



# Marriott Intl. (MAR)

Updated April 5<sup>th</sup>, 2026 by Felix Martinez

## Key Metrics

|                             |       |                                             |                        |                                  |          |
|-----------------------------|-------|---------------------------------------------|------------------------|----------------------------------|----------|
| <b>Current Price:</b>       | \$332 | <b>5 Year Annual Expected Total Return:</b> | 1.1%                   | <b>Market Cap:</b>               | \$87.9 B |
| <b>Fair Value Price:</b>    | \$207 | <b>5 Year Growth Estimate:</b>              | 10.0%                  | <b>Ex-Dividend Date:</b>         | 05/23/26 |
| <b>% Fair Value:</b>        | 160%  | <b>5 Year Valuation Multiple Estimate:</b>  | -9.0%                  | <b>Dividend Payment Date:</b>    | 06/30/26 |
| <b>Dividend Yield:</b>      | 0.9%  | <b>5 Year Price Target</b>                  | \$334                  | <b>Years Of Dividend Growth:</b> | 3        |
| <b>Dividend Risk Score:</b> | C     | <b>Sector:</b>                              | Consumer Discretionary | <b>Rating:</b>                   | Hold     |

## Overview & Current Events

From its somewhat inauspicious beginnings as a Washington, D.C. root-beer stand in 1927, Marriott has become an international hospitality juggernaut with over 7,000 properties operating under 30 brands in more than 130 countries and territories. It's the largest hotel chain in the world. As we know today, Marriott Intl. was created in 1993 when the former Marriott Corp was split into two publicly traded companies, Marriott Intl. and Host Marriott Corp. (HST) (now known as Host Hotels & Resorts). Marriott Intl. manages and franchises a portfolio of hospital brands that range from the classic splendor of The Ritz-Carlton to the Fairfield Inns you find along the highway. Internationally, Marriott's Starwood subsidiary gives the Company a significant foothold in Europe and elsewhere. Marriott currently boasts a market cap north of \$87.9 billion.

On February 10<sup>th</sup>, 2026, the company reported its fourth quarter for fiscal year 2025 earning results. The company reported mixed fourth-quarter 2025 results, with adjusted EPS of \$2.58 narrowly missing expectations, while revenue of \$6.69 billion slightly exceeded estimates. Net income totaled \$445 million for the quarter, and \$2.74 billion on an adjusted basis for the full year. Adjusted EBITDA reached \$1.4 billion in Q4 and \$5.38 billion for the year, reflecting continued strength in its asset-light, fee-driven business model.

Growth remained steady but uneven across regions. Global RevPAR increased 1.9% in the fourth quarter and 2.0% for the full year, driven primarily by strong international performance (+6% Q4), while the U.S. and Canada were flat. Marriott expanded its footprint significantly, adding nearly 100,000 rooms in 2025, bringing total system size to approximately 1.78 million rooms across 9,800 properties. Its development pipeline reached a record ~610,000 rooms, signaling sustained long-term growth.

The company returned over \$4.0 billion to shareholders in 2025 and maintains a shareholder-friendly capital allocation strategy. For 2026, management expects moderate growth, including RevPAR increases of 1.5% to 2.5%, net room growth of 4.5% to 5%, and EBITDA growth of 8% to 10%, alongside more than \$4.3 billion in capital returns. Overall, Marriott's outlook reflects stable global demand and continued expansion, despite softer trends in its core North American market.

## Growth on a Per-Share Basis

| Year                      | 2016   | 2017   | 2018   | 2019   | 2020   | 2021   | 2022   | 2023   | 2024   | 2025    | 2026           | 2031           |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|----------------|----------------|
| <b>EPS</b>                | \$3.66 | \$4.36 | \$6.21 | \$6.00 | \$0.18 | \$3.19 | \$6.69 | \$9.99 | \$9.33 | \$10.02 | <b>\$11.51</b> | <b>\$18.54</b> |
| <b>DPS</b>                | \$1.15 | \$1.29 | \$1.56 | \$1.85 | \$0.48 | \$0.00 | \$1.00 | \$1.96 | \$2.41 | \$2.64  | <b>\$2.82</b>  | <b>\$3.60</b>  |
| <b>Shares<sup>1</sup></b> | 383.6  | 359.1  | 339.1  | 324.0  | 326.0  | 325.7  | 325.7  | 294.0  | 285.2  | 273.6   | <b>270.0</b>   | <b>260.0</b>   |

Despite Marriott Intl.'s large size, the company continues to grow at a relatively brisk pace. The company expects continued growth in the number of new projects using Marriott's 30 brands. Across the hospitality industry, luxury lodging continues to be a strong trend. The company also expects to grow in the trendy and growing all-inclusive space. Marriott is expanding its all-inclusive portfolio in North and South America and the Caribbean, and Europe and Southeast Asia. However, there's no denying that, despite growth prospects, there's plenty of challenge in the industry. On May 9, 2025, the company's increased its dividend by 6.3% from \$0.63 per share to \$0.67 per share.

