



# Graco Inc. (GGG)

Updated January 29<sup>th</sup>, 2025, by Patrick Neuwirth

## Key Metrics

|                             |      |                                            |       |                                           |          |
|-----------------------------|------|--------------------------------------------|-------|-------------------------------------------|----------|
| <b>Current Price:</b>       | \$83 | <b>5 Year CAGR Estimate:</b>               | 7.7%  | <b>Market Cap:</b>                        | \$14.3 B |
| <b>Fair Value Price:</b>    | \$81 | <b>5 Year Growth Estimate:</b>             | 7.0%  | <b>Ex-Dividend Date<sup>1</sup>:</b>      | 04/11/25 |
| <b>% Fair Value:</b>        | 103% | <b>5 Year Valuation Multiple Estimate:</b> | -0.6% | <b>Dividend Payment Date<sup>1</sup>:</b> | 04/25/25 |
| <b>Dividend Yield:</b>      | 1.3% | <b>5 Year Price Target</b>                 | \$114 | <b>Years Of Dividend Growth:</b>          | 28       |
| <b>Dividend Risk Score:</b> | A    | <b>Retirement Suitability Score:</b>       | C     | <b>Rating:</b>                            | Hold     |

## Overview & Current Events

Graco Inc. (GGG) is a manufacturing company, which designs, manufactures, and markets systems and equipment used to move, measure, control, dispense and spray fluid and powder materials. It operates through the following segments: Industrial, Contractor and Process. The Industrial segment accounted for 29% of 2024 sales, Contractor for 47%, and Process for 24%. 39% of 2024 sales originated from international customers. The \$14.3 billion company was founded by Russell Gray and Leil Gray in April 1926, is headquartered in Minneapolis, and has about 4,000 employees.

On January 27<sup>th</sup>, 2025, Graco released its fourth quarter and full year 2024 results for the period ending December 27<sup>th</sup>, 2024. For the quarter, the company reported a decline in net sales, totaling \$548.7 million, down 3% from \$566.6 million in the corresponding quarter last year. Sales decreased by 1% in the Americas, 2% in Europe, the Middle East, and Africa (EMEA), and fell significantly by 10% in the Asia Pacific (9% at consistent translation rates).

This mixed performance was observed across its segments, with the Contractor segment showing resilience, increasing by 3% to \$246.9 million, driven by acquired operations. However, the Industrial segment's revenues declined by 14% to \$165.7 million, reflecting continued softness in China and semiconductor markets. The Process segment remained flat at \$136.1 million, supported by growth in the Americas offsetting declines in EMEA and Asia Pacific. The gross profit margin rate declined by approximately 2 percentage points for the quarter, as lower sales volume and higher product costs outweighed pricing improvements. Adjusted diluted earnings-per-share for the quarter was \$0.64, down 20% from \$0.80 in the prior year, indicating that higher operating expenses and a higher effective tax rate weighed on earnings despite cost management efforts.

For the full-year 2024, diluted EPS was \$2.82, down from \$2.94 in 2023, while adjusted diluted EPS was \$2.77, down from \$3.04.

Graco management has initiated its full-year 2025 outlook, expecting low single-digit sales growth on an organic constant currency basis despite the challenging market conditions. This guidance reflects stabilization in demand for semiconductor products and improvements in the Chinese market, which were significant headwinds in 2024. While the Industrial and Process segments faced difficulties last year, the company expects incremental profitable growth from its recent business reorganization and strategic acquisitions, including Corob. Graco remains optimistic about its long-term prospects, supported by its strong acquisition pipeline, continued investment in new product development, and expanded distribution strategies.

## Growth on a Per-Share Basis

| Year                      | 2015   | 2016   | 2017   | 2018   | 2019   | 2020   | 2021   | 2022   | 2023   | 2024   | 2025          | 2030          |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|---------------|
| <b>EPS<sup>2</sup></b>    | \$1.09 | \$1.18 | \$1.45 | \$1.90 | \$1.90 | \$1.92 | \$2.52 | \$2.66 | \$2.94 | \$2.82 | <b>\$3.00</b> | <b>\$4.21</b> |
| <b>DPS</b>                | \$0.41 | \$0.45 | \$0.49 | \$0.56 | \$0.66 | \$0.71 | \$0.77 | \$0.84 | \$0.94 | \$1.02 | <b>\$1.10</b> | <b>\$1.62</b> |
| <b>Shares<sup>3</sup></b> | 167    | 168    | 169    | 165    | 167    | 172    | 175    | 173    | 173    | 173    | <b>172</b>    | <b>173</b>    |

<sup>1</sup> Estimated date

<sup>2</sup> Diluted earnings; excludes nonrecurring items.

