



Marsh & McLennan (MMC)

Updated July 18th, 2025 by Quinn Mohammed

Key Metrics

Current Price:	\$213	5 Year CAGR Estimate:	10.2%	Market Cap:	\$104 B
Fair Value Price:	\$220	5 Year Growth Estimate:	8.0%	Ex-Dividend Date¹:	07/24/2025
% Fair Value:	97%	5 Year Valuation Multiple Estimate:	0.7%	Dividend Payment Date¹:	08/15/2025
Dividend Yield:	1.7%	5 Year Price Target	\$323	Years of Dividend Growth:	15
Dividend Risk Score:	B	Sector:	Financials	Rating:	Buy

Overview & Current Events

Marsh McLennan is a global professional services holding company that specializes in risk, strategy, and people. The four main global businesses of the corporation are Marsh (insurance broker and risk management), Guy Carpenter (reinsurance and capital strategies), Mercer (human resources and consulting) and Oliver Wyman (strategy, economic and brand consulting). The company's roots trace back to 1871 as the Dan H. Bomar Company, giving it a 150+ year history of leadership and innovation. It has clients in 130 countries and over 90,000 colleagues across the globe. Marsh McLennan trades under the ticker symbol MMC on the NYSE. It is headquartered in New York, New York and trades with a market capitalization of \$104 billion. The corporation generates \$24 billion in annual revenues.

On July 9th, 2025, Marsh McLennan declared a 10% quarterly dividend increase to \$0.90 per share.

In March 2024, Marsh McLennan acquired Querbers & Nelson, and Louisiana Companies, which are both middle-market agencies. In the same month, Mercer acquired Vanguard's U.S. OCIO business. Furthermore, MMC acquired Fisher Brown Bottrell Insurance, a large bank-affiliated U.S. insurance agency, in June. Then on September 29th, 2024, MMC announced it is acquiring McGriff Insurance Services, a provider of insurance broking and risk management services, for \$7.75 billion. McGriff produced \$1.3 billion of revenue in the trailing twelve months.

In February 2025, Marsh's Mercer business agreed to acquire SECOR Asset Management, a customized portfolio solutions provider with approximately \$21.5 billion in assets under management. And in April 2025, Marsh acquired Arthur Hall Insurance, a full-service insurance agency in West Chester, Pennsylvania.

Marsh McLennan reported second quarter 2025 results on July 17th, 2025. Consolidated revenue for the quarter increased 12% year-over-year to \$7.0 billion. Adjusted operating income grew 14% year-over-year to \$2.1 billion, and adjusted EPS rose 11% to \$2.72 for the quarter, compared to \$2.44 in Q2 2024.

The company repurchased 1.4M of its shares in the second quarter of 2025 and ended the period with \$1.7 billion in cash and cash equivalents.

Growth on a Per-Share Basis

Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2030
EPS	\$2.98	\$3.38	\$3.88	\$4.33	\$3.41	\$3.94	\$6.17	\$6.85	\$7.99	\$8.80	\$9.57	\$14.06
DPS	\$1.18	\$1.30	\$1.43	\$1.58	\$1.74	\$1.84	\$2.00	\$2.25	\$2.84	\$3.05	\$3.60	\$5.29
Shares²	522	515	509	504	504	504	503	495	492	491	490	480

Marsh McLennan, with only one or two earnings bumps in the past decade, has produced a consistent and positive record of earnings-per-share growth. In the past nine and five years, MMC has grown diluted EPS at 12.8% and 20.9% annually, on average. The dividend has grown at a 12% CAGR in the last five years. The corporation has successfully raised its dividend for fifteen consecutive years, and we see it growing in-line with earnings going forward.

¹ Estimate based on last year's date

² in millions.

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As MMC continues to acquire new bolt-on businesses (as with Honan Insurance Group, PayneWest, Compass Financial Partners, Heritage Insurance, INSPRO, etc.), increase revenues, gain clients, expand operating margins, and repurchase shares, we expect the company to grow EPS at an 8.0% average annual rate into 2030 to earn \$14.06.

The payout ratio has been range-bound between 35% and 50% in the last decade. For 2025 and over the intermediate term, we expect the payout ratio to be at the bottom of this range, which leaves ample space for continued growth in the dividend. As a result, we also expect the dividend to grow by 8% per annum to reach \$5.29 in 2030.

Valuation Analysis

Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Now	2030
Avg. P/E	18.9	18.8	19.9	19.2	28.6	27.7	30.7	25.3	28.2	26.8	22.2	23.0
Avg. Yld.	2.1%	2.0%	1.9%	1.9%	1.8%	1.7%	1.3%	1.3%	1.3%	1.4%	1.7%	1.6%

Marsh McLennan trades at 22.2 times this year's expected net earnings. This is below both the 10-year average PE of 24.4 and 5-year average PE of 27.7. We find that shares are trading below our estimate of fair value, resulting in an expected positive impact on total returns from the valuation. The dividend yield is slightly higher than the current yield of the S&P 500, as a result, MMC may not be attractive to yield-seeking income investors.