<sup>1</sup> Share count is in millions.

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## Valuation Analysis

| Year      | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026        | 2031         |
|-----------|------|------|------|------|------|------|------|------|------|------|-------------|--------------|
| Avg. P/E  | 26.3 | 19.6 | 24   | 24   | 27   | 52.7 | 22.3 | 22.6 | 29.9 | 31.3 | <b>28.8</b> | <b>18.00</b> |
| Avg. Yld. | 1.7% | 1.3% | 1.2% | 1.2% | 0.4% | 0.0% | 0.7% | 0.9% | 0.9% | 0.9% | <b>0.9%</b> | <b>1.1%</b>  |

Looking at Marriott's performance during the last ten years, we notice the P/E has tended to remain solidly in the 21-25 range. However, we'll assign an expected P/E of 18, given the hospitality industry's continuing challenges. When it comes to dividend payouts, Marriott has a history of playing it slow but steady. However, the company did have to cut its dividend during the COVID-19 pandemic. It has since reinstated the dividend, and it is now higher than what it was before COVID-19.

## Safety, Quality, Competitive Advantage, & Recession Resiliency

| Year   | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026       | 2031       |
|--------|------|------|------|------|------|------|------|------|------|------|------------|------------|
| Payout | 31%  | 30%  | 25%  | 31%  | 267% | 0%   | 15%  | 20%  | 26%  | 26%  | <b>25%</b> | <b>19%</b> |

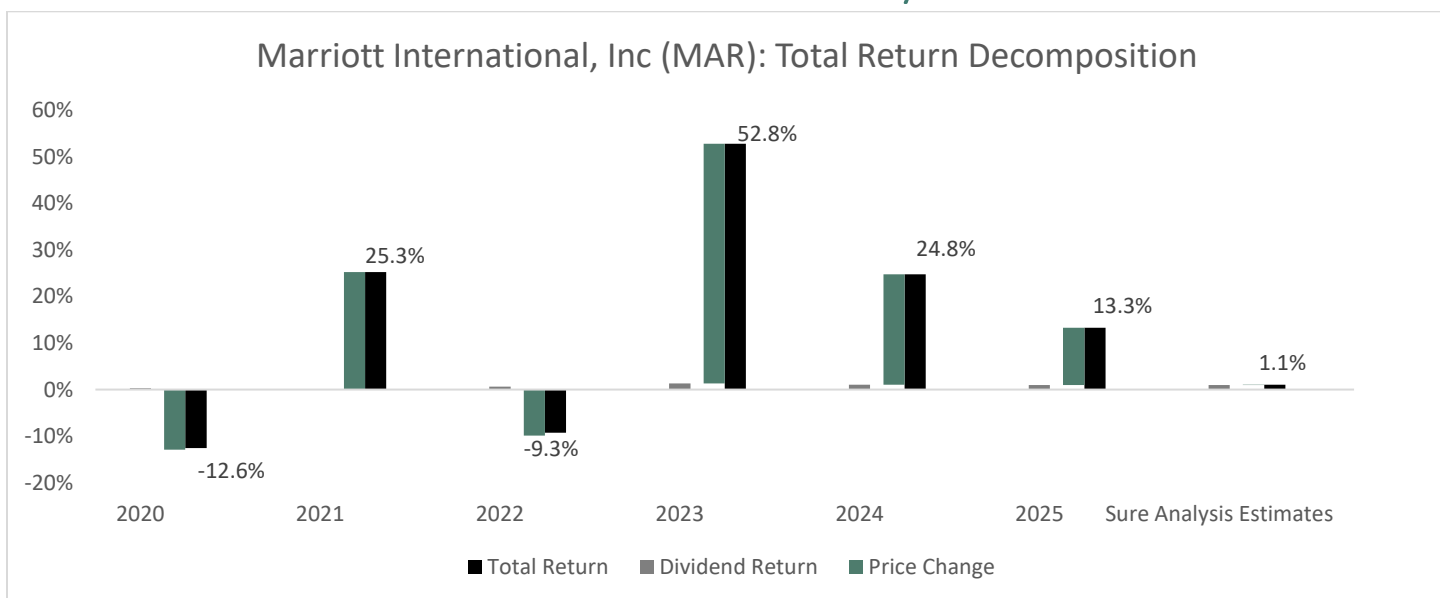
Although Marriott Intl. trades in excitement – luxury getaways, exotic destinations, and even room amenities that might trick you out of believing you're on business travel – the company's stock performance has been anything but thrilling. The company's best advantage is its sheer size. At this point, if you're staying at a chain hotel anywhere in the world, there's a decent chance Marriott owns the brand.

During the first decade of the 21st century – which saw one of the most significant historical slumps in travel – Marriott remained profitable. The company used that time to develop new luxury brands and programs and found ways to trim the fat. The lowest EPS that the company clocked was in 2009, at \$0.94. The company is able to cover its interest with a coverage ratio of 5.2x.