<sup>3</sup> In millions.

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Graco's long-term earnings growth track record is strong, with the company's earnings-per-share stabilizing in 2019 and growing thereafter to \$2.94 in 2023. Over the last decade, the average EPS growth rate is 11.1%, which is above the 9.5% rate for this industry.

We expect the company to grow its earnings-per-share by 7% per year on average over the next five years. The company remains well-positioned in its markets and could continue to grow through new product developments, new markets, global expansion, and acquisitions. Supply-chain issues (related to component availability) and logistic problems will be challenging for Graco. The company has a long history of paying dividends and has increased its payout for 28 consecutive years. In December 2024, the quarterly dividend increased by 7.8% from \$0.2550 to \$0.2750 per share. Over the last five years, the average annual dividend growth rate is 9.2%.

## Valuation Analysis

| Year      | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Now  | 2030 |
|-----------|------|------|------|------|------|------|------|------|------|------|------|------|
| Avg. P/E  | 21.9 | 21.9 | 25.3 | 23.6 | 25.2 | 28.8 | 30.5 | 25.0 | 25.7 | 25.7 | 27.8 | 27.0 |
| Avg. Yld. | 1.9% | 1.7% | 1.3% | 1.2% | 1.4% | 1.3% | 1.0% | 1.3% | 1.2% | 1.2% | 1.3% | 1.4% |

During the past decade shares of Graco Inc. have traded with an average price-to-earnings ratio of about 25 times earnings and today, it stands at 27.8. We are using 27 times earnings as a fair value baseline, implying the potential for a small valuation headwind. Graco's dividend yield is currently 1.3% and the dividend raises in the last few years have contributed modestly to total returns.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2030 |
|--------|------|------|------|------|------|------|------|------|------|------|------|------|
| Payout | 38%  | 38%  | 34%  | 29%  | 35%  | 37%  | 31%  | 32%  | 32%  | 36%  | 37%  | 38%  |

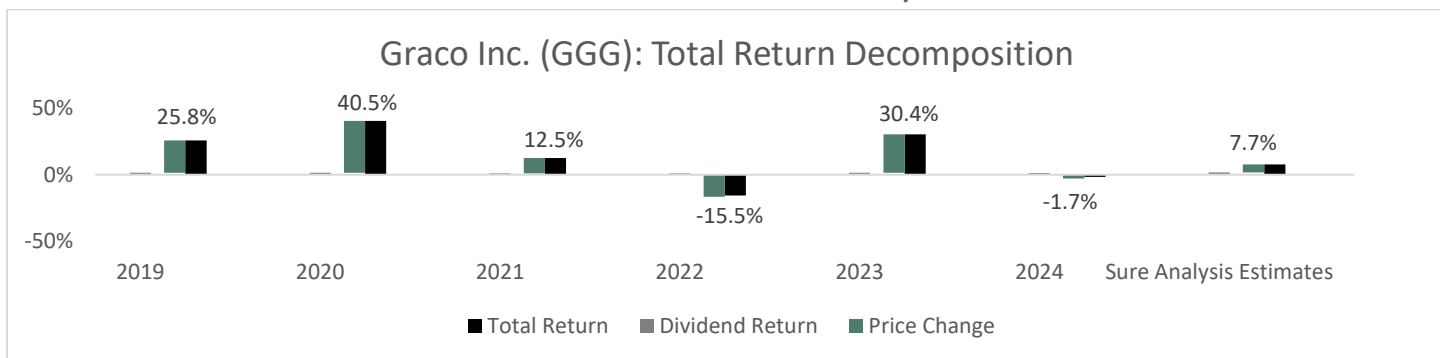
During the past five years, the company's dividend payout ratio has averaged around 33%. The payout ratio is not very high, which makes us believe that the dividend looks quite safe. Given the expected earnings growth, there is still room for the dividend to continue to grow and extend the track record of consecutive dividend increases which is an important factor for dividend growth investors.

Graco's industry is not one with outstanding growth rates, but the company has established itself as a major player that continues to grow profitably year over year. The annual price increases will continue to boost sales and profits. Important elements of Graco's business model are manufacturing excellence, service excellence (same-day delivery) and their extensive reach with 30,000+ outlets/distributors. The company's experienced management and strong fundamentals, such as an above-average return on capital, are also competitive advantages.