Safety, Quality, Competitive Advantage, & Recession Resiliency

Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2030
Payout	40%	38%	37%	36%	51%	47%	32%	33%	36%	35%	38%	38%

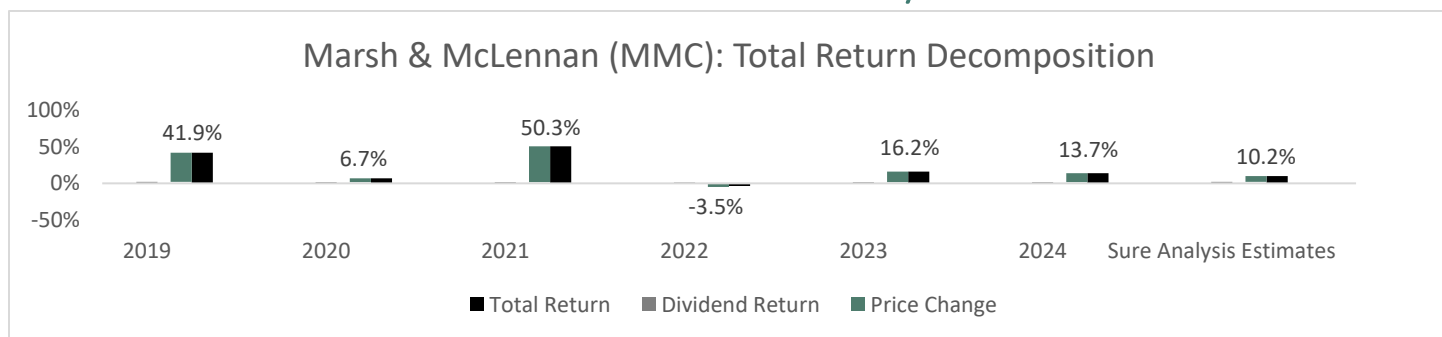
The payout ratio has generally remained below 50% of earnings, thus we see the dividend as being very safe. During the great financial crisis, MMC kept the dividend steady at \$0.80 rather than increasing it which is why the dividend streak is 15 years, but we would like to point out that the dividend was not cut, and the corporation remained financially prudent. While earnings took a dive in 2007 – 2008, by 2009 they were again quite healthy (78% payout ratio showed the dividend as solvent), and surpassed previous records by 2011.

Marsh McLennan has a broad competitive advantage in that it has unparalleled geographic reach with clients in 130 countries. Additionally, Marsh McLennan lists its talent pool as an advantage considering it has 90,000 experienced, diverse, and dynamic colleagues, approximately one third of which have over 10 years of tenure. Its scale is massive, and it is in leading positions across insurance brokerages and consulting, and possess one of the largest capex spend among insurance brokers.

Final Thoughts & Recommendation

Marsh McLennan is a leading global professional services firm, with a wide range of businesses. We are forecasting annualized total returns of 10.2% into 2030, and the stock trades 3% below our estimate of fair value. While we expect the company to continue growing, it appears to be trading with little margin of safety. MMC earns a buy rating.

Total Return Breakdown by Year



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Income Statement Metrics

Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Revenue	12,893	13,211	14,024	14,950	16,652	17,224	19,820	20,720	22,740	24460
Gross Profit	5,559	5,517	5,939	6,345	6,918	7,095	8,395	8,649	9,637	10460
Gross Margin	43.1%	41.8%	42.3%	42.4%	41.5%	41.2%	42.4%	41.7%	42.4%	42.8%
D&A Exp.	423	438	481	494	647	741	747	719	713	746
Operating Profit	2,419	2,431	2,655	2,761	2,677	3,066	4,312	4,280	5,282	5817
Operating Margin	18.8%	18.4%	18.9%	18.5%	16.1%	17.8%	21.8%	20.7%	23.2%	23.8%
Net Profit	1,599	1,768	1,492	1,650	1,742	2,016	3,143	3,050	3,756	4060
Net Margin	12.4%	13.4%	10.6%	11.0%	10.5%	11.7%	15.9%	14.7%	16.5%	16.6%
Free Cash Flow	1,563	1,754	1,591	2,114	1,940	3,034	3,110	2,995	3,842	3986
Income Tax	671	685	1,133	574	666	747	1,034	995	1,224	1363

Balance Sheet Metrics

Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Total Assets	18,216	18,190	20,429	21,578	31,357	33,049	34,388	33,454	48,030	56480
Cash & Equivalents	1,374	1,026	1,205	1,066	1,155	2,089	1,752	1,442	3,358	2398
Accounts Receivable	3,198	3,370	3,777	3,984	4,608	4,679	5,586	5,852	6,418	7156
Goodwill & Int. Ass.	8,925	9,495	10,363	11,036	17,445	18,216	19,127	18,788	19,860	28130
Total Liabilities	11,614	11,918	12,987	13,994	23,414	23,789	23,166	22,705	35,660	42950
Accounts Payable	1,886	1,969	2,083	2,234	2,746	3,050	3,165	3,278	3,403	3402
Long-Term Debt	4,414	4,807	5,487	5,824	11,956	11,313	10,950	11,495	13,460	19950
Shareholder's Equity	6,513	6,192	7,359	7,511	7,793	9,104	11,222	10,749	12,370	13540
LTD/E Ratio	0.68	0.78	0.75	0.78	1.53	1.24	0.98	1.07	1.09	1.47

Profitability & Per Share Metrics

Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Return on Assets	8.9%	9.7%	7.7%	7.9%	6.6%	6.3%	9.3%	9.0%	9.2%	7.8%
Return on Equity	23.6%	27.8%	22.0%	22.2%	22.8%	23.9%	30.9%	28.0%	32.8%	31.4%
ROIC	14.9%	16.0%	12.4%	12.5%	10.5%	10.0%	14.7%	13.7%	15.6%	13.7%
Shares Out.	522	515	509	504	503.6	503.6	503.0	505	499	496
Revenue/Share	24.05	25.21	27.02	29.26	32.59	33.64	38.64	41.03	45.56	49.31
FCF/Share	2.92	3.35	3.07	4.14	3.80	5.93	6.06	5.93	7.70	8.04

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.