## Final Thoughts & Recommendation

Marriott Intl. is facing challenges, including the continued growth of alternative stay platforms such as Airbnb. With low expected annualized total returns of 1.1% for the next five years, we rate Marriott Intl. as a Hold.

## Total Return Breakdown by Year



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## Income Statement Metrics

| Year             | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  | 2023  | 2024  |
|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Revenue          | 14486 | 15407 | 20452 | 20758 | 20972 | 10571 | 13857 | 27650 | 23710 | 25100 |
| Gross Profit     | 2123  | 2672  | 3813  | 3674  | 3217  | 1459  | 2801  | 1899  | 5124  | 5101  |
| Gross Margin     | 14.7% | 17.3% | 18.6% | 17.7% | 15.3% | 13.8% | 20.2% | 6.9%  | 21.6% | 20.3% |
| SG&A Exp.        | 634   | 743   | 921   | 927   | 938   | 762   | 823   | 91    | 1011  | 1074  |
| D&A Exp.         | 139   | 159   | 279   | 284   | 403   | 478   | 295   | 456   | 277   | 492   |
| Operating Profit | 1350  | 1810  | 2663  | 2521  | 1938  | 351   | 1758  | 500   | 3924  | 3844  |
| Operating Margin | 9.3%  | 11.7% | 13.0% | 12.1% | 9.2%  | 3.3%  | 12.7% | 18.1% | 16.5% | 15.3% |
| Net Profit       | 859   | 808   | 1459  | 1907  | 1273  | -267  | 1099  | -212  | 3083  | 2375  |
| Net Margin       | 5.9%  | 5.2%  | 7.1%  | 9.2%  | 6.1%  | -2.5% | 7.9%  | -7.7% | 13.0% | 9.5%  |
| Free Cash Flow   | 1210  | 1420  | 1987  | 1801  | 1032  | 1504  | 994   | -470  | 2718  | 1999  |
| Income Tax       | 396   | 431   | 1523  | 438   | 326   | -199  | 81    | -62   | 295   | 776   |

## Balance Sheet Metrics

| Year                 | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  | 2023   | 2024  |
|----------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|-------|
| Total Assets         | 6082  | 24140 | 23846 | 23696 | 25051 | 24701 | 25553 | 17628 | 25670  | 26180 |
| Cash & Equivalents   | 96    | 858   | 383   | 316   | 225   | 877   | 1393  | 58    | 338    | 396   |
| Accounts Receivable  | 1103  | 1695  | 1973  | 2133  | 2395  | 1768  | 1982  | 404   | 2712   | 2795  |
| Inventories          |       |       |       |       |       |       |       |       |        |       |
| Goodwill & Int. Ass. | 2394  | 16868 | 17751 | 17419 | 17689 | 18164 | 17999 | 1417  | 18080  | 18220 |
| Total Liabilities    | 9672  | 18783 | 20264 | 21471 | 24348 | 24271 | 24139 | 10472 | 26360  | 29170 |
| Accounts Payable     | 593   | 687   | 783   | 767   | 720   | 527   | 726   | 186   | 738    | 763   |
| Long-Term Debt       | 4107  | 8506  | 8238  | 9347  | 10940 | 10376 | 10138 | 7512  | 11870  | 14450 |
| Shareholder's Equity | -3590 | 5357  | 3582  | 2225  | 703   | 430   | 1414  | 5035  | -682   | -2992 |
| D/E Ratio            | -1.14 | 1.59  | 2.30  | 4.20  | 15.56 | 24.13 | 7.17  | 1.44  | -17.41 | -4.83 |

## Profitability & Per Share Metrics

| Year             | 2015  | 2016  | 2017  | 2018  | 2019  | 2020   | 2021   | 2022  | 2023  | 2024  |
|------------------|-------|-------|-------|-------|-------|--------|--------|-------|-------|-------|
| Return on Assets | 13.3% | 5.3%  | 6.1%  | 8.0%  | 5.2%  | -1.1%  | 4.4%   | -1.2% | 12.2% | 9.2%  |
| Return on Equity |       | 91.5% | 32.6% | 65.7% | 87.0% | -47.1% | 119.2% | -4.0% |       |       |
| ROIC             | 82.3% | 11.2% | 11.4% | 16.3% | 11.0% | -2.4%  | 9.8%   | -1.5% | 28.3% | 21.0% |
| Shares Out.      | 256.3 | 383.6 | 359.1 | 339.1 | 324.0 | 326.0  | 329.3  | 677.9 | 302.9 | 285.2 |
| Revenue/Share    | 53.10 | 52.96 | 53.84 | 58.61 | 62.51 | 32.45  | 42.08  | 4.08  | 78.29 | 88.01 |
| FCF/Share        | 4.44  | 4.88  | 5.23  | 5.08  | 3.08  | 4.62   | 3.02   | -0.69 | 8.97  | 7.01  |

Note: All figures in millions of U.S. Dollars unless per share or indicated otherwise.

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