## Final Thoughts & Recommendation

The expected total returns for Graco are 7.7% per year, driven by earnings growth rate of 6% and the 1.3% dividend yield, offset by a valuation headwind. We are enthused about the business model and long-term growth potential. However, shares earn a hold rating due to projected returns.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  | 2023  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue          | 1,221 | 1,286 | 1,329 | 1,475 | 1,653 | 1,646 | 1,650 | 1,988 | 2,144 | 2,196 |
| Gross Profit     | 667   | 685   | 711   | 795   | 883   | 860   | 855   | 1,034 | 1,057 | 1,161 |
| Gross Margin     | 54.6% | 53.2% | 53.5% | 53.9% | 53.4% | 52.2% | 51.8% | 52.0% | 49.3% | 52.9% |
| SG&A Exp.        | 304   | 324   | 338   | 357   | 383   | 368   | 356   | 423   | 405   | 432   |
| D&A Exp.         | 36    | 45    | 48    | 46    | 48    | 49    | 55    | 59    | 66    | 74    |
| Operating Profit | 309   | 302   | 313   | 379   | 436   | 424   | 427   | 531   | 573   | 640   |
| Operating Margin | 25.3% | 23.5% | 23.6% | 25.7% | 26.4% | 25.8% | 25.9% | 26.7% | 26.7% | 29.1% |
| Net Profit       | 226   | 346   | 41    | 252   | 341   | 344   | 330   | 440   | 461   | 507   |
| Net Margin       | 18.5% | 26.9% | 3.1%  | 17.1% | 20.6% | 20.9% | 20.0% | 22.1% | 21.5% | 23.1% |
| Free Cash Flow   | 211   | 150   | 234   | 298   | 314   | 291   | 323   | 323   | 176   | 466   |
| Income Tax       | 90    | 129   | 56    | 95    | 70    | 62    | 44    | 69    | 105   | 102   |

## Balance Sheet Metrics

| Year                 | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  | 2023  |
|----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Total Assets         | 1,545 | 1,391 | 1,243 | 1,391 | 1,473 | 1,692 | 1,988 | 2,443 | 2,439 | 2,722 |
| Cash & Equivalents   | 24    | 52    | 52    | 104   | 132   | 221   | 379   | 624   | 339   | 538   |
| Accounts Receivable  | 215   | 226   | 218   | 266   | 275   | 267   | 315   | 325   | 346   | 354   |
| Inventories          | 160   | 202   | 202   | 239   | 284   | 273   | 286   | 382   | 477   | 438   |
| Goodwill & Int. Ass. | 472   | 625   | 440   | 464   | 463   | 473   | 511   | 508   | 508   | 499   |
| Total Liabilities    | 949   | 756   | 669   | 668   | 721   | 667   | 704   | 734   | 579   | 498   |
| Accounts Payable     | 39    | 41    | 40    | 49    | 57    | 54    | 58    | 78    | 84    | 72    |
| Long-Term Debt       | 620   | 409   | 315   | 233   | 277   | 172   | 172   | 193   | 96    | 30    |
| Shareholder's Equity | 596   | 636   | 574   | 723   | 752   | 1,025 | 1,284 | 1,709 | 1,860 | 2,224 |
| LTD/E Ratio          | 1.04  | 0.64  | 0.55  | 0.32  | 0.37  | 0.17  | 0.13  | 0.11  | 0.06  | 0.01  |

## Profitability & Per Share Metrics

| Year             | 2014  | 2015  | 2016 | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  | 2023  |
|------------------|-------|-------|------|-------|-------|-------|-------|-------|-------|-------|
| Return on Assets | 15.7% | 23.5% | 3.1% | 19.2% | 23.8% | 21.7% | 18.0% | 19.9% | 18.9% | 19.6% |
| Return on Equity | 36.7% | 56.1% | 6.7% | 38.9% | 46.2% | 38.7% | 28.6% | 29.4% | 25.8% | 24.8% |
| ROIC             | 19.9% | 30.6% | 4.2% | 27.4% | 34.4% | 30.9% | 24.9% | 26.2% | 23.4% | 24.1% |
| Shares Out.      | 178   | 167   | 168  | 169   | 165   | 167   | 169   | 170   | 173   | 172   |
| Revenue/Share    | 6.59  | 7.27  | 7.78 | 8.46  | 9.54  | 9.59  | 9.59  | 11.39 | 12.40 | 12.75 |
| FCF/Share        | 1.14  | 0.85  | 1.37 | 1.71  | 1.81  | 1.69  | 1.88  | 1.85  | 1.02  | 2.71  |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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