that can easily slide under the radar unless you are directly involved in the supply chain. The general public does not see a strong brand fronting the business, so it can be difficult to conceptualize the company's competitive position. Yet due to MSM's scale, dependability, and niche relationships, the company has developed a consistent profit machine. Total returns going forward are estimated at 11.5%, which stem from the 3.5% dividend yield, 9.0% earnings-per-share growth and a potential -0.3% negative impact from valuation contraction. We rate MSC Industrial Direct as a buy at current prices.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  | 2023  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue          | 2787  | 2910  | 2864  | 2888  | 3204  | 3364  | 3192  | 3243  | 3692  | 4009  |
| Gross Profit     | 1286  | 1317  | 1289  | 1286  | 1393  | 1432  | 1343  | 1334  | 1558  | 1643  |
| Gross Margin     | 46.1% | 45.2% | 45.0% | 44.5% | 43.5% | 42.6% | 42.1% | 41.1% | 42.2% | 41.0% |
| D&A Exp.         | 65    | 70    | 72    | 63    | 63    | 65    | 69    | 69    | 70    | 75    |
| Operating Profit | 383   | 380   | 376   | 379   | 421   | 407   | 368   | 339   | 474   | 492   |
| Op. Margin       | 8.5%  | 7.9%  | 8.1%  | 8.0%  | 10.3% | 8.6%  | 7.9%  | 6.7%  | 12.8% | 12.3% |
| Net Profit       | 202   | 198   | 313   | 200   | 295   | 277   | 350   | 171   | 340   | 343   |
| Net Margin       | 7.2%  | 6.8%  | 10.9% | 6.9%  | 9.2%  | 8.2%  | 11.0% | 5.3%  | 9.2%  | 8.6%  |
| Free Cash Flow   |       |       |       |       | 295   | 277   | 350   | 171   | 185   | 607   |
| Income Tax       | 143   | 142   | 141   | 137   | 77    | 94    | 82    | 70    | 111   | 113   |

## Balance Sheet Metrics

| Year               | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
|--------------------|------|------|------|------|------|------|------|------|------|------|
| Total Assets       | 2061 | 2100 | 2065 | 2099 | 2289 | 2311 | 2382 | 2462 | 2729 | 2544 |
| Cash & Equivalents | 47   | 38   | 53   | 16   | 46   | 32   | 125  | 41   | 44   | 50   |
| Acc. Receivable    | 383  | 403  | 392  | 472  | 524  | 541  | 492  | 560  | 688  | 435  |
| Inventories        | 450  | 507  | 444  | 465  | 518  | 559  | 543  | 624  | 716  | 727  |
| Goodwill & Int.    | 768  | 743  | 729  | 744  | 798  | 794  | 782  | 795  | 824  | 829  |
| Total Liabilities  | 662  | 767  | 967  | 874  | 901  | 827  | 1062 | 1300 | 1367 | 1052 |
| Accounts Payable   | 116  | 114  | 111  | 121  | 145  | 160  | 126  | 186  | 217  | 226  |
| Long-Term Debt     | 337  | 427  | 607  | 533  | 535  | 442  | 619  | 786  | 795  | 454  |
| Total Equity       | 1399 | 1333 | 1098 | 1225 | 1387 | 1479 | 1315 | 1151 | 1350 | 1479 |
| D/E Ratio          | 0.24 | 0.32 | 0.55 | 0.44 | 0.39 | 0.30 | 0.47 | 0.68 | 0.59 | 0.31 |

## Profitability & Per Share Metrics

| Year             | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  | 2023  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Return on Assets | 11.8% | 11.1% | 11.1% | 11.1% | 15.0% | 12.6% | 10.7% | 9.0%  | 13.1% | 13.0% |
| Return on Equity | 16.9% | 16.9% | 19.0% | 19.9% | 25.2% | 20.2% | 18.0% | 17.6% | 27.2% | 24.3% |
| ROIC             | 14.0% | 13.2% | 13.3% | 13.4% | 17.9% | 15.0% | 13.0% | 11.2% | 16.6% | 16.7% |
| Shares Out.      | 62    | 62    | 57    | 56    | 56    | 56    | 55    | 55    | 56    | 56    |
| Revenue/Share    | 44.71 | 47.33 | 46.88 | 50.69 | 56.50 | 60.60 | 57.37 | 57.82 | 65.87 | 71.32 |
| FCF/Share        | 3.24  | 3.23  | 5.13  | 3.52  | 5.20  | 4.98  | 6.29  | 3.04  | 3.30  | 10.80 |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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